

UK and Germany produce cascade of national technical regulations, says Bangemann

Euroceptics told to direct wrath home

By Emma Tucker in Brussels
Euroceptics in the UK, Germany and France were yesterday urged to redirect their wrath against Brussels to national governments...

EU monitoring of technical regulations imposed on products revealed a "cascade of national technical regulations" in areas the Commission was happy to leave alone...

In 35 years, said Mr Bangemann, the European Commission was responsible for 415 directives. This compares with 1,136 national regulations produced by member states between 1992 and 1994...

Such zealousness is often unnecessary, says the Commission, and places unnecessary costs on producers. "In order to be entitled to place his products on the internal market, the producer should only have to comply with the simplest, most uniform and most transparent legal and technical obligations that are compatible with the protection of the public interest..."

Britain wants to introduce national regulation on pens and pencils banning specific poisonous substances, rather than allowing them to be covered by general product safety regulations...

Another example is cots. Most member states are satisfied that cots should simply have to meet general product safety standards in order to circulate freely within the internal market...

Slovenia approves landmark debt deal

By Kevin Done in London
The Slovenian parliament has approved a landmark deal between the government and the London Club of 400 commercial banks over the share of former Yugoslavia's foreign debt...

Eurostat-harmonised inflation data focus fresh attention on Maastricht Treaty

UK, Italy and Spain may fail EU criterion

By Gillian Tett, Economics Correspondent

The UK, Italy and Spain risk failing to meet the inflation criterion for joining the proposed single European currency unless price pressures ease significantly, official figures yesterday suggested.

lands, Germany and Belgium. Publication of the data is likely to focus fresh attention on the Maastricht inflation criterion, which has received less visibility in recent months than other criteria such as debt levels...

cent of UK spending, and 12 per cent of French spending. However, the other reason why it is difficult to make firm judgments is that it is uncertain what the "floor" of the inflation rate will be, since that depends on the performance of the best three.

The Maastricht inflation scoreboard

Table showing inflation rates for Jan 1996\* across various countries and their comparison to Commission and National figures. Categories include 'Setting the standard', 'Doing well', and 'Still struggling'.

Germany loses TNT hub to Belgium

By Wolfgang Münchau in Frankfurt

TNT Worldwide Express, the international transport group, is to move its European hub from Cologne to nearby Liège in Belgium, fuelling the bitter debate in Germany about over-regulation and the country's loss of competitiveness.

parliament, next week. Mr Lothar Ruschmeyer, chief executive of Cologne city council, called the move a "catastrophe" for the city because of the impact on jobs and the potential knock-on effects...

Some Greens reportedly welcomed TNT's decision, promising "more progress in that direction", a comment that did not help cool tempers in the coalition.

ruled out any further expansions of airports, while the SPD argues that this relates only to runways, not to airport infrastructure.

industry and commerce, said: "These 600 job losses are so devastating because they are the direct consequence of politics. Normally the process is more concealed."

How to sink a shipbuilder Security leader to take early retirement

Judy Dempsey recounts the hype and fall of Bremer Vulkan

Mr Henning Scherf must be wondering whether he should have followed his father's advice and become a priest instead of a politician. Indeed, the Latin, Greek, Hebrew and law he studied on his way to becoming mayor of the Social Democrat/Christian Democrat government of the north German city-state of Bremen never prepared him for the formidable task he is faced with.

which looks out on Bremen's medieval St Peter's Cathedral, when he received a visit from Mr Friedrich Hennemann, Bremer Vulkan's chairman at the time and a former state secretary in the SPD-controlled Bremen government during the 1980s.

mann was ousted the previous month because of repeated losses. "In fact, the Bremer Vulkan case shows there was no proper system of accountability or control over the way state-backed credits were spent or how he expanded the group."

mann of a further DM1.54bn. It now appears that the BvS, successor to the Treuhänder, failed to monitor the implementation of those contracts through its "contract management" department, whose task is to ensure that investments are made on time and are channelled into agreed projects and that job guarantees are met.

By Peter Norman in Bonn
Mr Konrad Porzner, the head of Germany's intelligence service, the BND, resigned yesterday after the federal chancellery refused to let him dismiss two senior BND officials in the wake of a scandal involving alleged black market trading in military material from Russia.

FINANCIAL WATCH

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EUROPEAN NEWS DIGEST

EU law rings telecoms change

Legislation forcing European Union governments to allow full competition in the telecoms sector by January 1998 has been finally adopted by the Commission. The law, designed to modernise the EU's telecoms industry and bring down prices, covers basic voice telephony as well as infrastructure. It also orders governments to allow alternative network providers - such as road, rail and energy operators - to carry telecomm services by July, in competition with the largely state-owned telecoms monopolies still dominant in member states.

Dutch compromise on takeovers

The Dutch government has reached a compromise with the financial community on proposed legislation regulating hostile takeovers. Under the bill, to be sent to parliament in autumn, the companies section of an Amsterdam court would be empowered to order a target company to dismantle its takeover defences if the predator's plans for the company were found to have merit.

Polish TV chief to quit

The president of Poland's public television - long accused by the ruling former communist Democratic Left Alliance of being politically biased - said yesterday he was resigning to avoid being reduced to a mere figurehead. "The role of a figurehead is unacceptable to me," Mr Wieslaw Walendziak said. His resignation is to be considered by Telewizja Polska's board.

Mr Walendziak's move was prompted by changes in the television's council, which deprived his supporters of a majority and led to decisions being overruled. Mr Walendziak, who was appointed two years ago and was the first president of public television after a re-organisation partly designed to safeguard its independence, brought in hard-hitting but youthful journalists. They were dubbed Pamphers because of their youth by resentful veterans of the pre-1989 communist-dominated television service.

Union chief survives challenge

Mr Marc Blondel, one of the principal leaders of last December's big French public sector strikes, yesterday fought off a challenge to his leadership of the Force Ouvrière from a moderate, Mr Jacques Mairé. He had accused Mr Blondel of being under the sway of Trotskyists and bringing the union federation into disrepute with his extremists.

Hungary lifts growth hopes

Mr Peter Medgyessy, who takes office as Hungarian finance minister today, is to aim for economic growth of 4.5 per cent next year, up from an expected 3.3 per cent increase in GDP this year. However, Mr Medgyessy pledged yesterday to follow the stabilisation policies successfully pursued by his predecessor, Mr Lajos Bokros, the cabinet's leading reformer, who stepped down on February 18 over disputed social security reforms.

ECONOMIC WATCH

Finnish setback over jobs

Finland's efforts to bring down one of Europe's highest unemployment rates suffered a setback yesterday, with figures showing that joblessness rose from 17 per cent to 17.8 per cent between December and January. The upturn increases pressure on the coalition government of Mr Paavo Lipponen as the country heads into a period of slower economic growth due to weaker demand in its main European export markets. Last year the economy grew 4.4 per cent - one of the best rates in Europe - but the annual growth rate slowed from 2.9 per cent in November to 1.3 per cent in December.

EU to b links wit eastern

Paris may ac tax-free savin



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Criticism of existing system of meetings prompts review

# EU to boost links with eastern bloc

By Caroline Southey in Brussels

The EU and eastern and central European countries this week broadly agreed new measures to boost contacts, in an effort to breathe new life into relations between the two blocs ahead of enlargement.

The initiative follows widespread criticism of a regime set up a year ago to develop closer contacts and co-operation between EU member states and countries waiting to join the Union.

The changes are designed to improve the quality of a system of meetings, known as structured dialogue, which most countries believe has lost its way and is producing little of substance.

As part of a wider strategy on enlargement, EU heads of state agreed at the Essen summit in 1994 that eastern and central European countries should be invited regularly to meetings such as heads of state summits and Council of Europe meetings on foreign policy, transport and the single market.

Senior representatives are highly critical of the present regime. "We are going through a difficult period," an EU official said. "The system is not working. It has outgrown its usefulness."

The official said the problem for aspirant member countries was that they had hoped structured dialogue would be the "centre-piece of relations" while waiting for accession. "As it has turned out, they feel they did not have any influence," he added.

"From our side the problem is that they only come with sterile reports which do not touch on issues we would like

them to address," he said, citing as examples banking privatisation and implementation of stock market reforms.

Mr Josef Kreuter, ambassador to the EU for the Czech Republic, said the meetings were "too formal" and ministers were "not tempted to speak freely".

The meetings, which sometimes take place the day after Council of Ministers gatherings, are often badly attended. Only two EU foreign ministers - from Greece and Italy - were at this week's session with central and east European foreign ministers.

A further criticism is that ministers from the associated countries, which include Poland, the Czech and Slovak Republics, Hungary, Bulgaria, Romania, Latvia, Lithuania and Estonia, are prone to delivering set speeches, which militate against a free exchange of views.

"The meetings have turned into monologues," an EU diplomat said.

Other diplomats also point out that there is no co-ordination between the countries ahead of meetings. "They are in competition with one another. They do not act or feel like a group," the EU official said.

The proposals considered this week include earlier preparation of agendas to ensure a "coherent" logic in the order in which sectors and topics are tackled, and limiting the topics to one or two a session.

Another idea is to ask the European Commission to prepare background papers ahead of each meeting. "This should reduce the amount of reporting back ministers do," an official said. Conclusions will be drawn up after each meeting to establish continuity.

# Aznar's confidence grows in final campaign push



SPANISH ELECTIONS March 5

Mr José María Aznar today embarks on a 1,500km whirlwind tour of Spain on the final campaigning day ahead of Sunday's general elections. In his last push to replace Mr Felipe González as prime minister, he will criss-cross Spain from north to south, addressing four rallies in seven hours.

Mr Aznar predicted at the start of the two-week campaign that his centre-right Popular party would win a "sufficient" majority. His punishing electioneering schedule is designed to win the PP an outright majority.

His growing confidence showed at a midweek meeting in Zaragoza's bullring, where he said the opinion polls had consistently underestimated the PP's lead over the ruling Socialists. "The gap is wider than they say, we are well out in front."

Zaragoza, Spain's fifth largest city with half a million inhabitants and

the capital of the Aragón region, is a bellwether town where companies test new consumer products for the domestic market.

Mr Aznar's feat was considerable because he was selling the PP in Zaragoza at a singularly unpropitious moment.

The 15,000-strong crowd was in a state of angry shock when the meeting started. It had been watching, on giant screens, the annihilation of Zaragoza's football club in the final leg of the European super cup by Ajax of the Netherlands in a match where the Scottish referee gave three penalties against Zaragoza and sent off two of its players.

But Mr Aznar had a surprise up his sleeve. Having told the crowd "we're going to win in Zaragoza and if we were playing in Amsterdam we'd win there too", Mr Aznar introduced the Miami-based singer Mr Julio Iglesias, one of the biggest showbusiness personalities Spain has produced.

The bullring erupted as Mr Iglesias leapt on to the stage to embrace "my very dear friend José María". "A nation, like a person, doesn't grow if it doesn't change," said Mr

Iglesias, who paid a highly publicised call on Mr González in 1988 to congratulate him on becoming prime minister. The singer now told the crowd Mr Aznar was the best possible man to run Spain because "he is honest, he is prudent and he knows how to listen".

A delighted Mr Aznar delivered his standard campaign speech. It dwelt on moderation, efficiency and opening up a "new dialogue" with society. The country was poised for a "momentous, peaceful and responsible change"; his government would "open windows to let in fresh air" and "restore Spain's self-confidence".

He expects an outright majority in Aragón, where the PP wrested the regional government and the Zaragoza city hall from the Socialists in local elections last year. Mr Aznar has pulled off a coup in Aragón by establishing a coalition with a local regionalist party that had divided the centre-right vote in previous polls.

Analysis believe the PP will now double its seats in Aragón, returning eight of 13 MPs elected by the region.

Tom Burns



A Spaniard in the Basque capital of Vitoria walks past a poster depicting a tomato splashed over opposition leader José María Aznar, with the message "Whether you vote or not, at least enjoy it". The poster was made by a small group boycotting Sunday's general election.

# Bank of Italy warns on economy slowdown

By Robert Graham in Rome

The Bank of Italy yesterday warned that the Italian economy would be more seriously affected than previously projected by the slowdown among its main international partners.

In the central bank's latest six-monthly bulletin, economists forecast that growth will be closer to 2 per cent this year, instead of the 3 per cent envisaged last year in the Dini government's macro-economic projections.

The deceleration of the Italian

economy, evident in the last quarter of 1995, began later than other G7 economies. So far the slowdown has been less pronounced, because of strong exports. But the pace of the export drive is beginning to slow.

The bulletin notes: "With competitive gains (from the lira devaluation) exhausted, the slackening on the exports front is unlikely to be offset by domestic demand whose rate of growth will remain substantially unchanged."

Consumer spending this year will remain flat because real wages are not expected to increase, and unem-

ployment cannot be reduced significantly, the bulletin says. Unemployment is at presently running at close to 12 per cent of the labour force.

However, with growth slowing, domestic demand flat, and wage demands contained, the bank sees a real prospect of bringing Italian consumer prices below 4 per cent.

Italian inflation has remained high, against the European norm. January figures just released showed the beginnings of a slight fall to e 5.2 per cent annualised rate.

The bank also lays down important parameters for the economic debate

during the forthcoming campaign for the April 21 general elections.

The bulletin casts doubt on the 1996 budget achieving its object of reducing the public sector deficit to L109,000bn (\$45.3bn) from L130,000bn, equivalent to 5.9 per cent of GDP.

This is despite the Dini government bringing the 1995 deficit in on target. To gain greater credibility in the international financial markets, the banks says extra measures will be necessary.

This recommendation is less specific than recent statements by Mr

Antonio Fazio, the governor, who has talked of the need to find an extra L10,000bn-L15,000bn in spending cuts or fresh revenues.

Last year Italy's debt service bill was L190,000bn. Without this burden the budget recorded an important primary surplus of L60,000bn.

For the first time last year Italy's debt stabilised as a proportion of GDP, and even lowered marginally because of L8,350bn in privatisation receipts used to retire debt.

But it is still above 120 per cent of GDP, double the figure laid down by the Maastricht convergence criteria.

# Paris may act on tax-free savings

By Andrew Jack in Paris

The French government is considering giving the country's private sector banks a free hand to manage money collected through a new tax-free savings product.

This would represent a break with the normal practice of using funds generated by similar products for specified public policy objectives. It would also be the first time financial institutions were permitted to use tax-free funds collected without any obligation.

Mr Jean Arthuis, economics and finance minister, announced at the end of January the government's intention to create a new "Livret Jeune" account for young people aged 12-25 that would be exempt from tax and available through a bank.

The country's banks want to be able to use the money collected how they like, or demand a commission of 1.2 per cent on any amount that has to be handed over to the state Caisse des Dépôts institution for investment.

Banks are keen to win Livret Jeune accounts, partly because they hope to hold on to the young savers they attract.

Advertising has already begun in earnest, and the accounts are officially available from today with a maximum deposit of FF10,000 (\$1,870).

Introduction of the Livret Jeune was aimed at persuading private sector banks to cut interest rates, as part of efforts to boost investment and consumption in the economy.

The banks agreed to cut rates, but demanded an end to the monopoly of the French Post Office and the Caisse d'Épargne national savings network over the tax-free "Livret A", and a similar "Livret Bleu" product offered by the Crédit Mutuel network.

The two existing Livrets were maintained, but their interest rates cut by 1 point to 3.5 per cent, making them less attractive.

All Livret A and Livret Bleu deposits are handled centrally by the government, which uses them for financing low-income housing projects. The Codevi, another tax-exempt product already available through private sector banks, is partially collected through the state, but even the amount managed by the banks must be used to provide loans to small and medium-sized businesses.

# Cries of 'foul' over TV rights to football

By Robert Graham

A row broke out last night over the award of television rights for Italian football to Mr Vittorio Cecci Gori, the owner of two small TV channels with less than 5 per cent of the national audience.

Mr Cecci Gori, a football fan and owner of the Florence-based Fiorentina team, is also believed to be one of the main sponsors of the political ambitions of Mr Lamberto Dini, the premier who this week launched a new centrist political party.

RAI, the Italian state broadcasting organisation, criticised the award by the football league; it is the first time RAI has not been awarded the rights. An outraged spokesman said the offer made by Mr Cecci Gori was four times greater than the annual earnings of his TV stations.

Mr Cecci Gori's winning bid for the live transmission for terrestrial channels was L213bn (\$137m) for each of the next three years. He also won the radio broadcast rights.

The RAI statement pointed out that Telemontecarlo and Videomusic - Mr Cecci Gori's two channels, both of which he acquired last year - did not broadcast across the whole country.

It is not clear how Mr Cecci Gori, whose father founded a successful film production and distribution business, will finance the bid. But there have been rumours he is seeking international partners, including Mr Rupert Murdoch of News Corporation.

The original auction last autumn was postponed because Mr Cecci Gori claimed he needed time to bid against the three RAI and three commercial channels owned by Mr Silvio Berlusconi's Fininvest. Through football Mr Cecci Gori hopes to increase his share of the national audience to about 15 per cent.

He appears to have offered L200bn more than what RAI was prepared to pay last autumn for three years' terrestrial rights.

Overall, the Italian football league will receive L1,251bn for football rights during the next three seasons.

The pay-TV and pay-per-view rights were awarded to Telepiù, which is controlled by Germany's Kirch group and the Rupert family of South Africa. Telepiù, in which Mr Berlusconi has a 10 per cent stake, bid L200bn a year for three years.

Here also RAI might seek to reverse matters as it has been arguing vigorously to be allowed to enter the field of pay-TV. The government has, so far, blocked its way.

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NEWS: ASIA-PACIFIC

ASIA-PACIFIC NEWS DIGEST

# China irked by US loan curb

China expressed regret yesterday over a US decision to hold up \$10bn in preferential US Export-Import Bank loans. Washington is considering whether to impose sanctions over alleged Chinese transfers of nuclear technology to Pakistan. "We regret the move. We believe it is unwise," said Mr Shen Guofang, foreign ministry spokesman.

Eximbank announced yesterday it would hold off on new financing commitments to China for the next 30 days, pending further investigation into the alleged transfer of nuclear technology. US intelligence has reported that China last year shipped specialised magnets to Pakistan for equipment that enriches uranium used in nuclear weapons. The latest irritation comes at a sensitive moment in Sino-US relations, with a US decision also pending on sanctions over continued copyright violations of American information and entertainment products.

*Tony Walker, Beijing*

# Ramos confident on tax reform

Philippine president Fidel Ramos expects his tax reform package to pass soon, despite the defection of Liberal Democrat members of his coalition from the Senate, he said yesterday. "I have been assured by the leadership of both Chambers that the entirety of these tax reform measures will be passed." Speaking on the eve of the Europe-Asia summit, Mr Ramos called on European countries to take part in the international marine survey workshops being organised by Asian countries to defuse conflicts over claims to the Spratly Islands. Europe had an interest in peaceful resolution of the issue, he said, because shipping lanes in the area were so important.

*Peter Montagnon and Ted Barzdacke, Bangkok*

# Vietnam to boost tax collection

Vietnam, faced with a widening deficit, will tomorrow discuss a new budget law designed to reverse chronic tax collection shortfalls after a fall in government revenue last year. The issue will be discussed at a session of the National Assembly, the country's legislative body that has an increasing say in economic policy. Mr Vu Mau, chairman of the standing committee of the Assembly, said a cornerstone of the new law will be to allow some of the country's 53 provinces to keep more tax as an incentive for them to collect more. The Assembly would also pass a long-awaited mining law allowing foreigners to own the minerals they exploit in Vietnam, which has gold and other valuable mineral deposits. Foreign investors, particularly Australian companies, have expressed interest in Vietnam's mineral sector.

*Jeremy Grant, Hanoi*

# Taiwan eases investment curbs

Taiwan has loosened curbs on foreign investment in domestic shares in a liberalisation move timed to boost flagging share prices before the country's first presidential elections on March 23. The cabinet yesterday approved a proposal to lift the ceiling on foreign equity investment from 15 per cent to 20 per cent of total market capitalisation. It also gave the nod to direct investment in shares by foreign individuals. Until now only foreign institutions approved by Taiwan's monetary authorities had been allowed to buy Taiwanese shares.

While welcoming the changes, securities analysts cautioned that they were unlikely to bring an influx of foreign funds into the Taiwan market. Net foreign investment in Taiwan shares is now stands at less than 5 per cent of total market capitalisation.

*Laura Tyson, Taipei*

# Government panel urges break-up of NTT

**By Michiyo Nakamoto in Tokyo**

A Japanese government advisory panel yesterday recommended the break-up of NTT, the world's largest company by market capitalisation. The break-up, it said, was crucial in stimulating competition in Japan's telecoms markets and speeding the move to an advanced information society.

NTT should be broken up into one long-distance and two regional carriers by March, 1999, the Telecommunications Council said in its final report to the government.

Publication, after almost a year of debate over NTT's future structure by council and public, takes the issue to the political arena. The Japanese government's final decision on NTT, set for the end of March, will have a crucial influence on the course of the world's second largest telecoms market.

The council's report is by no means guaranteed to become law in its present form. Prominent politicians in the government have expressed opposition to a break-up of NTT; indications are growing that political considerations will, in the end, prevent the council's recommendations being adopted by the government.

NTT, which has rigorously opposed any break-up, has substantial political clout, with over 191,000 employees throughout Japan. Japan's ruling parties are unwilling to risk alienating this huge source of votes when public antagonism towards the government's housing loan bail-out scheme is at a peak.

The Keidanren, Japan's most influential business organisation, said yesterday it respected the council's view but would like to see further deregulation and the separation from the telecoms ministry of its regulatory and supervisory functions.

NTT, in a last-minute attempt to convince the public it can be efficient, despite its size, offered yesterday to provide the most advanced new services at the cheapest prices in the industrialised world by early next century.

The Council's proposal to split up NTT is the third such move since NTT was privatised ten years ago. It comes five years after the last attempt was rejected by Japanese leaders in 1990. At that time, the decision on NTT's future was postponed for five years, bringing the deadline to the end of this month.

Criticism has been widespread that NTT's 99 per cent share of the local network has stifled competition, kept Japanese telecoms prices high, restricted new services and hindered Japan's entry into the advanced information age.

In its final report, the council recommends splitting NTT into a single long-distance company and two regional companies serving east and west Japan. It proposes the new long-distance company offer international and local telephone as well as cable television, data and mobile communications services.

KDD, Japan's biggest international carrier, will be allowed into the domestic telephone market. Regional carriers will not be allowed to offer cable, long-distance or international services from their business regions but will be able to do so outside their own areas.

Foreign ownership of shares in the two regional carriers will be relaxed from a ceiling of 20 per cent on NTT shares to just less than one-third.

"I said to the prime minister that Hong Kong's success is founded not only on economic success, but on the rule of law," Mr Major said. He also made clear he had "touched on human rights, as I always do".

Earlier, Sir Leon Brittan, the European Union trade commissioner, said that during talks with the commission, Mr Li had given an undertaking to discuss human rights in bilateral and multilateral forums, but not during the main business of the Bangkok conference.

However, Mr Zhou Nan, China's de facto chief representative in Hong Kong, warned the UK government yesterday not to press its demands for political democracy. "We sincerely hope the British can fully cooperate... and stir up no further trouble for Hong Kong's smooth transition," he said.

Mr Major flies on from Bangkok to Hong Kong tomorrow night for his first trip there since 1991. His decision, however, to address Legco in closed session has infuriated local politicians.

He is expected to use the visit to announce an agreement to grant visa-free entry to Hong Kong citizens after the handover, one of Legco's strongest demands.

Resistance has been strong, however, among Mr Major's cabinet colleagues, notably Mr Michael Howard, home secretary, who fear it could create an entry loophole for mainland Chinese.

Mr Major would not confirm that he had raised with Mr Li either the visa issue or the fate of Vietnamese boat people in Hong Kong.

# Chirac sees EU as Asian partner

**By Peter Montagnon and Ted Barzdacke in Bangkok**

France made a bid for the limelight at the European Union-Asia summit in Bangkok with a speech by President Jacques Chirac calling for Europe and Asia to work together towards the establishment of a new global equilibrium, replacing the old bipolar world of the cold war.

By the end of the century the European Union must assert itself as Asia's other partner besides the US, Mr Chirac said in a speech in Singapore, designed to overcome Asian doubts about Europe's interest in the Pacific region and establish France as the EU's leading partner in Asia before tomorrow's summit.

In his speech, the text of which was widely circulated here, Mr Chirac was careful to make conciliatory gestures to Asian countries upset by French nuclear testing in the South Pacific.

He endorsed Japan's ambition for a permanent seat on the UN security council and called for closer dialogue between Europe and the seven members of the Association of South-east Asian Nations. France would "adopt a constructive attitude of principle towards the treaty on a south-east Asian nuclear weapons free zone" signed by Asean last December.

Saying that Asia deserved a larger political role in the world, commensurate with its increasing economic power, the richer countries of the region should introduce their own development aid programmes. He also endorsed the planned expansion of Asean to incorporate three new members including Burma and reaffirmed France's claim to a national presence in the Asean Regional Forum which deals with security matters.

On the economic front, France wanted to triple its share of Asian imports from 2 per cent to 6 per cent within ten years, he said. But security issues were also crucial, now that the cold war was over. "This new multipolar world, very different from the bipolar world we have lived in since the [second world] war, with its ideological conflicts and risk of confrontation, will make everyone free to establish new ties, new solidarities."

Europe should look at Asia "with new eyes, and overcome the indifference, and sometimes the suspicion born of ignorance," adding that too often Asia's economic strength was seen as a menace in Europe and Europe was seen as a trade fortress in Asia.

He called for the establishment of a Europe-Asia training and technology exchange and private sector business forum. Brittan to warn China, Page 5

# Talks with Li fail to achieve commitment on reformed legislature Major dampens hopes of HK deal

**By John Kampfer in Bangkok**

Mr John Major, the UK prime minister, last night sought to dampen expectations in Hong Kong of winning any Chinese commitment to preserve the territory's recently reformed legislature.

Speaking after an hour of talks with Mr Li Peng, the Chinese prime minister, Mr Major said overall relations had improved markedly over the past year, and that he had been impressed by several pledges received.

The talks, the first between the two leaders in five years, took place in the margins of the 20-nation Asia-Europe summit in Bangkok.

Mr Major said Li Peng confirmed that after the handover to China in June 1997, Hong Kong would enjoy "a high degree of autonomy". The Chinese would not send their own officials to run the region; they would not take extra tax revenues, and they would look sympathetically on local feeling in making their choice of a chief executive to run the territory.

To highlight improving political and economic ties, Mr Major announced that his deputy, Mr Michael Heseltine, would take 260 business leaders to China in May, one of the largest business delegations to be led by a British minister.

However, the British side received no indication on when a chief executive would be announced to replace Governor Chris Patten. Nor did it gain any assurances about the future of the Legislative Council, or about a bill of rights, which legislators have demanded.

Mr Major flies on from Bangkok to Hong Kong tomorrow night for his first trip there since 1991. His decision, however, to address Legco in closed session has infuriated local politicians.

He is expected to use the visit to announce an agreement to grant visa-free entry to Hong Kong citizens after the handover, one of Legco's strongest demands.

Resistance has been strong, however, among Mr Major's cabinet colleagues, notably Mr Michael Howard, home secretary, who fear it could create an entry loophole for mainland Chinese.

Mr Major would not confirm that he had raised with Mr Li either the visa issue or the fate of Vietnamese boat people in Hong Kong.

# The cynics and apathetics hold key to Australia poll

With few differences in style or substance in this campaign, the 'swing vote' counts, writes Nikki Tait

**The parties, parliament and polls**

**Labor party**

**ALP**

Paul Keating: party leader and prime minister

The Australian Labor party - having languished in the political wilderness throughout the 1950s and 1960s - gained office in 1972 but, after a turbulent three years, lost again in 1975. Eight years later, Bob Hawke led the party back into government, and for the past 13 years it has remained there. Keating became leader in 1991 after a bitter contest with Hawke. The party is the country's main left-of-centre party, and despite its close ties to trade unions, has been responsible for freeing up and internationalising the economy, through progressive tariff reductions, deregulation of the financial sector and the flexibility of the currency. A cornerstone of its policy has been accords with the unions under which they promise wage restraint in return for the government's furthering social objectives.

**Liberal/National coalition**

**LIBERAL**

John Howard: party leader and leader of the opposition

The Liberal party pursues a more pro-business stance than the Labor party but is often described as a broad church encompassing hardline economic rationalists and some individuals with fairly progressive social agendas. Howard is having his second tilt at the prime-minister's job: he headed the party in the late 1980s but lost the 1987 election and was ousted as leader in 1989. He re-emerged as leader just over a year ago as an experienced hand to take charge of a party in disarray. The Liberals' long period in opposition, his brief clarity and frequent leadership changes. But, under Howard's resumed leadership, it has put forward a more harmonious front and its shrewd, disciplined campaign style seems to have surprised its opponents.

**NATIONALS**

Tim Fischer: party leader and opposition spokesman on trade

The National party was known as the Country party from 1976 when it fought its first election - until the 1970s. Its heartland is still the Australian bush and its support strongest among the farming community. Coalition arrangements with the Liberals are long-standing and relatively smooth. Fischer, one of Australia's more unconventional but fondly regarded political figures, became party leader and opposition spokesman on energy and resources in 1990. He became spokesman on trade in 1993.

**What the voters have now... and how they say they'll vote**

**House of Representatives: 148 seats\*\***

Party	1993 results in seats	% OF VOTE	NUMBER OF SEATS
Liberal/National coalition	51-54 (48.2)		82-85 (49)
Labor party	46-49 (51.4)		51-65 (80)
Others			2 seats

\*Range of public opinion on projected two-year preferred tenure published in last 10 days by Newspoll, AGB-Neilsen, and Morgan. Estimates of seats based on assumptions that swing is uniform across all electorates.

**Senate: 76 seats\*\***

Party	1993 results in seats	% OF VOTE	NUMBER OF SEATS
Liberal/National coalition	30-33 (39.5)		36-39 (49)
Labor party	26-29 (36.4)		26-33 (37)
Others			10 seats

\*\*House of Representatives: The outgoing chamber has 147 seats, but a redistribution gives the new chamber 148, all of which are up for election. Senate: 40 of the 76 seats are up for election, of which 10 are currently held by Labor, 17 by Liberals, 2 by Nationals, and 6 by other parties.

In the complex Senate elections, most pollsters are tipping an outcome in which neither the coalition nor Labor holds outright control. The balance of power would be retained by the Australian Democrats, the Green party and an Independent. Both the Democrats and the Greens are left-leaning, with strong environmental agendas.

Merchandise exports rose by 2 per cent during the month, with rural exports enjoying a 6 per cent rise as the effects of the drought recede.

The current account deficit for January stood at A\$1.64bn (US\$1.24bn), down from a revised A\$1.7bn in December and significantly better than the A\$1.8bn which the market expected.

Meanwhile a fairly positive set of monthly balance of payments figures has gone almost unnoticed. The current account deficit for January stood at A\$1.64bn (US\$1.24bn), down from a revised A\$1.7bn in December and significantly better than the A\$1.8bn which the market expected.

Merchandise exports rose by 2 per cent during the month, with rural exports enjoying a 6 per cent rise as the effects of the drought recede.

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## Germany and US liberalise air travel

By Peter Norman in Bonn

Germany and the US yesterday agreed an immediate partial liberalisation of air traffic and a bilateral air safety pact ahead of the expected start of the two countries' open skies agreement this summer.

Mr Matthias Wissmann, the German transport minister, said the two sides agreed a four-point "goodwill" deal to increase air traffic following yesterday's negotiations on the details of the open skies agreement. He said Germany would sign the open skies agreement, which was unveiled early last month as soon as the US authorities have given anti-trust immunity to the existing alliance between Lufthansa and United Airlines.

The two companies yesterday lodged their application for immunity with the US Department of Transport. Approval of the immunity, which will allow the partners to engage in joint capacity and price planning and integrate their sales policy, is expected in 60 to 90 days, Mr Wissmann said.

The four-point deal is intended to signal the two governments' commitment to liberalisation. It will take effect before the summer and allows:

- LTU, the German carrier, and Air New Zealand to fly three times a week on a code-sharing arrangement between Los Angeles and Frankfurt.
- Lufthansa and United to use their code sharing services between Germany and the US via Amsterdam and Brussels and Zurich.
- Lufthansa, which, according to Mr Wissmann, is the world's biggest freight carrier, to expand its freight services in the US.
- US airlines to have an extra 20 flights a week between Germany and the US.

In addition, the two sides agreed that their open skies agreement should include principles for non-discrimination and competition in computer reservation systems and rules to ensure non-discriminatory user fees that cover costs in all areas of aviation.



A Potton house (left) in Nasu, north of Tokyo, while (right) Japanese inspect a traditional style English fireplace

## Japanese go for the inglenook look

By Andrew Taylor, Construction Correspondent

Japanese demand for traditional British luxury items, from whisky to Wedgwood china, is spreading to the country's housing market.

UK companies specialising in timber-framed homes have supplied reproduction English country houses, which come complete with inglenook fireplaces and exposed beams, to meet the requirements of discerning Japanese home buyers.

The latest enterprise, which is a joint venture between Potton of the UK and Meishin,

a Japanese trading house, is due to be launched today.

Planning permission is being sought for the first "English" village of 20 homes to be built at Nasu, a commuter town surrounded by mountains and forests, about an hour's train journey north of Tokyo.

Eight separate "villages" using Potton designs are proposed by Meishin.

Potton, a family-owned company based in Bedfordshire, will be following in the footsteps of other British builders. Prestopian Homes for several years has exported timber frame kits and housing components to build Tudor style

homes in Takamatsu, Osaka and Kobe.

The flexibility of timber frames, compared with brick and block, meant that the company's homes in Kobe escaped relatively unscathed from last year's earthquake.

In Shirakawa, an entire Elizabethan-style village has been constructed by Hertfordshire-based Border Oak, using traditional building methods.

It forms part of a university campus where students learn English language and the English way of life.

In the latest deal Meishin has won exclusive rights to import timber frames from Pot-

ton to build Tudor and Queen Anne style homes.

Other building materials, fixtures and fittings will also come from the UK from an approved list of companies which includes Scottwood Kitchens, Southern Brick and Anderson Windows.

Potton will also arrange for British bricklayers, carpenters and other craftsmen to travel to Japan to build the first homes at Nasu. It is expected Japanese construction workers will be trained to build subsequent developments.

Homes are expected to be sold for about £140,000 (\$215,600) compared with a con-

struction cost of about £120,000. Japanese-built homes of equivalent size and quality would cost about £300,000, says Potton.

Mrs Akiko Abe, managing director of Meishin says: "Japanese people truly love English housing. Potton houses are cheaper than normal Japanese homes so the market is huge."

Meishin expects to develop a nationwide network of Potton representatives in Japan as its market develops.

Potton also has a one year, firm contract to supply designs and timber frames for traditional English homes in Israel and Spain.

## Russia steps up food import battle

By John Thornhill in Moscow and Nancy Dunne in Washington

The trade skirmish over US chicken sales to Russia intensified yesterday when Moscow hinted it may impose quotas on other food imports.

The threat follows Russia's warning last week that it would ban US chicken imports from March 16 if veterinary certification standards were not met.

In Washington US officials and scientists yesterday met Russian veterinarians in an effort to allay Russian concerns. The White House is also pressing for a solution through

the Gore-Chernomyrdin commission, a channel for the US vice president and the Russian prime minister.

The US poultry industry, which has been earning about \$600m a year from its exports to Russia, attributes the embargo to a policy shift reportedly approved by Mr Chernomyrdin and President Boris Yeltsin, which would return Russia to heavily subsidised agricultural production.

Mr Alexander Zaveryukha, Russia's deputy prime minister in charge of agriculture, dismissed a letter from the US agriculture department complaining about possible trade

infringements as "condescending".

And he promised the country's veterinary service would act firmly to safeguard the Russian population's health.

According to the Interfax news agency, the Russian State Trade Inspectorate last year turned back almost one quarter of the US chickens it inspected amounting to some 3,000 tonnes.

But Russian accusations of poor quality food imports have been combined with more overtly protectionist sentiments. The Russian poultry industry has complained bitterly about dumping by foreign producers and urged the gov-

ernment to intervene to protect local farmers.

The Moscow regional administration this week blamed cheap imports for undermining domestic producers. According to the administration's figures, the region's poultry stock has fallen to 17.7m birds or less than half the 1990 level.

Mr Zaveryukha confirmed he would press President Yeltsin to impose quotas on the import of foodstuffs.

The dispute has already hit US chicken exports to Russia which amounted to about \$500m in 1995. US producers have rapidly increased chicken sales to Russia since the early 1990s when President George

Bush visited Moscow and promised to help improve the country's food supply. The imported chickens, which have become extremely popular in Russia, were quickly labelled "Bush's legs" as a result.

US producers have seen Russia as a particularly attractive market given the local population's preference for dark chicken meat. The majority of the US public prefers white meat.

The popular press has reacted with incredulity at Mr Zaveryukha's comments given the appalling quality of many Russian chickens and the unsanitary conditions in which they are normally sold.

## Big increase in project finance

By Richard Lapper

The international project finance market, which mobilises private capital for energy, infrastructure and other projects, grew by more than 50 per cent in 1995, according to a survey published today.

A sharp increase in telecommunications-linked business, and a rise in Asian and American projects, fuelled the growth, according to the survey by IFR Project Finance International, a trade publication.

The survey says the project finance market grew to \$27.1bn in 1995, compared with \$17.7bn in 1994. Loan finance accounted for 66 per cent of the total, with bond finance accounting for the remainder. Returns are paid out of revenues earned by the operators of the projects. PFI's figures, first compiled in 1994, include all deals underwritten during the year but exclude financing totally guaranteed by government agencies.

Worldwide nearly \$5.8bn was mobilised for telecoms projects, with projects accounting for about 20 per cent of activity in the Americas and more than 50 per cent of the total in Europe and the Middle East. The survey highlighted financings or refinancings for the UK Orange and Mercury 1-2-1 mobile phone and the Italian OPI GSM greenfield mobile phone financing.

"Power, oil and infrastructure have been staples for project financing. We are starting to see telecoms rocket up," said Mr Rod Morrison, editor of the IFR Project Finance International. Telecoms was the second most popular sector after power for which bonds and loans financing amounted to some \$1bn.

The rise in the number of loans directed to Asian projects was another outstanding feature of the year's business. Banks increased their loans to Asian projects from \$4.2bn to \$8.3bn. Among the biggest projects were deals to develop two coal-fired power stations: a \$1.82bn loan for the Palton project in Indonesia and a \$1bn facility for the Sual project in the Philippines province of Pangasinan. Banks lent more to projects in Indonesia than in any other emerging market, while project developers in Australia borrowed more money than those in any other country apart from the US.

Project lending to Latin America also grew significantly, with Colombian power, pipeline and telecom projects drawing in \$1.55bn. Loan finance, more than 20 per cent of project lending directed to the Americas as a whole, Bond and loan financing for the country's Ocenasa pipeline amounted to \$1.4bn, while loan financing for Colombia's Termostarraquilla gas power plant amounted to \$75m.

### Project finance: the world leaders

Top global lead arranger loans by country

Country	Loans (\$bn)
US	\$4.31bn
Australia	\$3.76bn
UK	\$2.94bn
Indonesia	\$2.06bn
Colombia	\$1.56bn
Philippines	\$1.10bn
Hong Kong	\$0.95bn
Italy	\$0.94bn
Argentina	\$0.74bn

By sector	\$bn
Power	6.74
Telecoms	5.49
Oil & gas	2.40
Infrastructure	1.89
Industrial	1.49
Mining	1.14
Petrochemicals	0.82
Leisure	0.73

Source: Project Finance International



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NEWS: INTERNATIONAL

Sharp rise in use of bank fakes

By Andrew Jack in Paris
The International Chamber of Commerce, the international business organisation, yesterday warned of a sharp rise in the use of fake banking instruments which are defrauding companies and individuals of millions of dollars each year.

Australia submits draft for global test ban pact

By Frances Williams in Geneva
Australia yesterday presented a model draft of a global test ban treaty to negotiators in Geneva, warning of widespread concern that the opportunity to conclude a treaty this summer was "slipping away".

ing up progress on the test ban treaty.
Addressing negotiators in the United Nations disarmament conference, Mr Costello said the draft showed a treaty was within the world's grasp this year.

The Australian initiative was warmly welcomed yesterday by many countries, including Iran, which last week put forward its own treaty text in a similar attempt to speed the talks.

Even if New Delhi does not go this far, it could refuse to sign the treaty.
This would seriously weaken the pact in the eyes of many countries, which believe it should cover all nuclear-capable states.

A number of other issues are also holding up the talks, including the rules for on-site inspections when nations are suspected of cheating, and the conditions for the treaty's entry into force.

Premier accused of anti-democratic methods in resisting big pay demands

Army halts Lebanese workers' protest

Lebanon's Prime Minister Rafik al-Hariri yesterday ordered the army to stop a workers' protest, raising new questions about his democratic convictions, Reuter reports from Beirut.



Troops arresting people in Beirut yesterday for violating a curfew which halted demonstrations

But on Wednesday, he ordered the army to take over national security for three months in the face of labour unrest and charges that he ignores the poor and is leading Lebanon towards a "social explosion".

pay rise for all workers, a doubling of the monthly minimum wage of L250,000 (£101) and rollbacks of government policies it dubs anti-democratic.

Mr Hariri is also relieved at the army's backing, because in May, 1992, bread riots toppled Mr Omar Karami, a former prime minister amid a currency collapse and soaring inflation.

INTERNATIONAL NEWS DIGEST

Tunisian party leader jailed

A Tunisian court has sentenced Mr Mohamed Moada, the country's main opposition leader, to 11 years in jail on charges of having secret contacts with Libyan agents and receiving money from Tripoli, judicial sources and his lawyers said yesterday.

South Africa signs nuclear pact
South Africa and France yesterday signed agreements opening the way for French investment in a South African laser-based uranium enrichment programme, Mr Pik Botha, mineral and energy affairs minister, said.

Both the International Atomic Energy Agency and the European Atomic Energy Community also had to be informed of the proposal because of the "sensitive nature of international co-operation on uranium enrichment technology".

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The Financial Times plans to publish a Survey on European Business Property on Friday, March 8.
In addition to the issue data this survey will be circulated each day at MIPIM 96, Cannes 14-17 March with a complimentary copy of the FT. Visit the FT stand No J4.29.

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AMERICAN NEWS DIGEST

Whitewater fillip for Mrs Clinton

There are insufficient grounds for a lawsuit against Mrs Hillary Rodham Clinton's law firm over its work for a failing savings and loan institution, according to a Whitewater report that congressional Democrats will use to argue for a swift end to Senate hearings.

US money laundering fears

Organised crime in the US banking system, including money laundering and other financial scams, is raising national security and foreign policy concerns, witnesses told a House of Representatives panel.

Pemex pre-tax profits up 20%

An increase in international prices for crude oil helped Pemex Mexicos (Pemex), Mexico's state oil monopoly, to \$13.2bn in pre-tax profits for 1995, a 20 per cent increase on the previous year.

Colombia in drugs battle

Colombia is pulling its weight in the global struggle against narcotics and should not be disqualified for partnership by the US government, the Colombian minister of foreign trade said yesterday.

Two leading Republican presidential candidates fail to find top gear Dole in the slow lane on Highway 85

By Jurek Martin in Spartanburg, South Carolina

Highway 85 on the fringes of Spartanburg, South Carolina, this week gave Republicans Bob Dole and Pat Buchanan a chance to show off their contrasting wares before tomorrow's primary election.



Uninspiring Bob Dole (left) and Phil Gramm fly in to South Carolina

The majority leader was at the spanking new BMW plant, supposedly to preach the message that foreign trade and investment works. The conservative commentator was at the Evangelical Cathedral which, as the name implies, is where fundamentalist Christians, his greatest list of support, gather.

Mercedes - filed past to shake hands. One, identified as Brad, tried to engage Mr Dole in vigorous conversation. He said afterwards he was concerned about social programmes and thought waste and fraud should be assessed before they were cut to the bone.

Row over deaths threatens Mexican reforms

By Daniel Dombey in Mexico City

A row over a ruling exonerating one of Mexico's most controversial state governors from complicity in the killing of 17 peasants by state policemen is threatening moves towards political reform.

have no responsibility for the deaths on June 28 last year of members of a radical peasant organisation of the southern Sierra. The peasants had been stopped on their way to a rally by a contingent of police, which the special prosecutor investigating the case said lacked the training or the ability to deal with such a situation.

The reform, intended as one of the centrepieces of President Ernesto Zedillo's government, has already been thrown off track by a boycott by the National Action party, Mexico's biggest opposition force.

Opposition politicians charged that the special prosecutor, proposed by Mr Figueroa, lacked the necessary independence and passed over evidence of involvement at the highest levels of the state government.

government. Last August the human rights commission argued that summary executions had been carried out and guns planted at the scene to make the peasants seem the aggressors.

The special prosecutor, Mr Alejandro Varela, said that he had begun criminal proceedings against 43 state officials, though not against Mr Figueroa and his closest aides.

Cuba protests at legislation to tighten US economic embargo

By Pascal Fletcher in Havana

US legislation to tighten the economic embargo on Cuba will "severely affect" US-Cuban relations and further set back prospects of solving their long-standing disputes, Cuba's foreign ministry said yesterday.

Cuban ministry's North American Department said. The bill, named after its conservative Republican sponsors, Senator Jesse Helms and Congressman Dan Burton, is aimed at trying to block foreign investment in Cuba as a way of forcing President Fidel Castro to introduce reforms.

President Clinton is poised to sign the legislation after the downing by Cuba of two US civilian aircraft at the weekend.

Mr Clinton has said he will endorse the new legislation as part of a package of punitive measures imposed by the US against Cuba for the shooting down of the two aircraft.

Congested Florida on track to lead US out of the steam age

The US has been a slow starter in the high-speed rail revolution. While Japan and parts of western Europe have built lines that permit speeds of 200mph or more, most lines in the US are stuck in the steam age, limiting trains to a maximum of 79mph.

At last, however, the US may be starting to catch up. This week, the state of Florida announced that it had chosen a private sector consortium to build the first high-speed railway in the US - a \$4.8bn system modelled on France's 200mph train a grande vitesse (TGV).

journey. Conversely, people flying out of the state will be able to check in at the nearest railway station and have their bags automatically transferred to their flight at the airport.

any event, airlines will be glad of the relief on congested air-space. Even so, several hurdles remain before the line can become a reality. The choice of a route is bound to be controversial: no one wants a high-speed train running through their back yard. And the project could easily come unstuck if cost estimates start to climb.

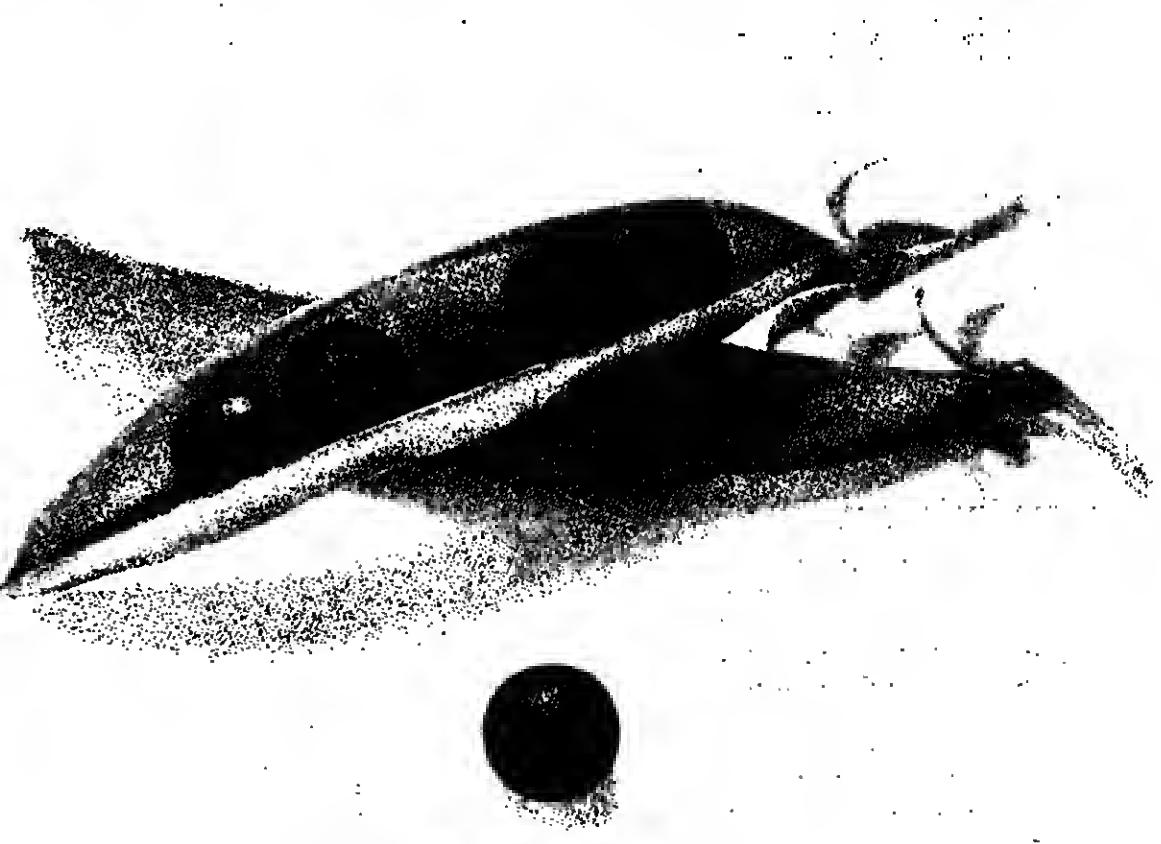
A planned link between Miami, Orlando and Tampa will be America's first high speed railway, writes Richard Tomkins

\$4.8bn is mostly for the trains) looked relatively cheap.

One unusual feature of the railway is that it is setting out to work in partnership with the airlines rather than to compete with them. Two of its stations, at Orlando and Miami, will be at the airports, not in the city centres. Another will serve Walt Disney World and nearby attractions.

The idea is that many people arriving at the airports will switch to the railway to take them to their final destination, having booked a through ticket that includes the rail leg of the

There's something missing from the WTO.



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Vertical text on the left margin including 'MARCH 1 1996', 'Fact', 'arty d', 'ear pact', 'SALE', 'BY', 'DDLESEY'.



# Sharp fall in imports pushes trade surplus

By Gillian Tett, Economics Correspondent

Britain recorded its first trade surplus for two and a half years with the rest of the European Union in December after imports from the Continent fell sharply. The surprise improvement, shown in official figures published yesterday, came amid fresh signs that demand is faltering on both sides of the Channel, because of slower than expected growth in Europe. However, the dip has not affected all sectors of the UK economy. For though an export driven manufac-

ing upturn has been the main focus of the recovery in recent years, coupled with consumer caution, this pattern now seems to be reversing. Imports of consumer goods and cars, for example, have risen slightly in recent months - providing one hint that shops and distributors may expect consumer spending to grow. Meanwhile, separate banking data yesterday showed that although consumer lending only rose at a modest pace in January, demand for mortgage finance is showing some recovery. However, manufacturing confidence may be weakening, with imports of

investment goods used by manufacturers falling. These types of imports showed the sharpest quarterly fall in the last three months of 1995 for five years. Imports of German goods appeared to be particularly affected. This trend echoes the surprise fall in UK manufacturing investment at the end of last year - and suggests that some companies may be harbouring fresh doubts about the economic outlook. These doubts come as the UK export growth which drove the recovery two years ago is faltering. The value of exports in December was a seasonally adjusted 0.5 per cent lower

than in November, the Central Statistical Office said. Measured on a three monthly basis, in volume terms - a better guide to the trade - exports fell 1.5 per cent lower in between the third and fourth quarters. The weakness was not spread equally: sales to Germany fell 3.3 per cent, while exports to Belgium, Holland and Luxembourg are running at record levels. This patchy performance left exports falling more slowly than imports, resulting in a £56m surplus in trade with European Union countries, against a £118m deficit in November.

This surplus helped bring the overall trade deficit with the whole world to £577m in December, unchanged from November. This occurred in spite of the fact that previously published data had already shown that the deficit with non-EU countries had risen. Non-EU data is published ahead of EU data, although the CSO is now changing the system. The European Commission issued its first ever harmonised inflation figures, which showed that the UK had the fourth highest inflation rate of any country in the European Union last month.

# Channel tunnel Britain finally on right track

## rail link plan gets go-ahead

By Charles Batchelor, Transport Correspondent

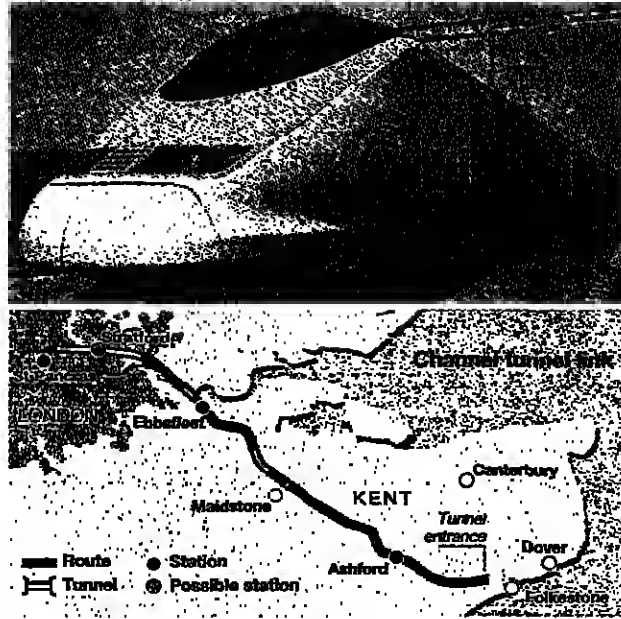
Long-delayed plans to build a high-speed rail link between London and the Channel tunnel entrance were finally given the go-ahead yesterday with the awarding of the £3bn (£4.5bn) contract to the London and Continental Railways consortium. The government, which had originally hoped to build the 68-mile long line without any public sector subsidy, will make a direct financial contribution of £1.4bn as well as transferring ownership of the Eurostar train service and large areas of railway land. The winning consortium will take over European Passenger Services - owned by the government - immediately and plans a stock market flotation of LCR in the second half of 1997 to coincide with the start of construction work. It has been awarded a 99-year concession to operate train services on the line. LCR is understood to have bid for nearly £500m government subsidy from the government than its rival, Eurostar, which was led by two construction companies, Trafalgar House and BICC. The high-speed link will allow international express trains to run at speeds of up to 170 mph and cut more than 30 minutes off journey times between London and the continent.

Changes in the planned route and uncertainty over how the project was to be financed, have meant eight years have elapsed since the project was first mooted and high-speed Eurostar services, which started 15 months ago, have been crawling through Kent on conventional tracks. Even if construction work starts, the line will not open until early 2003, nine years after the opening of the Channel tunnel itself. The shareholders in LCR are Bechtel, the US project management group and SG Warburg, the investment bank, with 18 per cent each. National Express and Virgin with 17 per cent each; Systra, the French consultancy, with 14 per cent; London Electricity with 12 per cent; and Halcrow and Arup, design engineers with 2 per cent each. The LCR members have committed an initial £100m in equity capital to the project. They have obtained financial commitments from their banks for considerably more than the additional £150m plus needed to finance the initial stage, when detailed designs are completed and construction contracts signed, said Mr Nick Wakefield of SG Warburg. The consortium will be required to spend £2bn of its own money and have completed two-thirds of the project by value before any direct cash contribution is made by the British government in 2000.

By Charles Batchelor

While Britain has dithered over the construction of its high-speed rail link, France and Belgium have pushed ahead. France started building its 208-mile Calais-Paris link in 1990 and completed it in less than three years at a cost of about £2bn (£3.1bn). The swift completion of the project reflects the French government's commitment to comprehensive long-term transport planning and its willingness to devote large sums to it. The French engineers also benefited from the fact that once outside Paris the route passes through lightly populated agricultural land and, in the Pas de Calais region, through an area which had suffered severe economic decline. Towns battled for the privilege of intermediate stations on the route. Lille, which has become the hub for cross-Channel services, has developed a modern commercial and retailing centre around its new high-speed station. Compensation for French householders and businesses which lost land lost to the new route is more generous than in Britain. In the UK, by contrast, the route passes through prosperous areas of Kent densely populated with articulate Conservative voters keen to preserve areas of natural beauty. Belgium is constructing a 55-mile high-speed link across the Belgian/French border to Brussels. The first section of track near the border is due to open in June but the line will not be completed until May 1998. In Belgium talks are also going on with the Dutch and Germans about extending the

All aboard: Eurostar's route to the coast



high-speed lines to Amsterdam and Cologne. The opening of Britain's Channel tunnel rail link will provide a big boost to Euro-tunnel, or to whoever is then operating the Channel tunnel, by reducing journey times. The present travelling times of three hours between London and Paris and three hours 15 minutes between London and Brussels do not give the train a conclusive advantage over air travel. Many travellers find flights from Heathrow or Gatwick faster and more convenient. But a 30-minute cut in the journey time by rail should persuade many more travellers to opt for the train. These improvements may come too late for Eurotunnel in

its present form, because of the pressing burden of its debts. The company is nearly halfway through an 18-month interest payment moratorium on most of its £5bn of borrowings and still has to persuade its 225-strong banking consortium that a financial restructuring is in their interest. Unfortunately for Euro-tunnel, it has itself played a part in the delays suffered by the rail link project. The experience of the tunnel's financial backers has made the City wary of backing grandiose construction projects. The unreliability of traffic forecasts and a host of practical problems have increased fundraising difficulties for the rail link. The government and the

Sep 1987 BR begins feasibility study for Channel tunnel high-speed rail link route to Waterloo. Aug 1988 Details of four alternative routes published. BR told to find private partner. Mar 1989 BR chooses preferred route through south London. Nov 1989 BR selects Eurostar consortium - Trafalgar House and BICC - to build it. June 1990 Scheme rejected by department of transport. Government funding ruled out. Eurostar withdraws. Mar 1993 St Pancras replaces Kings Cross as north London terminus. June 1993 Waterloo International station opens. Nov 1993 Bids to build and operate for 99 years invited. May 1994 Channel tunnel opens. Nov 1994 Rail link bill starts passage through Parliament. Feb 1995 Winning bidder chosen.

### UK NEWS DIGEST

## Rifkind upbeat on EU membership

Mr Malcolm Rifkind, the foreign secretary, yesterday promised MPs sympathetic to further European integration that the government's forthcoming paper on the merits to the UK of membership would unequivocally state the merits to the UK of membership. In an indication that the government has not been pulled to the Eurosceptic right by Tory MPs pressing for a re-signature of EU powers, Mr Rifkind was reported as promising that the government's position "will not be hostile to the EU". In preparation for the intergovernmental Conference on future European development that begins later this month, the government will issue a white paper on its negotiating position on March 11. According to a cross-party group of MPs, who met Mr Rifkind yesterday, the foreign secretary "assured us that the government's white paper will take an unequivocal attitude that the UK's membership of the EU is a good thing". James Harding, Westminster

## Anger at university cuts

Britain's university vice-chancellors yesterday reacted angrily to the news that they face budget cuts of more than 2 per cent in cash terms next year. They called for a moratorium on further cuts in funding for 1997-98 and restated their threat to levy a £300 registration fee on new students next year. The Association of University Teachers described the funding cuts, announced yesterday, as "butchery". It said many universities were their towns' biggest employers and claimed the cuts would lead to more than 10,000 job losses. The University of Cambridge was among the seven institutions to take the steepest cuts, which amounted to a "worrying" cut in real terms of 7 per cent, it said. John Authers, Education Correspondent

## Investment projects warning

Serious damage could be inflicted on the long-term investment projects of UK companies in emerging markets because of complex proposals in the finance bill, according to accountants Ernst & Young. The Labour party highlighted the issue at yesterday's hearings of the finance bill standing committee. E&Y said the new corporate debt regime would mean that companies financing major projects abroad by loans would have to pay tax on the interest as it accrued. Under the old system they could wait until repatriating the interest, or capital repayment, before paying tax. "These proposals will operate to the commercial disadvantage of UK business and could damage relations between Britain and the emerging democracies," said Mr Jim Marshall, head of the energy tax practice at Ernst & Young. The government recently tabled amendments to the clauses on corporate debt but the accountants said they had failed to "solve" the problem. Jim Kelly, Accountancy Correspondent

## More play lottery than vote

More than 40m people play the National Lottery on a nonble raffle weekend, more than vote in a general election, Camelot told a panel of MPs. The operator of the National Lottery faced criticism from the National Heritage Committee investigating the Lottery, culminating in the accusation that it had won a monopoly right to "plunder the public." Mr Joe Ashton, the Labour MP, asked: "How can you possibly justify the sort of money you are making in profit?" He calculated that Camelot's predicted earnings translated to a "phenomenal" £106,000 for each of its 600 employees. Mr Tim Holley, Camelot chief executive, promised that Camelot would never make more than 1p in the pound, adding a pledge that Lottery tickets will stay at £1 for at least the next five years. James Harding

## Pensions blow to government

The government suffered a humiliating defeat in the House of Lords last night as peers voted to allow pensions to be split between couples who divorce. In a landmark decision that will have substantial consequences for the pensions industry and Treasury income tax revenues a cross-party coalition of peers voted for a Labour amendment to the family law bill allowing occupational and funded pensions to be split at the point of divorce. Baroness Hollis of Heigham, Labour's social security spokeswoman in the upper house, said the decision was "a great victory" for divorced women, ensuring many would "no longer have to face the prospect of retirement in poverty." Ministers were adamant that the new clause had "significant implications" for the public finances - and did not rule out trying to reverse it when the bill comes to the Commons later this year. James Blitz, Westminster

## California case transferred

Lloyd's of London has succeeded in having a case brought against it by securities regulators in California transferred to a federal court. The California department of corporations is seeking to prevent Lloyd's drawing down on letters of credit provided by lossmaking investors, or Names. Similar actions by securities regulators have been mounted in Missouri and West Virginia. Ralph Atkins

## Box office record broken

The opening of three hit films - *Casino*, *Sense and Sensibility* and *Transporting* - helped set a new record for British cinema last weekend with the top 15 films taking £7.8m at the box office, according to Screen International, the film industry magazine. The previous record was £7.2m taken in the weekend when *Seven* opened in early January. Martin Scorsese's *Casino* took £1.1m in three days, in spite of being almost three hours long, which meant that most cinemas were limited to one showing per evening. *Sense and Sensibility*, starring Oscar nominee Emma Thompson and Kate Winslet, took £629,152 and *Transporting* took £551,920. The highest grossing film was *Jumanji*, starring Robin Williams, which is now in its second week in the UK and took £2.42m last weekend. Alice Rausthorpe

Rank	Title	Box Office (£m)
1	Jumanji	2.42
2	Casino	1.10
3	Sense and Sensibility	0.63
4	Transporting	0.55
5	Seven	0.45

## Appeal for talks in docks dispute

By Ian Hamilton Fazey

In two new developments in the five-month Mersey Docks unofficial dispute over 329 sacked workers, the TGWU general union yesterday called for fresh talks, while the company published letters from business, shipping and academic leaders urging the international Longshoremen's union in the US not to blockade the Port of Liverpool in support of the sacked men. The company has so far refused to negotiate directly with the sacked men because the dispute is unofficial and followed an illegal strike. It said it would think about the union's request for new talks. Mersey Docks and Harbour Company made what it said was its final offer last month of 40 jobs and severance payments of up to £25,000 (£35,500 for the leaving). The men, who were sacked last September for refusing to cross a picket line, rejected it. They have demanded 500 jobs in the port, and the sacking of a smaller, replacement workforce. To pressurise Mersey Docks, they are trying to organise a blockade of Liverpool by sympathetic dockers around the world. The target of the sacked men's attempted blockade is Atlantic Container Line, the largest single user of Liverpool's container terminal. After one of its ships was delayed in ACL's headquarters port of Newark, New Jersey last year, the company said it would consider pulling out of Liverpool if the dispute carried on. The sacked men want Mr John Bower, the US east coast longshoremen's leader, to pressurise ACL to withdraw. Mersey Docks yesterday took full-page advertisements in Liverpool's daily newspapers to publish extracts from letters to Mr Bower saying that many more jobs will be lost if ACL pull out, mostly involving other TGWU members who have worked normally throughout the dispute.

## Cable firm to market speedier Internet access

By Raymond Snoddy

TeleWest, the largest UK cable communications company, hopes to introduce a service next year which will offer subscribers vastly increased speed of access to the Internet. The company which is developing the concept with the two other largest cable operators Nynex CableComms and Bell Cablemedia believes it will be able to increase the speed of access to the Internet by between 200 and 300 times. A conventional Internet connection service is likely later this year to gauge the market with the special high-speed modems to follow next year. The cable industry believes that providing cost effective connections to the Internet is just one of a series of interactive services that the cable industry can offer. Figures from the Independent Television Commission show that the number of cable television subscribers in the UK increased by more than 200,000 during 1995 to a total of 1.32m. The number of telephone lines installed by the cable industry increased during 1995 from 717,596 to 1.19m. The ITC points out that even though not all cable operators are yet providing telephone services in competition with BT and Mercury, the residential telephone lines installed

Pearson Television, the largest independent producer in the UK, has decided to sell its Teddington studios complex in a deal likely to be worth at least £15m (£22m). Pearson, the media group that includes the Financial Times, bought the studios as part of its acquisition of Thames Television for £99m in 1993. It is believed that offers ranging from £8m to £15m have been received for the Teddington complex but no deal has been signed so far. The decision to sell the site at Teddington Lock in Middlesex is allowed to ignore homes which are passed by the cable network but which have not yet been marketed. TeleWest, Nynex and Bell Cablemedia plan to try to standardise the definitions on everything from penetration rates to churn - the industry term for disconnections. TeleWest, which last year paid £87m for a friendly merger with SBC Cablecomms, believes consolidation in the UK industry will continue. It has decided however, not to bid for Videotron, the North American owned cable group which has been put up for sale. Bell Cablemedia, which has a minority stake in Videotron, has an option to purchase. The

## Scottish-based high-tech groups seen improving

By James Buxton, Scottish Correspondent

Electronics companies based in Scotland, long criticised for missing out on the market opportunity presented to them by the presence of big foreign-owned electronics manufacturers on their doorstep, appear to be doing a little better. Spending by the Scottish plants of companies such as Compaq, International Business Machines and AT&T on subcontract work in Scotland increased by 33 per cent in the year to mid-1995, rising from £402m (£615m) to £515m (£840m). It grew faster than total worldwide subcontract spending by the multinationals' Scottish plants, which increased by 39 per cent from £2.1bn to £2.9bn. Scotland's share of this spending was 20.6 per cent compared with 18.8 per cent in the previous year. Scotland's silicon glen is the home of about 15 major US and Japanese-owned plants belonging to original equipment makers, producing such things as personal computers, microchips and cash machines. But a local electronics subcontracting industry, including UK-owned companies, has been slow to develop. According to a survey by Scottish Enterprise based on detailed questioning of purchasing directors from a representative sample of original equipment makers, Scotland does well in assembly work, printed circuit board assembly, plastics and rubber, cables, sheet metal, packaging and printed material. But it is weak in higher value areas such as producing printed circuit boards, keyboards and power supplies, and does not produce displays and monitors, or disc drives. The gap in producing displays and monitors will be filled from mid 1997 when a £260m plant being established in Lanarkshire by Chung Hwa of Taiwan starts production. Scottish Enterprise is looking at ways of filling the gap in disc drives. The survey findings exclude electronic components such as semiconductors, inter-company trading with sister plants and any increase in in-house capacity within the original equipment makers' plants. Mr Alex Bryce, head of manufacturing at Scottish Enterprise, said the study showed that Scottish subcontractors were increasingly competitive and had scope for expanding into export markets.

# Gas regulator to speed up introduction of competition

By Robert Corzine

Ofgas, Britain's gas industry regulator, is to get the go-ahead to speed up the second phase of gas competition from January 1 next year, at least three months earlier than the current timetable. The first phase of gas competition is due to begin on April 29 among half a million households in Devon, Somerset and Cornwall in southern England. The proposed extension of the regulator's powers means that 2m consumers in southern and southwest England may enjoy discounts of as much as 25 per cent off their present gas bills in the run-up to a general election.

Ms Clare Spottiswoode, director-general of Ofgas, said yesterday "the omens look quite good" that she would be able to speed up the process. Under the government's plan she would also be authorised to bring forward full competition for Britain's 18m domestic gas consumers on January 1 1998, rather than much later in the year as currently envisaged. Any acceleration of the timetable to full competition would add to British Gas's financial woes. It is expected to face a large-scale loss of domestic customers as the market is gradually opened up. Meanwhile, one of this decade's most important energy develop-

ments in the UK overcame local objections yesterday when North Norfolk District Council approved the construction of a big gas pipeline between Bacton on the Norfolk coast and Zeebrugge in Belgium. The £500m (£765m) UK-Continental Gas Interconnector, due for completion in October 1998, will allow for the first large-scale exports of natural gas from the UK to mainland Europe. It is one of the final pieces needed to complete a pan-European gas grid that will eventually stretch from Ireland in the west to massive Russian gas fields in the Arctic. Last year the Department of Trade and Industry declared the Interconnector to be a project of strategic national importance. But local resi-

dents of the area along the North Norfolk coast objected to the consortium led by Bacton Energy Services to place a gas compression station, containing four big jet engines, on an open hillside near an existing British Gas terminal. The nine-company consortium behind the project is led by British Gas and includes leading international oil and gas companies and others are British Petroleum and Gazprom, the Russian gas monopoly. Earlier this month Mr Philip Nolan, the managing director of the Interconnector, withdrew the controversial proposal in favour of a plan that will place the compression station within the existing terminal. Welcoming yesterday's decision, Mr Nolan said: "It is good news for

the UK, East Anglia and all Europe and will be warmly received by all sectors of the industry." Contracts to build the offshore and onshore sections of the pipeline will be awarded in the next few weeks, according to Mr Nolan. Financing is expected to be in place by the end of March. About 150 jobs will be created during the construction phase of the project, which is due to start this autumn. Only six permanent employees will be needed to run the completed Interconnector. Mr Nolan said an export outlet for UK gas would encourage continuing exploration and development of North Sea gas reserves. He noted that more than 5,000 jobs in nearby

Great Yarmouth are dependent on the southern gas fields off the Norfolk coast. British Gas and other North Sea gas producers see the Interconnector as one of the main ways to eliminate a gas surplus that has dragged down spot prices over the past year. Gas prices in Europe are considerably higher than those in the UK. The first contract for the export of natural gas from Britain to continental Europe was announced last week by Conoco. The UK is expected to have sufficient gas reserves to support exports until sometime in the next decade, when the flow of the Interconnector may be reversed to allow imports from Russia and elsewhere.



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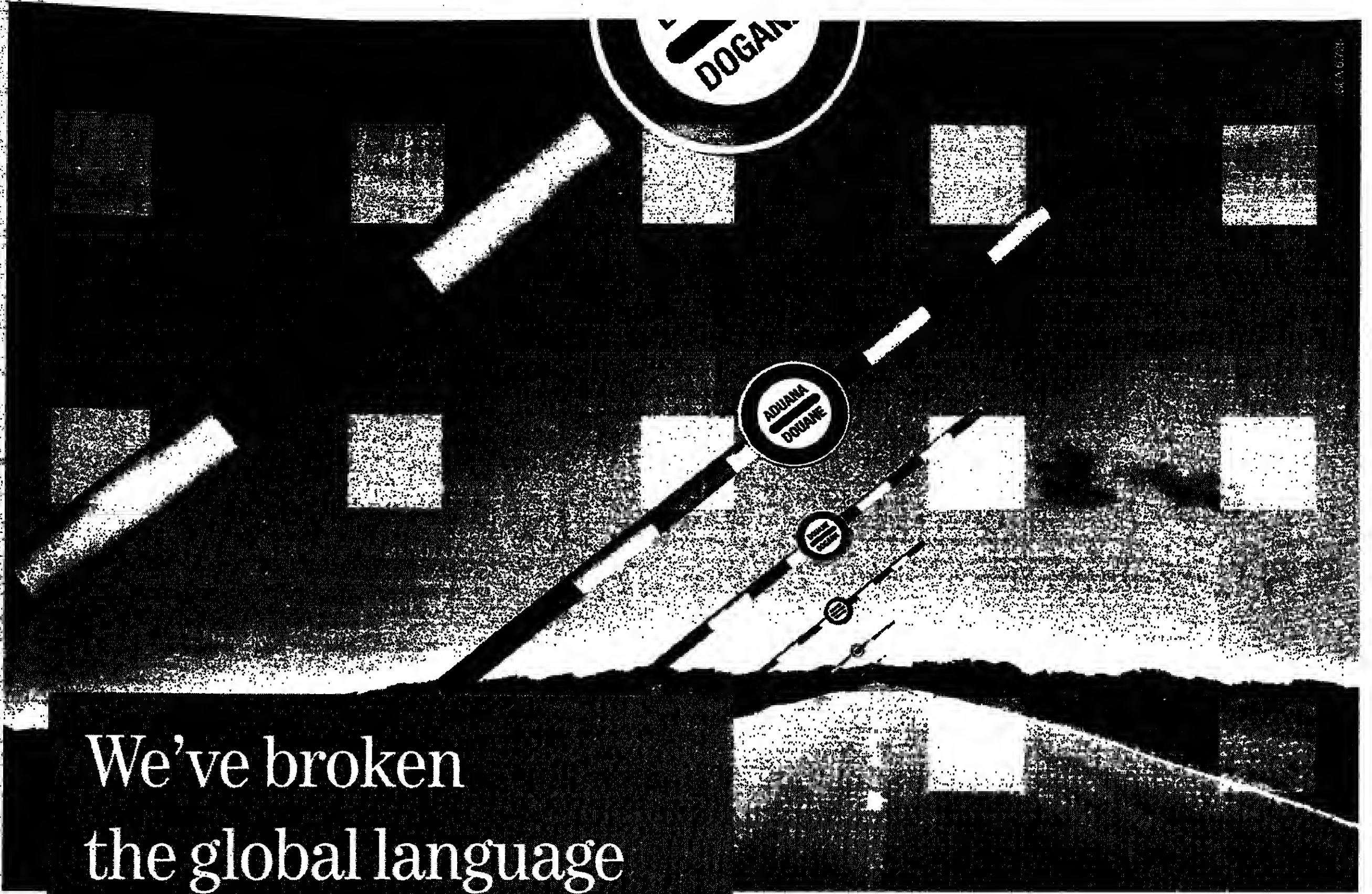
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We are now seeking an experienced IT contracts professional to take a leading role in the review. You will have responsibility for the definition and application of all aspects of PFI policy in relation to this and other IT projects, specification of the Prison Service's long term requirements, evaluate proposals and lead the negotiation of contracts.

Your track record should demonstrate a wide knowledge of IT systems specification, development, procurement and operation, together with exposure to Government policy and administration

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For an application form and information pack, please contact Stan Evans, Recruitment Services, HM Prison Service, Room 425, Cleland House, Page Street, London SW1P 4LN. Tel: 0171-217 6483 (office hours) and 0171-217 6357 (24 hour answerphone). Fax: 0171-217 6812. The closing date for receipt of completed applications is 8 March 1996.

Applications are invited from candidates regardless of ethnic origin, religious belief, gender, sexual orientation or disability.

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# IT City Appointments

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You will be responsible for the design, development and the documentation of business processes and practices, that increase efficiency and promote the more effective use of IT. Working closely with IT and the business managers you will ensure that the business models are incorporated into the system development and implementation process. By having overall BPR responsibility you will facilitate change, provide ongoing support and guidance, and project manage any external resources. In addition you will be investigating and recommending new applicable technologies and ensuring quality standards and procedures are met. For 2011 these high profile positions you will have considerable experience and knowledge of:

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- Accounting practices.
- Document management and imaging processing systems. Ref: FT14801401
- Treasury products and related accounting practices. Ref: FT14801402
- Back Office operations.

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- Recent practical experience with security management across an IT department or organisation.
- Comprehensive understanding of security techniques and tools used by IT.
- IT systems development within a Banking environment.
- Maintenance of clear and concise procedures and standards.
- Ability to operate confidentially across all areas of IT and the Bank. Ref: FT14801403

### QUALITY OFFICER TO £45K

You will have responsibility for ensuring a Quality culture across all aspects of the EBRD activity by administering complete business processes, including but not limited to, IT systems. By working with IT providers and the business managers you will ensure, enhance and maintain the quality standards and procedures, ensure compliance and monitor and measure effectiveness. You will have significant input into the Bank's IT strategies to maximise the effect of the quality initiatives. This wide ranging role requires a person with exceptional talents in the following areas:

- In depth knowledge of the complete IT software development life cycle within a Banking environment.
- Experience of all areas of IT including development, technology, infrastructure, budgeting, administration and support.
- Recent practical experience of TQM, and ISO9000 accreditation across an IT department/organisation.
- Ability and experience of writing and maintaining clear concise quality standards and procedures. Ref: FT14801404

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RECRUITMENT

**JOB:** The introduction of flat management structures can be beneficial to companies, but in practice this is not always the case

# Life after restructuring

The consultants' advice has been followed precisely. The restructuring has gone ahead and several layers of management have disappeared along with their incumbents. How are the remaining employees shaping up?

Linda Holbeche, research director at Roffey Park Management Institute, studied career development in 25 UK public and private sector organisations all of which had introduced flatter management structures. She found that the surviving employees could be divided into winners and losers.

The winners are often entrepreneurial spirits who are pragmatic about change and good at influencing people. "By and large these are the experienced people who challenge themselves and the status quo to find a better way to do things," she says.

"They have a strong sense of who they are and what is important to them. Status may matter less to these people than the opportunity to play a significant role."

In contrast, Holbeche's so-called losers are disillusioned employees with low morale. They blame their lack of promotion prospects on factors outside their control such as luck, fate and age. Holbeche found two main groups which struggled to come to terms with a changed structure and its implications for career development - the young, ambitious new recruits and the experienced, mature senior managers whose job had been downgraded in the restructuring.

"While businesses may want to hold on to those referred to as 'winners' by Holbeche, the often piecemeal or ill-thought out ways in which some reorganisations are carried out means that many of these people are among the first to leave. This is because the winners can soon become disillusioned if the old-style 'command and control' management is still in place.

Out of 26 individuals who were placed in the 'winner' category by managers questioned in the study, 15 had left their employers shortly after reorganisation, Holbeche said. One of them, returned as a consultant to her former employer, earning three times

as much as her previous salary for just three days' work each week.

One noticeable change for the employee who becomes a contractor or consultant, says Holbeche, is that the boss-subordinate relationship with former managers changes. "In the new relationship what the former employee has to say is taken more seriously," she says.

Holbeche found that some managements were paying a price for restructuring in demotivated staff and poor performance. Part of the problem, she says, is resistance to change by entrenched managements.

Holbeche says many managers were poor communicators - often pivotal to change programmes. "In some cases, managers felt the victims of change rather than the drivers of change and that they were likely to be communicating their own negative attitudes more strongly than the organisation's vision," she says.

Holbeche says there has been a "strong trend" away from command and control management to more open management, but that companies have not changed as much as some management rhetoric suggests.

David Guest, professor of occupational psychology and Kate Mackenzie Davey, senior research fellow at the Department of Organisational Psychology, Birkbeck College, University of London, are carrying out their own research into the impact of organisational change on careers. The Careers Research Forum, a group of 38 companies is helping to fund the work.

Guest and Davey have found that the degree of change has been overstated and that many restructuring programmes have proved to be transitional arrangements, leaving traditional hierarchies largely intact.

They say that in many cases the number of grades for a job have been reduced, but the

cuts are often deepest for junior grades. "It was notable that top management had sometimes been protected from cutbacks," they say. In their study, one human resource manager complained that flatter structures meant that the promotional step was often too steep for most people, resulting in more movement in and out of the company.

A staffing review at Nestlé resulted in the introduction of greater flexibility, team-working and project work. The company rejected other suggestions such as self-development, mentoring and career workshops.

Another company in Guest and Davey's study opted to reintroduce a hierarchical structure to give employees more time to learn new skills on the job under management supervision.

Guest says: "Companies were worried that they had not done many of these structural things they were reading about

and they found it quite comforting that they were not alone."

Guest and Davey say that many companies have introduced flatter structures despite positive attitudes to the hierarchical structures that previously existed.

It seems some companies struggle to embrace large-scale organisational change while others are more able to adopt gradual change tailored to specific needs.

There is another category of company, however, which has successfully introduced large-scale change and has grown with flatter structures. Holbeche believes that many of these companies which have implemented changes most successfully are those which have managed to provide a status free environment.

She says, however, that many managers who at first seem anxious to introduce flatter structures, usually for cost-cutting reasons, are unwilling to confront the implications of

change themselves, for example, parting with the BMW in its personal parking spot, the large, comfortably furnished office, the finely tailored suit and the personal secretary.

First Direct and Asda have successfully implemented changes because they have directors who are committed to making it work.

The Rover Group has worked hard to introduce single status throughout the company, although it has been particularly difficult, for example, to persuade white collar workers to join the assembly line.

Change which requires managers to relinquish status perks may seem trivial but is important not only to other employees who want to see evidence of senior managers taking part in the process, but to the senior staff themselves - they must face up to the psychological gear-change necessary to look at careers in a horizontal rather than vertical sense.

Holbeche found that some employees had difficulty accepting sideways moves. Others, who had built up files of knowledge during their time in a company were reluctant to

leave this behind and start again in another area in the company.

Managers were also sometimes unwilling to release experienced people to other departments. She says that secondments are a useful way of stimulating lateral moves.

Increasingly research suggests that restructuring is more difficult to achieve than at first believed, that most of the changes that have passed for restructuring have been cost-cutting programmes triggered by recession, and that many businesses can in fact continue perfectly well without radical change.

Only those companies who are committed to change are visionary enough to change by example can hope to make the transformation a success.

*Career Development in Flatter Structures by Linda Holbeche can be obtained from The Learning Resource Centre, Roffey Park Management Institute, Forest Road, Horsham, West Sussex RH12 4TD, tel 01293 851644, price £42.*

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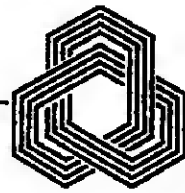
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Aged 35-40 years, the ideal candidate should have a relevant doctorate degree with a minimum of 5 years pertinent experience, or a Master's degree with a minimum of 10 years of similar experience.

Proficiency in English combined with good analytical and writing skills is essential, as is the ability in using PCs for developing relevant models. Knowledge of Arabic will be an advantage. The successful applicant may be required to travel frequently.

Appointment will be for an initial 2 year contract, renewable. In addition to a rewarding tax free salary payable in Saudi Riyals, there is a comprehensive benefits package which includes free fully furnished family accommodation, transportation and education allowances, medicare, relocation expenses and a contributory retirement scheme.

Applications in strictest confidence, giving relevant details of personal and career history, may be sent to:

The Administration & Human Resources Manager  
Arab Petroleum Investments Corporation  
P.O. Box 448, Dhahran Airport 31932  
Saudi Arabia

## Finanzanalyst

PRICOA Capital Group Limited ist führender europäischer Spezialist im Bereich Mezzanine Finanzierungen und Beteiligungskapital. Speziell für deutsche Mittelstandsunternehmen wurde eine innovative Langfristfinanzierung mit eigenmittlerorientiertem Charakter entwickelt, die Schule macht: das Prudential Private Placement of Capital oder PPPC. PRICOA Capital Group Limited ist eine Tochtergesellschaft von The Prudential Insurance Company of America, eines der größten Finanzinstitute weltweit.

Aufgrund sich stark ausweitender Anlageaktivitäten möchten wir das Anlagepersonal in unserem Frankfurter Büro verstärken. Wir laden auf diesem Wege zu Bewerbungen von Kandidaten ein mit überdurchschnittlichen Hochschulabschlüssen und mindestens zweijähriger Berufserfahrung im Bereich Finanzanalyse sowohl auf der Fremdwie der Eigenkapitalseite. Wir stellen uns vor, daß diese Erfahrung am besten bei einem Wirtschaftsprüfer, einer Investment Bank, einer Kapitalbeteiligungsgesellschaft oder einem vergleichbaren Spezialinstitut erworben wurde. Perfekte Beherrschung der deutschen und englischen Sprache in Wort und Schrift ist weitere Voraussetzung.

Wir bieten eine echte Herausforderung in einem kleinen, internationalen Team allerersten Kalibers. Der Kandidat wird innerhalb eines Dealteams von typischerweise drei Mitgliedern für die erschöpfende finanzielle und geschäftliche Analyse potentieller Beteiligungsunternehmen verantwortlich sein. Ein alternativer, flexibler Einsatz in unserem Londoner Schwesterbüro wird von uns als Pluspunkt gesehen. Darüber hinaus bieten wir größere Möglichkeiten der Übernahme von Verantwortung im Umgang mit Kunden und der Gestaltung des Geschäfts als in einer Großorganisation darstellbar. Die Position ist so dotiert, daß sie für Spitzenkandidaten attraktiv sein sollte.

Schriftliche Bewerbungen mit ausführlichem Lebenslauf sind in englischer Sprache zu richten an:

PRICOA Capital Group Ltd  
Meienstraße 2, 60322 Frankfurt/Main

A Lit Company, N.E. LONDON based, has a vacancy for an:

## ACCOUNTS CHIEF-EXECUTIVE

The Company is an Independent Lit Manufacturer. The successful candidate will be responsible for all matters relating to the accounts and financial management of the company, leading a team of three people, coordinating with other departments and reporting to the Managing Director. Suitable candidates should be educated to degree level in BUSINESS ADMINISTRATION and will have:  
- 3 years' EXPERIENCE in accounting and/or auditing skills.  
- Excellent interpersonal and team working skills.  
- Strong analytical and problem-solving skills.  
- Good knowledge of SPANISH.  
- Familiarity with PC applications.  
In return the company can offer career opportunities.

Applicants are invited to send their Curriculum Vitae to HILMAN SAH SEBASTIAN (SPAIN) by fax (00-44 43 26 37 75) before the 2nd of March.



We are an international bank operating from our German headquarters in Hamburg since 1972. Our activities include European and non-European countries. A large part of our profitable business refers to international transactions. For reasons of succession we are currently seeking the

## Head of Foreign-Exchange and Money Dealing Dept.

and are offering a position with good prospects.

Concerning money market activities you will be responsible for liquidity control, investment-planning and decisions in lending and deposit business, purchase and sale of own securities as well as for buying bills of exchange for utilizing the rediscount quota at the Bundesbank. The service you provide within our foreign exchange business must be reliable for our customers as well as profitable for our bank. Profound knowledge of spot and future transactions is a must.

For this demanding position we expect several years of relevant job experience and a good knowledge of German and observance of the principles of the German Moneylenders' Act.

Your field of duties will be supported by EDP and Reuters. Our modern office building is located in the city of Hamburg.

Remuneration will be in line with your qualification and German market rates.

If you are interested please send your complete application to box: A5290 Financial Times, One Southwark Bridge, London SE1 9HL.



The EIB, the financial institution of the European Union, is currently seeking for its Directorate for Lending Operations in the European Union at its headquarters in Luxembourg:

## Lending/Credit Specialists (m/f)

### European Investment Bank

A career in the heart of Europe



Qualifications: □ good university degree in finance/economics; □ several years' professional experience, acquired in a CREDIT DEPARTMENT OF A BANK, FINANCIAL INSTITUTION OR RATING AGENCY, in examining and carrying through credit operations (preferably long and medium term lending), in particular: risk assessment, analysis and carrying through credit performance and competitiveness, financial position, prospects and investment decisions; and assessment of company performance and security structure; □ experience in assessing the credit worthiness of negotiation and definition of loan conditions and security structure; □ experience in assessing the credit worthiness of Banks and financial institutions, with good knowledge of the banking industry and its specific risks; □ knowledge of quantitative tools and ability to make qualitative judgements on credit risk and guarantee; □ experience and aptitude in direct contact with clients and negotiation of contracts; □ ability to draft clear and concise financial reports and recommendations; □ proficiency in computer applications.

Languages: excellent knowledge of English or French and a good command of the other is essential. Knowledge of other Community languages would be an advantage.

The EIB offers attractive terms of employment and salary with a wide range of welfare benefits. It is committed to a policy of equal opportunities and applications for these posts are sought from both men and women.

Applicants, who must be nationals of a Member Country of the European Union, are invited to send a detailed curriculum vitae, either in English or French, together with a letter and photograph, quoting the reference, to:

EUROPEAN INVESTMENT BANK  
Recruitment Division (Ref. PM 9610)  
L-2950 LUXEMBOURG. Fax: (00352) 4379 2545.

Applications will be treated in the strictest confidence and will not be returned.

## MEDIA PROJECT MANAGER IN SARAJEVO, BOSNIA

Internews, a U.S. based non-profit is seeking a Project Manager for the Sarajevo Internews office. The duration of this position is expected to run from 1 April 1996 through 1 February 1997. Previous experience managing or coordinating grants programs is essential. The project mission involves supporting independent, non-governmental local television and radio stations in Bosnia and training their personnel in journalism and station management.

The project manager position involves coordination of all project related activities, management of the office and supervision of local staff (about 4 people), financial oversight and reporting on grants expenditures, coordination of visits to Bosnia by individuals, coordinating training seminars to be held in various cities, the importation of equipment and the distribution of videotapes and other resources throughout the country, as well as possible travel to conduct research throughout the country.

Applicants with experience in broadcasting or journalism will be given preference, experience in Bosnia or the former Yugoslavia, or knowledge of the language, will be considered an important asset, as will knowledge of Russian or Czech. The ability to maintain good working relationships with all ethnic groups in Bosnia is essential.

Please respond with resume to: Kay Elewski Internews Network PO Box 4446 Arden, CA 95518 USA (707)826-7136 (fax) kay@internews.org Internews Network is an equal opportunity employer

#### GRADUATES 23+

Private company seeking to expand, following highly successful fourth year of trading, requires Graduates or those of sound academic background, to be trained to the highest possible standards with aim of full profit participation within 2/3 years. For further details, call: STEWART CUNNINGHAM 0171 246 8132

#### APPOINTMENTS ADVERTISING

appears in the UK edition every Wednesday & Thursday and in the International edition every Friday. For further information please

contact: Toby Finden-Crofts +44 0171 873 3456

A fast-expanding Group, both in France and internationally, occupying a leading position in the world of finance, seeks:

Brokers specialised in IRS, FORWARDS, TREASURY BONDS, FUTURES

You will be the essential element in commercial and technical development to the team dealing with these products.

Aged around 30, you will already have successful initial experience in this field, ideally in a bank or with a financial intermediary.

Your strong commercial and relational potential, along with your capacity for reaction and speed will be decisive elements to succeed in this post. The position may be based in Paris or London.

Send your application to The Financial Times PO BOX N. A5283 - Number One - Southwark Bridge - London SE1 9HL.



## ACCOUNTANCY APPOINTMENTS

## Finance Director

### General Insurance

Central London

c.£70,000 + car etc.

Our client is a long established and successful insurance company, transacting most classes of general insurance business with annual premium income of around £200m. Following the recent implementation of a sophisticated computer system, the company now has considerable potential for significant development and growth.

Reporting to the Managing Director, the Finance Director will take full responsibility for managing the finance function and will play an active part in the overall running of the business. An initial key task will be to deliver more detailed and pertinent management information to assist with the effective management of the overall business.

Candidates should be graduate calibre qualified accountants with proven experience of managing a pro-active finance function, coupling sound technical skills with entrepreneurial flair and a positive outgoing attitude. Suitable individuals

should already have worked within the insurance sector and have strong analytical skills. Experience of corporate finance, mergers and acquisitions and tax planning would be advantageous.

The chosen candidate will have strong team skills and be able to relate to people at all levels, both within the company and externally.

This position represents an excellent opportunity for an ambitious and highly motivated individual who has the enthusiasm and drive to take the business forward.

Please outline your suitability for the appointment and send a curriculum vitae, including current remuneration and quoting CA788, to Carrie Andrews at Ernst & Young, Management Resourcing, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 3DF.



## Chief Financial Officer

International Food Group Plc

c.\$150,000 + Benefits + Relocation Assistance

USA

Exciting career opportunity for commercially-minded and ambitious manager as most senior finance representative in US subsidiary. Part of US executive team at heart of strategy creation and delivery.

## THE COMPANY

- ◆ £200 million turnover Group. Varied and market-leading global businesses.
- ◆ Sustained record of growth in revenue and profit. Acquisitive culture. High emphasis on product and service quality.
- ◆ US subsidiary; \$160 million turnover and integral part of overall group.

## THE POSITION

- ◆ Key part of senior management team responsible for design and implementation of strategy for US and international development. Report to and work closely with US Chief Executive.
- ◆ Full responsibility for financial management and control of subsidiary businesses in line with US regulations.

- ◆ Provide management information to identify and respond to problems and opportunities.
- ◆ Manage and motivate team of direct and indirect reports, c.25 in total. Considerable travel to view existing international ventures and potential new ones.

## QUALIFICATIONS

- ◆ Preferably aged early to mid 30s. Qualified accountant with substantial experience in both UK and US. Ideally food or related background.
- ◆ Senior level exposure; accustomed to influencing and delivering business strategy. Experienced and skilled at people management.
- ◆ Forward thinking and commercially dynamic. Excellent communicator. Ambitious, with potential to grow with the group long term.

Please send full cv, stating salary, ref LG60209, to NBS, 54 Jermyn Street, London SW1Y 4LX



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## FINANCIAL CONTROLLER

OUTSTANDING OPPORTUNITY FOR BUSINESS FOCUSED ACCOUNTANT

NORTH WEST

c.£60,000 + BONUS + BENEFITS

- ◆ Part of a major European group, this market leading financial service sector organisation is set to play a key role in its parent group's plans for further expansion. With a turnover of c.£400m, its strong profit performance reflects a focus on quality and customer service, and continuing investment in leading edge technology.

- ◆ Reporting to the Finance Director and with strong links into the business, your brief is to ensure the function is seen to add value and contribute to overall business performance.

- ◆ Wide ranging and challenging role covering planning and performance analysis, statutory accounting, financial control, cash management and treasury.

- ◆ Probably in your thirties, a qualified accountant, with exposure to progressive financial management practice gained with a blue chip company. Commercially focused with a record of enhancing business performance and efficiency.

- ◆ Previous service sector experience is not a prerequisite, but must be able to demonstrate empathy with a service led business which combines commercial success with a rigorous approach to quality.

- ◆ Excellent interpersonal skills: a direct and open style with the ability to lead and motivate others, as well as influence and persuade at all levels. Proactive, with the drive and enthusiasm to continue the process of change, and the ambition to further your career within the Group.

Please apply in writing quoting reference 1097 with full career and salary details to:  
Susan Taylor  
Whitehead Selection Limited  
11 Hill Street, London W1X 8BB  
Tel: 0171 290 2043  
<http://www.gbcoet.co.uk/whitehead>



A Whitehead Mann Group PLC company

## Operational Review and Consulting

West London

£28-£36,000 + Outstanding Benefits Package

SmithKline Beecham (SB) is one of the world's most innovative and highly respected healthcare companies. With Group turnover in excess of £7 billion, pre-tax profit of £1.36 billion and a series of strategic acquisitions and disposals completed during the past 18 months, the company has made significant progress towards its goal of leadership in human healthcare.

SB currently seeks two additional finance professionals to join a small highly visible multi-disciplinary operational review and internal consultancy team. In order to support the achievement of business objectives and to increase the company's competitiveness, the department advises management on the effectiveness of financial controls and provides an internal consultancy service. You can expect a broad grounding in commercial issues within a complex international business, working as part of a team of individuals from financial, manufacturing and scientific backgrounds. The opportunity will span all business activities and provide exposure to the company's worldwide operations at the most senior

management levels, with up to 40-50% international travel. The department is acknowledged as an excellent entry point for outstanding individuals wishing to develop a varied career within a world class company. Recent career development from this function has been into both finance and non-finance roles.

The successful candidates will be qualified ACAs with 1-5 years PQE and have excellent personal qualities and strong commercial focus. Outstanding communication and organisational skills are a prerequisite.

In addition to an attractive basic salary, benefits will include a performance related bonus and exceptional large company benefits package.

Interested applicants should write in the strictest confidence to our retained consultants David Craig or Brian Hamill, at Walker Hamill Executive Selection, 103-105 Jermyn Street, St James's, London SW1Y 6EE, forwarding a brief résumé quoting reference DC1904.



SmithKline Beecham

## Financial Controller

Manufacturing

To £35,000 + Car + Benefits

Manchester

Business role for commercial, qualified accountant in fast-moving, competitive sector. High degree of autonomy, working closely with Business Director.

## THE COMPANY

- ◆ Profitable subsidiary of industrial, multinational, £1.2bn turnover plc.
- ◆ Market-leading manufacturer of components for automotive sector; 350 employees.
- ◆ Ambitious growth plans; substantial investment in new systems.

## THE POSITION

- ◆ Provide complete financial service for business. Advise and actively participate in development of business strategy. Evaluate strategic options.
- ◆ Implement major new business systems. Challenge current practices.

- ◆ Manage budgets, stock levels, costings and capital investment appraisals.

## QUALIFICATIONS

- ◆ Qualified accountant with minimum 4 years' PQE: manufacturing sector.
- ◆ Commercial, astute and able to operate in multifunctional management team. Able quickly to achieve credibility across the business.
- ◆ Combination of strategic and hands-on skills. Excellent interpersonal skills and business judgement.

Please send full cv, stating salary, ref LD40204, to NBS, Yorkshire House, Greek Street, Leeds LS1 5SX



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## GROUP MANAGEMENT ACCOUNTANT

Crawley, West Sussex

c.£33,000 + Car + Bonus



Edwards High Vacuum International, part of The BOC Group, is the world's leading supplier of vacuum and advanced technology products to the semiconductor industry. In addition, it is a major supplier of a wide range of vacuum systems and components to the scientific instrument, pharmaceutical and chemical markets. Following extensive growth an outstanding opportunity has arisen for an ambitious and experienced management accountant to join their international finance team.

## THE COMPANY

- ◆ BOC division specialising in high technology vacuum products
- ◆ Over 2000 employees worldwide
- ◆ Operations in the UK, USA and Far East
- ◆ Significant growth in recent years

## THE PERSON

- ◆ High calibre graduate from a traditional university
- ◆ CIMA, ACA or ACCA qualified
- ◆ 5-10 years management accounting experience preferably gained in a blue chip organisation
- ◆ International experience preferable
- ◆ Strong interpersonal skills
- ◆ Track record of using and developing reporting systems

## THE ROLE

- ◆ Responsibility for all aspects of the international management accounting function
- ◆ Financial analysis of sector performance by product, territory and application
- ◆ Budgeting, forecasting and business review
- ◆ High level board and senior management liaison
- ◆ International travel

Please contact our advising consultants James Heath or David Howell at Executive Match on 0171 872 5544, or write enclosing your CV quoting reference E/352 to them at

## EXECUTIVE MATCH

1 Northumberland Avenue,  
Trafalgar Square, London WC2N 5BW  
(Fax: 0171 753 2745)

(All direct applications will be forwarded to Executive Match)



## HEAD OF INTERNAL AUDIT

Fast Track Career Opportunity

Central London

To £60,000.  
Car, Bonus

Our client is a household name with a global reputation for excellence. Following an internal promotion they seek to appoint a Head of Internal Audit who will provide independent support to the Chief Executive and the Audit Committee in the ongoing development of best practice financial and operational control.

Key responsibilities will be to:

- Plan and implement reviews and audits of business, financial and operational systems, presenting as appropriate recommendations for improvement.
- Assess and evaluate operational risks from a financial perspective.
- Provide a 'hands on' consulting resource to individual businesses and senior line management.
- Lead and coach a highly motivated audit team and further develop its strong reputation within the Group.

Candidates will be graduate Accountants with senior level audit experience gained in an international accounting firm. Strong analytical ability and commercial acumen combined with outstanding leadership and communication skills will be essential. This is a high profile role, requiring interface at all levels of management and will provide substantial opportunity for 'fast track' career development on successful completion of the role.

Interested candidates should write with full CV, quoting current rewards package, to Karen Wilson or Mark Hurley, Hoggett Bowers, 7-9 Bream's Buildings, Chancery Lane, London EC4A 1DY. Tel: 0171 430 9000. Fax: 0171 405 5995 quoting ref: HKW/16022/FT.

**Hoggett Bowers**

EXECUTIVE SEARCH & SELECTION



## FINANCE DIRECTOR

The UK's premier Conference Centre is seeking a Finance Director to head its Finance Section.

Responsible to the Chief Executive. This diverse and challenging position requires a multi-talented individual with a flexible approach to assume total control of the Centre's financial function.

Specific responsibilities will include proactive and innovative financial management and further development of the Centre's financial function to face new challenges.

As the senior financial executive a further and equally important aspect will be your contribution to the general business management of the organisation, both in support of the Chief Executive and through close liaison with other Directors in the Centre.

Applicants must be qualified accountants with at least three years directly relevant management accounting experience at a senior level, in a small to medium size service orientated organisation.

Excellent communication skills and the ability to lead and motivate your team are essential.

This appointment will be for a five year period.

Salary circa: £35,000 (depending on experience and qualifications)

For a job description and an application form please contact:

Miranda Airey, HR Manager,  
The Queen Elizabeth II Conference Centre,  
Broad Sanctuary, Westminster,  
London SW1P 3EE

Tel: 0171 798 4076 Fax: 0171 798 4033

The closing date for applications is Friday 15 March 1996.

The Centre is an Equal Opportunities Employer  
STRICTLY NO AGENCIES



Premier quality  
in a prime location





هكمان الأهل



# COMPASS GROUP

## Group Accountants

Chertsey, Surrey

to £40,000 + Car + Benefits

Compass Group is a fast growing food service company which has achieved a world leading turnover of circa £2.5 billion from a floatation only 7 years ago; it is undoubtedly a success story in strategic development. This has been achieved by adopting a strategy of international expansion, an assertive acquisition policy, combined with the use of famous franchised brand names to back up strong market segmentation. Compass Group now employs over 100,000 staff in 40 countries and holds strong market positions in the UK, Continental Europe and the USA, in addition to small developing businesses in Eastern Europe, South America and Asia. As a result of this growth, plus a significant acquisition in Continental Europe in late 1995, new positions have arisen for highly able accountants to join a small and highly effective head office team, giving significant exposure to senior executives across the group.

### Financial/Planning Accountant

- Production of group consolidated accounts at period ends.
- Statutory accounts.
- Control of group planning process by production of consolidated budgets, forecasts and strategic plans.
- Production of group management accounts.
- Involvement in group cash management and forecasting.
- Economic forecasting for the group's principal operating countries.
- Involvement in head office installation of new, group wide, accounting software.
- Ad-hoc projects.

Candidates will be graduate qualified accountants, trained in large organisations, 1-4 years post qualified, with a strong academic background and highly technically able.  
Salary indicator - £30-35,000. Reference: J277301

Only high achievers need apply. Candidates will be in the early stages of a progressive career, not necessarily based within the UK at present, and will wish to take up future career development opportunities that will arise in the group. As the head office of a multi-national business, language speakers will be able to use their skills both in these positions and in potential postings abroad. Offices are based in Chertsey, Surrey, which is commutable with ease by rail or road.

If you feel you have the ability to undertake these challenging roles in a highly progressive environment, send your curriculum vitae, quoting the appropriate reference numbers, to Jonathan Ross at Michael Page Finance, Cygnet House, 45-47 High Street, Leatherhead, Surrey KT23 8AG.

### Management Accountant - Analysis

- Review and analysis of monthly group management accounts, strategic plans, annual budgets and quarterly forecasts.
- Control of group capital expenditure including appraisal of investment proposals, post investment reviews and development of procedures.
- Strategic multi-currency work including maintenance of the group's hedging policies, liaison with the Group Treasurer.
- Involvement in planning and execution of intra group funding including dividend and loan policy.
- Ad-hoc projects.

Candidates will be graduate qualified accountants or equivalent, 2-5 years post qualified, highly technically able, with strong interpersonal skills and backgrounds in large, and probably international, concerns.  
Salary indicator - £35-40,000. Reference: J277299.



Michael Page Finance

Specialist in Financial Recruitment  
London Bristol Birmingham Edinburgh Glasgow Leatherhead Leeds  
Maidenhead Manchester Nottingham St Albans & Worldwide

## International Finance

£35,000 to £45,000  
+ Car + Bonus + Benefits

Hi-Tech  
Multinational

Thames Valley



Our client is a vibrant multinational Corporation with substantial business interests spread throughout the world.

The Group designs, manufactures and sells leading edge I.T. networking products and has consistently achieved dramatic sales and profitability growth through policies of new product innovation, aggressive marketing and acquisitions. The company is one of a few leading players in the global networking industry, which clearly provides exceptional opportunities for rapid expansion.

Two new senior finance positions have now been created to support future development of the worldwide Manufacturing and Logistics function.

### Manufacturing Controller

- ▲ develop strategic plans to ensure that optimum product sourcing arrangements are achieved for each international market
- ▲ review and control product margins
- ▲ coordinate budgets and forecasts at five international locations
- ▲ support major manufacturing investment initiatives, such as new factories and acquisitions
- ▲ evaluate "make v. buy" decisions and assist in negotiation of supplier contracts
- ▲ provide decision support for senior management.

### Senior Financial Analyst

- ▲ develop globally integrated operational plans to ensure optimum supply chain efficiency
- ▲ design consistent manufacturing performance measurements and controls, and install product costing systems at factory locations
- ▲ lead the implementation of a new integrated financial and business I.T. system into the Manufacturing and Logistics function
- ▲ create new cost analysis models to identify areas for profit improvement
- ▲ provide decision support to senior management.

Suitable candidates for these roles will be graduate calibre qualified accountants, probably aged 28 to 35, with experience of manufacturing and costing. A background gained in a hi-tech, consumer goods or other product based organisation is preferred. In addition, you must be commercially aware, proactive, adaptable and able to thrive in a fast moving environment.

Applicants should write, quoting reference number 23225, and enclose a Curriculum Vitae with details of current salary, to: Peter Ward ACMA, Martin Ward Anderson, Goswell House, 134 Peasod Street, Windsor, Berkshire SL4 1DS.

## FINANCE DIRECTOR (designate) Manufacturing

Surrey/Hants Borders c.£37,000 + Car + Benefits

Our client is a rapidly expanding company manufacturing high technology engineering products. Following a strategic review, it has been decided to create this new position with an appointment to the Board envisaged within 6 to 12 months.

The role is varied but responsibilities will include leadership of the finance team, the management and enhancement of the IT function and the development of management information systems.

Reporting to the Managing Director, the successful candidate will be a qualified accountant, preferably a graduate, aged 35 to 45, with excellent IT experience gained in a manufacturing environment. You will have first class interpersonal skills, be commercially astute and display the energy and enthusiasm that will help to drive the company forward.

Please send your C.V. with salary history to Chris Carr, Fraser Russell, Chartered Accountants, 4 London Wall Buildings, Blomfield Street, London EC2M 5NT, quoting ref: cf/9605.

## INTERNAL AUDITOR

BRUSSELS HEADQUARTERS

AGE 27-35

EXCELLENT SALARY PACKAGE

Our client is a leading American machinery manufacturer with a worldwide turnover of USD 1.4 billion and employs more than 90,000 people.

Its European headquarters are now looking to recruit 2 Internal Auditors, who would be based in Brussels.

Reporting to the European Internal Audit Manager, your key responsibilities will include:

- planning and conducting operational audits to assess the adequacy of internal controls for the enterprise;
- developing audit programs and improved audit techniques;
- implementation of improved audit technology strategies.

The ideal candidate will have a university degree in Applied Economics (or equivalent, e.g. CPA, ACA...) with at least 3 years experience in an audit role (internal/external).

He/she has strong interpersonal skills with an analytical mind and is able to work independently. He/she is willing to travel throughout Europe. Fluency in English is a must and the successful candidate will have the best mix of some European languages such as French, German, Italian, Spanish and Dutch. Fluency in an Eastern European language such as Russian would be a plus.

For this challenging position, our client offers an interesting salary package including a number of fringe benefits as well as exciting opportunities within an international group.

Candidates can call Jean-Marc Benker at Robert Walters Associates, on 32.2.511 66 88 or send him their detailed curriculum vitae with a motivation letter on fax or 32.2.511 99 69 or at the following address: Robert Walters Associates, Avenue Louise 66 box 5, B-1050 Brussels.

ROBERT WALTERS ASSOCIATES

AMSTERDAM BRUSSELS LONDON NEW YORK SYDNEY

## FINANCIAL DIRECTOR

MIDLANDS

### The Company

- Premier International branded Sports product division.
- World wide, in market, turnover in excess of £200m.
- UK Manufacturing site involved in European Selling and Distribution.
- Management of licensee and distributors worldwide.
- Continued planned growth through organic growth and joint ventures.

### The Role

- Key member of management team, ensuring continuous improvement in profitability and tight control of working capital.
- Ensure strong financial management input to business decision making.

Responsible for the financial and management accounting function to ensure the provision of timely and accurate information both at local and group level.

### The Person

- Qualified Accountant with manufacturing experience, who currently holds a senior financial position.
- Drive, commercial acumen, man manager and team player.
- Excellent career prospects within this successful UK Pte.
- An attractive remuneration package including good performance related bonus reflects the importance of this appointment.

Please write enclosing full curriculum vitae quoting ref: 177 to:  
Nigel Hopkins FCA, London House, 53-54 Haymarket, London SW1Y 4RP  
Tel: 0171 839 4572  
Fax: 0171 925 2336

NIGEL HOPKINS ASSOCIATES  
FINANCIAL & TREASURY SELECTION

## REGIONAL FINANCIAL CONTROLLER

c.£55,000 + Expat Package + Benefits

India

Our client is one of the world's fastest growing organisations in the energy sector and has an impressive portfolio of international projects. Its success in the Indian and Middle Eastern market places has resulted in a requirement for a high calibre finance individual to join the regional management team. This is a newly created role and your performance will directly impact on the continued growth of the region. With responsibility for the regional finance function and a small proactive team, you will report to the Regional Director, with a functional line to the Finance Director, International. Duties will comprise:

- Evaluation of major investment projects with emphasis on financeability and risk management.
- Formulation of robust business plans and budgetary targets.
- Development of rigorous financial controls, with regional responsibility for financial reporting and tax management.
- Integration and management of joint venture operations.

In order to fully meet the challenges of this role, candidates must be fully qualified accountants with a minimum of five years post qualification experience. A strong commercial orientation and experience gained in an international environment is imperative. Knowledge of the financing issues of major capital projects on a non-recourse basis would be a distinct advantage. Polished presentation skills, combined with a resilient manner and flexible approach will be key factors, not only for this role but for the projected career path within the organisation.

It is envisaged that the appointment will be on an expatriate basis.

If you feel you could respond to the above challenge, send a CV to Julie Thompson at FMS, Search and Selection Specialists at the address opposite:



5 Bream's Buildings  
Chancery Lane, London EC4A 3DF  
Tel: 0171-405 4161 Fax: 0171-430 1140  
We have offices in London  
Birmingham, Manchester and Lewes

## APPOINTMENTS ADVERTISING

Appears in the UK edition every Wednesday & Thursday and in the International edition every Friday.  
For information on advertising in this section please call:

Robert Hunt on +44 0171 873 4095

## DIVISIONAL FINANCIAL CONTROLLER (F.D. Designate)

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## MANAGEMENT

The announcement earlier this week by Chargeurs, the French media and textiles group, that it plans to split into two separate quoted companies has raised eyebrows in corporate boardrooms across the country.

After the group's shares were suspended on Tuesday morning ahead of an announcement, rumours - swiftly denied by the group - began circulating that it was to sell its 17 per cent stake in BSKyE. In some ways, the reality revealed later in the day was far more striking.

Chargeurs, a peculiar and highly personal collection of assets built up by Jérôme Seydoux, the chairman, is to be demerged into Pathe, containing its cinema, television and newspaper interests; and Chargeurs International, holding its textiles and distribution businesses.

After AT&T and ITT in the US, and ICI and more recently, Hanson in the UK, it seems that the corporate trend towards businesses splitting up is beginning to spread into continental Europe. Chargeurs is the first such example in France.

The question is how far the board's decision was taken on the same grounds as its *conférences* in the Anglo-Saxon world, and how many other French companies are likely to follow its lead.

"By and large, this reflects the international trend," says Pierre-Yves Gauthier, an analyst with Crédit Lyonnais.

"There is pressure coming from shareholders and from international competition."

In France, one of the key stumbling blocks in the past to demergers has been a cultural one. The Paris bourse still contains a number of holding companies with a rationale more linked to a history of empire-building by strong top executives than to any real business logic or synergies between operations.

The widespread practice of cross-shareholding, with companies taking stakes in each others' capital and offering reciprocal seats on their boards, has created an environment in which there is often little serious controversy or demand by large investors for change, let alone for maximising shareholder value.

Chargeurs remains very much Seydoux's company. He now holds 29 per cent of the group, and under the terms of the proposed split - one share in each of the new companies for each share held in the current group - his presence will remain strong in both.

His influence is one explanation put forward for his decision last year to agree to contribute most of a new FF70bn (£9.2bn) recapitalisation designed to save

# Splitting image

Andrew Jack wonders if the Anglo Saxon fashion for demerger is influencing French companies



Jérôme Seydoux: under pressure from shareholders

Liberation, the loss-making daily French left-wing newspaper, from bankruptcy.

In 1985, he wrote off FF140m in financing of the paper, and many believe his decision has far more to do with personal alliances and beliefs than any business rationale. His strong ownership of Chargeurs means he could get away with the decision without facing a strong attack by investors.

Nevertheless, it seems that Seydoux felt the need to respond to the concerns of his fellow shareholders, arguing that one consequence of the demerger would be the chance for investors to have a direct stake in a series of

"homogenous activities". Certainly, his group often traded at a share price giving it a market capitalisation as low as half the value of its net assets, reflecting what one executive says was a lack of comprehension by investors in the group.

Chargeurs' decision also seems to have reflected the growing management belief in concentrating on "core competences". It justified the demerger with references to "better concentration" on strategy and competition, more effective use of its staff, and the prospect of new partnerships in each sector.

There is certainly no shortage of companies in France which share

Chargeurs' problems as holding entities with diverse activities which are trading at a discount on the stock market.

Other French executives are talking more about focusing on their core businesses. For example, Crédit Lyonnais, the state-owned bank, has in the last two years removed FF135bn in non-core assets from its balance sheet, including all of its participations in industrial companies, and much of its property portfolio. Indosuez, the banking arm of the Suez group, has withdrawn entirely from property lending, has its parent, and recently announced its intention to focus on certain banking activities in clearly-defined regions: Europe and the near and far East. Pechiney, the aluminium producer, undertook a number of sell-offs of operations outside its main business in advance of its privatisation last year.

"Demergers are as necessary in France as they are anywhere else," says a tax adviser with consultants Deloitte Touche Tomatsu in Paris, which was involved in advising Chargeurs on its proposed new structure.

He points out that, three years ago, the Patronat, the French employers' federation, lobbied hard for a change in the law which would make the process easier. There appeared to be no shortage of interest in the idea from among its members.

Yet he argues that tax has been a key stumbling block. French groups have been held back in the past because the tax office has required any demerger to be treated in the same way as a liquidation, subjecting deals to some 60 per cent tax. It has also demanded an awkward negotiating game, with neither the company nor the inspector willing to commit themselves to a deal before the other.

Chargeurs says that its demerger has already been approved by the authorities, and will be tax-neutral. As part of the deal, Seydoux has agreed to hold on to his shares for the next five years.

Nicholas Clive Worms, chairman of Worms & Compagnie, a Paris-based holding group, says he seriously considered a demerger last year, which could have separated his industrial and financial holdings into two. But he changed his mind after trying to negotiate. "The conditions imposed by the fiscal authorities were impossible to accept," he says.

Given Chargeurs' precedent, a number of senior French executives may well reconsider the possibility of demergers, and other ways to refocus their businesses in a way which will help enhance shareholder value. But progress is likely to be extremely slow.

JOHN KAY

## The coming age of a shop for all markets



Retailing exists because consumers are ignorant, small, and immobile. When I plan tonight's supper, my first problem is that I do not know the range of options available. Nor, within that range, do I know what is good and what is not. I ask the retailer to search and select on my behalf. Having decided on baked beans, I face my second problem. I am small. Facing the might of Heinz and the power of Crusse and Blackwell, it is difficult for me to negotiate a good price. The retailer aggregates the demands of many potential customers and bargains on behalf of us all.

And then I find it rather inconvenient to visit the Heinz factory to collect my beans. My third problem is my immobility. I would rather pick up the beans from some more convenient location, close to home, and, ideally, with a car park.

Retailing exists to solve these three problems. The three components of retailing are product search and selection, purchasing and delivery logistics. In grocery distribution, all these functions have come together - Sainsbury and Tesco do them all.

That was not true some thirty years ago. There are some markets in which a different agent performs each of these three functions, like pharmaceuticals (see table). That doesn't sound like an organisation system that will last. And there are other industries, such as financial services and travel, which have yet to organise themselves clearly on the functional lines.

So where does electronic home shopping fit into this picture? It doesn't resolve the problem that I'm small. And it doesn't help much with the logistics either. There are one or two products that you can send down a wire into people's homes, like videos and banking services, but no technology yet devised can deliver a can of beans or a washing machine on the Internet.

The service of electronic ordering of food shopping has existed for a long time. It used to be

called ringing up the grocer, who would send his delivery boy round on a bicycle. It is a service that largely disappeared, because it costs too much to provide. And nothing has changed those basic economics.

What modern technology offers that is new is a capacity for structured search - to interrogate the electronic media to search for the goods and services you want. New technology may not resolve the problem that I'm small, or deliver the product; but it helps reduce my ignorance, or at least helps me to organise it. So the ideal product

the availability of technology, but changes in the underlying economic and commercial structures. Remember again that retailing exists because consumers are small, ignorant and immobile. And that group of problems applies to almost everything we buy. Yet what is retailed amounts to little more than half of consumer expenditure. The other half of what we spend is varied. It includes housing, utilities, financial products, petrol and many kinds of services - cleaning, car maintenance, conveyancing.

There is scope for retailing

### What is retailing?

Customer problem	Retailer function	Food	Pharmaceuticals
Ignorant	Search and selection	Retailer	Doctor
Small	Bargaining and purchasing	Retailer	NHS/Benefit manager
Immobile	Distribution logistics	Retailer	Pharmacy

for electronic shopping is the washing machine, a product sufficiently complicated and sufficiently expensive to justify an effective search across the available product range, and too big and bulky to be taken home by the shopper.

Yet while people can buy washing machines today off the catalogue or on the phone, mostly they don't. What they actually do is rather peculiar. They visit a display of washing machines. All of them look virtually identical, and they sit in the middle of the shop floor, devoid of plumbing or electricity, like beached whales. If you asked the assistants to demonstrate one working they would assume you were off your head. All you get from the display is the comfort of physical contact with the machine. You can touch it, you can feel it. One way or another, that seems to be very important.

Maybe virtual reality can deliver the same reassurance. Somehow, I doubt it. What really drives changes in market and industry structure is not simply

almost all of these, where retailing means providing the combination of search and selection, effective purchasing, and convenient distribution logistics which are the characteristics of those retailing activities that already exist. You can already see this happening. Supermarkets have captured a quarter of the petrol market, you can make withdrawals from your bank account from a machine on their sites or through their tills, and Marks & Spencer will make you a loan or sell you a unit trust.

As competition comes to utility markets, a surprising range of companies will emerge as suppliers of gas and electricity. And why can't the house shop take over from the estate agent and the money shop from the bank? Some of these new retailers will be physical shops like those we are used to, others virtual shops at the end of the telephone. The half of consumer expenditure that is retailed could rise to three quarters. There is a scope there for a very different industrial structure to the one we know today.

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# Just mad about the boy

But emulating Noël Coward is not easy. Alastair Macaulay reports

Sooner or later, if you live in England and like doing so, you are likely to fall in love to some degree with Noël Coward. The test of maturity is, to my mind, the degree to which you then fall out of love. Some aspects of Coward are forever shrewd and disarming and enchanting. Others were always mere facades and are now wearing very thin indeed.

By chance, two different Coward shows have just arrived in the West End. *Present Laughter*, with Peter Bowles in the most stellar and funny role Coward ever wrote for himself, is at the Aldwych. Down the road at the Vaudeville, Peter Greenwell - who worked with Coward, and whom Alan Jay Lerner once called "the best Noël Coward since Noël Coward" - accompanies himself in a one-man anthology of Coward songs and stories, *A Talent to Amuse*. Both shows confront us again with Coward's own persona, cultivated so carefully in order to take English society by storm. And in this respect, of course, the rapid-fire Coward resembled the languorous Oscar Wilde. How both men dressed, and what they said in private life, mattered as much as what they wrote.

Coward first branded his persona onto English society in the 1920s. "I lent that woman the top of my Thermos flask and she never returned it. She's shallow, that's what she is, shallow." With that line in *The Young Idea* (1923) - as Kenneth Tynan wrote in 1971 - Coward first expressed a type of humour new to British comedy; and captured the brittle escapism (sometimes while criticising it) of the clever young people trying to shake off the shadow of the first world war. Coward's polished veneer and his brisk, clipped diction stamped the 1920s - but he was just as quoteworthy in succeeding decades.

Tynan also wrote, in 1963, "Even the youngest of us will know, in 50 years' time, exactly what was meant by 'a very Noël Coward sort of person.'" That remains true, even for those not born when Tynan said it. Yet what is a Coward sort of person? The Coward sort is urbane, witty, theatrical, charming. But a Coward type is also very contained: is concerned more with polished effect than with raw

truth; dilutes wit with sentimentality; and has no moral weight whatsoever. It is in this last respect that Coward differs most clearly from Wilde.

When Coward tried to depict serious emotion between man and woman, as in *Private Lives* and songs like "I'll see you again", he told charming lies. When he tried to depict the state of the nation, as in *Cavalcade*, or wrote tenderly idyllic songs about London, he created true fiction. What he knew most about was sexual attraction between men, the conventions of English society, and the ways of theatre folk. Homosexuality he seldom dared to touch on (though in *A Song at Twilight* he did so with great seriousness and nerve, unearthing the buried homosexuality of an often odious writer who largely resembled himself).

The patterns of English society always amused him; there is usually a hilariously inappropriate maid in his comedies, and several vintage English-ecentric caricatures (see *Madam Arcati* in *Blithe Spirit*). As for theatre folk, he was in every sense most at home with them. In *Hay Fever*, the theatricality of the Bliss family is hilarious because it is so bad-mannered. And the two central jokes of *Present Laughter* are the extent to which Garry Essendine, a West End star, is (a) theatrical offstage (b) incapable of dealing effectively with the people who, thanks to his theatrical brilliance, are infatuated with him. Few of his songs have the visceral force of "Don't put your daughter on the stage, Mrs Worthington".

Alas, Richard Olivier's staging of *Present Laughter* (the 1947 text, slightly adjusted) makes Coward's portrait of his own offstage life as tinselly and hollow as his less sincere work. Though Garry, Monica, Liz, Henry and Morris keep saying that they have known each other for many years, it is impossible to believe that here. As Garry, Peter Bowles has savvy and relaxation on his side. But his manner is too unforgivable, his nervous system too inarticulate, and he is particularly unconvincing in every tirade. Whenever Garry turns on the theatrics, Bowles's hamming

is terrible; he does not know how to show us that Garry is the brilliant (if sometimes artificial and exaggerated) stage actor that everyone agrees he is. Or that Garry himself hardly knows when he is not acting.

A *Talent to Amuse*, unfortunately, never distinguishes Noël genuine from Noël fake. "Sweet and beautiful ladies, sigh no more" is the kind of synthetic sentimentality in which Coward was most insufferable. Likewise his twee patriotism. Only one side of Noël here seems sincere: the coldly expert entertainer. As Greenwell's piano turns out the past tunes of "I'll follow my secret heart" etc., you start to feel how smartly Coward planned such to go over big with his audiences - with the middle-aged ladies in Goring-on-Sea whose belief in his heterosexuality he thought was too valuable to undo.

No, Coward was not a great songwriter. Still, great singers - Yvonne Printemps (who may have been the best for whom he wrote), Joan Sutherland, Barbara Cook - have made surpassing effects with his music. And you do not have to be a great singer: Gerie Lawrence sang flat, but hauntingly. Coward's own recorded performances are completely uninteresting as singing, but several of them are virtuoso affairs of verbal delivery. (That *Gettling* attack.) Greenwell, alas, has a Benny Hill face and a Quentin Crisp voice. He can almost never sustain an open vowel, and he flicks at notes with a grey thread of voice. More important, he brings no individual insight into any of the songs.

True, there are numerous funny lines. The second encore is a hilarious, lighthearted unknown, gay-man extra verse of the famous song "Mud about the boy". ("People I employ/ Have the impertinence to call me Myrna Loy./ I rise above it./ I simply love it/ Because I'm mad about the boy.") Nonetheless, this is simply a mimsy trip down memory lane, and its underenergised camp makes Coward appear a yet more minor artist than he was. It leaves you feeling that Greenwell is the worst Noël Coward since Noël Coward.

*Present Laughter* is at the Aldwych Theatre; *A Talent to Amuse* is at the Vaudeville Theatre.



Caroline Langrishe and Peter Bowles in 'Present Laughter'

## Ballet Dance in the '50s

As part of the city's Towards the Millennium celebrations, Birmingham's Royal Ballet is presenting a triple bill of works created during the decade of the 1950s. It is an odd, if illuminating, programme of Ashton's *Birthday Offering*, Balanchine's *Agon* and Jerome Robbins' *The Cage*. Followed - as it was on Wednesday night - in that order, it suggests a meal in which one starts with a very sweet pudding, proceeds to a culinary masterpiece (I can think of no dish as concentrated or as full of flavour or as enduringly nourishing as *Agon*) and finishes with Robbins' highly spiced steak tartare.

It is good to report that BRB is dancing in brighter form than at the start of the season. *Birthday Offering* looked more like itself, and will be almost wholly recognisable when it is lit as if it is the celebratory and sunny piece it once was, rather than a visit, in a storm-tossed twilight, to a municipal cemetery. Amid the encircling gloom of Peter Farmer's cloud-racked set, the dance stines fitfully, but the dancers now entrusted with those subtle, witty solos are much more mistress of their tasks. Only the central Fonteyn/Somes passages are still a bunch of *morceaux* from the grave of the dear departed: Sabrina Lenzi and Kevin O'Hare offer desiccated accounts of sublime choreography.

*Agon* was given most a creditable interpretation, the clarity of the dance much helped by a taut reading of the score under Leslie Dunner. There is not quite - not quite yet - the muscular inevitability of pieces has in New York, but the aerodynamic efficiency and motor force of this staggering, stunning ballet are understood, and Monica Zamora and Joseph Cipolla give a highly charged and absolutely convincing account of the great duet. I was also impressed with the men - Chi Chu, Robert Parker, David Justus - who caught the sportive clarity of their dances; the great *bransle simple* was as tremendous as the sound of its two trumpets in canon cleaving the music's texture.

About *The Cage* I can give only a partial report. Robbins made it in 1951, and it shocked the public. A community of insect women initiates a novice (the part was made for Nora Kaye, who was unfortunately menacing in it) into its ritual of dealing with the male: copulate and kill. The music is Stravinsky's *Babel* concerto, but the theme is *Giselle* Act 2, and the chill inevitability of the proceedings (a conflict between momentary passion and tribal demands is won by the need to despatch the male intruder) has always made the piece "strong" theatre. Various captions of time-labelling meant that I could see only half of the performance: I record simply that the staging looked good; that Monica Zamora was excellent in Kaye's role; and that Catherine Batcheller had the right forbidding presence for the Queen of the tribe. I shall before long.

Clement Crisp

## Recitals/David Murray Three keyboard virtuosos

Leon McCawley, like Mark Anderson, is especially remembered for having lost out at the 1993 Leeds Piano Competition to a competent Italian whom nobody seems to remember at all. The next year, McCawley and Anderson both gave finely played Wigmore recitals, though I thought McCawley's much more uneven than Anderson's mature readings (Anderson is 10 years older, after all). On Sunday McCawley appeared at the Queen Elizabeth Hall, perceptibly more assured, but as bright-fingered as ever.

His clarity and freshness in Mozart's C major Sonata K.330 were delightful to hear. McCawley is never so happy as when spinning an elegantly nuanced 18th-century line. It would have been happier still if he had not, in the repeat of the Allegro exposition, repeated every practised nuance so literally. One cannot believe that when performing, Mozart ever failed to vary his repeats with new lights: a repeat must sound different, just because it is a repeat, and not a first statement.

That is not a very grave note. Nor would it be to remark that in McCawley's sternly felt Schubert - the A minor Sonata, D.784 - he sometimes grew harsh and strident in *fortissimo*. This was still a vital, deeply considered reading. So was Schumann's *Kreisleriana*, gaining anonymously from

McCawley's exposed, eloquent line where too many pianists blur it with indulgent pedalling.

McCawley's Liszt at the Wigmore two years ago, the *Venezia e Napoli* triptych, was short of *diablerie* and virtuosic drive. Here he made much more of the *Rhapsodie espagnole*: nothing quite diabolical, but chock-a-block with verve and gleeful "masses". We can't expect much more as he grows up.

Artur Pizarro, who won the 1990 Leeds Competition over Lars Vogt, sounded precociously "mature" then - and still does, without having perceptibly matured any further. The day after McCawley's recital he gave a BBC lunchtime concert at St John's, Smith Square. He chose to devote it to the most-sonata Paul Dukas composed at the start of our century, between his much earlier *Sorcerer's Apprentice* and his swan-song *La Péri*.

The Dukas Sonata is grossly Franckian: long-drawn-out, upholstered in busy piano-textures, and tortuously chromatic - like his "Variations, Interlude and Fugue on a Theme of Rameau" from almost the same time, but far less pungent and succinctly original than that neglected work. Pizarro dwelt piously over the Sonata in warm, broad tones, but missed both its saving rhythmic energy and the overt virtuosity it

expects. It made a long haul.

Further back, young Jack Gibbons played Charles-Valentin Alkan's monstrous 12 Etudes in the Minor Keys (from the early 1850s; they include a 4-movement "Symphony" and a wild 3-movement "Concerto" sans orchestra) in the same hall. Without figuring in any major competition, Gibbons has won golden opinions for his Alkan performances - and his "authentic" Gershwin, too: a strange pairing! But it was hard to match the praise for his Alkan recordings with what we heard on the South Bank.

Gibbons' fingers are super-fleet, and one way or another he managed to keep things frantically going. On the other hand, his dynamic range seems limited to three or four levels, with a minimal expressive range, and his rhythm is too anxiously metronomic to allow room for Alkan's structural nodules to register properly. Without their monumentally sculpted scale and their rare blazes of flinty feeling, Alkan's long, grandiose movements were reduced to noisy wallpaper.

Has Gibbons really taken stock of the competition, with Marc-André Hamelin far ahead at the virtuoso forefront? There is no point in boarding Alkan with lesser means; and there must be a lot of music which would display Gibbons' fluent gifts without taxing him to so little purpose.

## Sponsorship/Antony Thorncroft Tate drums up funds for Bankside

For someone under orders to raise £50m by the end of April, Dawn Austwick is remarkably calm. "Talk to me on April 29 and I could well be a trembling wreck," she says, not very convincingly. Austwick is the project director at the Tate Gallery charged with gathering in the £106m needed to build the Tate Gallery of Modern Art on London's Bankside in time for a royal opening in May 2000.

She got off to a flying start with a £50m contribution from the lottery-financed Millennium Commission. When the lottery and the Millennium Fund were mooted the Tate moved quickly. It was the first of the UK's major cultural institutions to announce its ambitious - to live off its 20th-century art collection into an impressive new building - and its pioneering has paid off.

Its choice of a site, the conversion of an abandoned power station by the Thames, may not have satisfied those seeking ground breaking monuments for the 21st century, but Bankside hardly lacks grandeur and, as a prestige central London development which focuses on the modern, the Tate was a natural choice by the Millennium Commission to be the capital's landmark project.

But the commission's £50m grant is based on the understanding that the Tate can produce copper-bottomed pledges for the rest of the money by the spring. At the moment it looks like the Tate will receive two substantial donations, each in excess of £10m, plus a goodly number of gifts of £5m

## and under. If Austwick can convince the commission, and the Tate's trustees, that 90-95 per cent of the money is wrapped up the fund will start to hand over its £50m.

Although the Tate has many rich admirers - the reclusive American, Edwin Manton, recently gave £12m to create more space in the Pinocchio Tate, which continues as a museum of British art - the funders of Bankside are an eclectic crowd, some quite new to the Tate. The City, which is likely to be joined to Bankside by a new bridge, is an obvious target, but the big donations come from private individuals and companies; from lovers of art and philanthropists.

As Dawn Austwick says, "some want to give because we are creating a new London landmark; some for charitable reasons because we are bringing jobs to Southwark, a deprived area; and some because they love modern art". There will be anonymous benefactors, and those motivated by having one of the five planned galleries in the Bankside Tate named after them, an immortality conferred on Lord Durrell in Pinocchio. No one has come up with a sum large enough to endow the whole museum with their name, the achievement of sugar magnate, Sir Henry Tate, a century ago.

view. The extra galleries will encourage donations of works from patrons and artists who are inhibited from giving at the moment because the Tate cannot guarantee a display. But these are among future worries, such as how to raise the £10m needed to cover the annual running costs.

The Millennium Commission needs the Bankside Tate as much as the Tate needs the Commission. Many of the big projects of a year ago with their eyes on millennium money have bit the dust - Albertopolis, Cardiff Bay Opera House, the regeneration of St Pancras - and there must be some major national openings in 2000. The Bankside Tate, neighbour to the Shakespear Globe and only minutes from a revamped South Bank Centre, has all the right connections. The Queen has been heard to say that it is a good thing the Tate is going ahead or else she would have nothing to open in Millennium year.

The higher than expected revenue from the lottery may give London one more landmark project, probably the proposed new Great Court at the British Museum. But like the Bankside Tate, the exterior of which will retain most of Sir Gilbert Scott's 1950s structure, the BM scheme improves an existing building. It is a scandal that with the billions of lottery money available neither London, nor the UK, has come up with a major brand new building for the 21st century. A lack of imagination by the commissioners has come up against the unpopularity of modern architecture, with depressing consequences.

INTERNATIONAL  
**ARTS GUIDE**

### ADELAIDE

EXHIBITION  
Art Gallery of South Australia  
Tel: 61-8-2077000

- 1996 Adelaide Biennial of Australian Art: fourth edition of this biennial exhibition surveying Australian contemporary art. The Adelaide Biennial, presented in collaboration with the Adelaide Festival, features the work of 20 artists from all over Australia: from Mar 2 to Apr 14.

### AMSTERDAM

CONCERT  
Concertgebouw  
Tel: 31-20-5730573

- Catalogue des Oeuvres by Messiaen. Performed by pianist Aristid Ungorski. This work for solo piano is based on birdsong as noted and remembered by the composer: 3pm; Mar 2.
- Het Muziektheater  
Tel: 31-20-5518117
- Michael Nyman Band: with pianist Michael Nyman, violinists Ann Morree and William Hawkes,

cellist Anthony Hinrichsen, bass Martin Elliott, and saxophonists John Harle and David Roach perform works by Nymen. Including music from the films The Piano, Carrington and The Draughtsman's Contract; 8.15pm; Mar 4.

### BERLIN

CONCERT  
Konzerthaus  
Tel: 49-30-203092100/01

- Borodin Quartet perform Beethoven's String Quartet No.15 in A minor and Shostakovich's String Quartet No.15 in E flat minor; 7.30pm; Mar 4.
- DANCE  
Stabsoper unter den Linden  
Tel: 49-30-2082861
- Appropos Scheherazade: a choreography by Béjart to music by Ravel, Stravinsky, Rimsky-Korsakov and traditional Iranian music, performed by the Ballet Unter Den Linden. Conducted by Sebastian Weigle, costumes designed by Gianni Versace; 8pm; Mar 2, 8, 9 (7.30pm).
- OPERA  
Deutsche Oper Berlin  
Tel: 49-30-3438401
- Mertha oder Der Markt zu Richmond: by Von Flotow. Conducted by Sebastian Lang-Lessing and performed by the Deutsche Oper Berlin. Soloists include Carol Malone and Rafi Lukas; 7pm; Mar 2.

### CAPE TOWN

CONCERT  
City Hall Tel: 27-21-4617084

- St. Paul's Chamber Orchestra and Choir: with conductor Herman

Wagner perform Perotti's Beata Visera, Dufay's Ave Maris Stella and Gloria Ad Modum Tubae, Purcell's First Ode to St. Cecilia, Faure's Madrigal, Op.25, Pärt's De Profundis, Cocteau's Hix, Hofmeyr's Introit & Kyrie, and Taverner's God is With Us; 8pm; Mar 2.

### COPENHAGEN

OPERA  
Det Kongelige Teater  
Tel: 45-33 14 10 02

- Madama Butterfly: by Puccini. Conducted by Paolo Olmi and performed by the Royal Danish Opera. Soloists include Gitta-Maria Sjöberg and César Hernández; 8pm; Mar 4.

### HAMBURG

CONCERT  
Musikhalle Hamburg  
Tel: 49-40-349920

- Musici di Roma: perform works by J.S. Bach and Vivaldi; 7.30pm; Mar 4.
- OPERA  
Hamburgische Staatsoper  
Tel: 49-40-351721
- Armidé: by Gluck. Conducted by Gerd Albrecht and performed by the Hamburg Opera. Soloists include Sabine Rittnerbusch, Gabriele Rossmannth and Philippe Rouillon; 8pm; Mar 3, 6 (7.30pm).

### LEIPZIG

CONCERT  
Gewandhaus zu Leipzig  
Tel: 49-341-12700

- Edgar Krapp and Berthold Possner: performance on the occasion of the 80th anniversary of

the death of composer Max Reger; 8pm; Mar 3.

### LONDON

JAZZ & BLUES  
Fornie Scott's Tel: 44-171-4390747

- Take: Jazz performance by the 12-piece band, with special guests the Stan Sutfman Quartet; 10.45pm & 1am; from Mar 4 to Mar 10.
- OPERA  
London Coliseum  
Tel: 44-171-8380111
- Tristan und Isolde: by Wagner. Conducted by Mark Elder and performed by the English National Opera; 4pm; Mar 2, 7 (5pm).

### LUXEMBOURG

CONCERT  
Théâtre Municipal Tel: 352-470895

- Solistes Européens: with conductor Jack Martin Händler, and clarinetists Sabine Meyer and Wolfgang Meyer perform Kommer's Double Concerto for Clarinets and Orchestra; Rossini's Variations for Clarinet and Orchestra; 8pm; Mar 4.

### MUNICH

CONCERT  
Nationaltheater  
Tel: 49-89-21851920

- Má Vlast: by Smetana. Performed by the Bayerisches Staatsorchester with conductor Jiri Belohlávek; 8pm; Mar 4, 5.

### NEW YORK

CONCERT  
Avery Fisher Hall  
Tel: 1-212-875-5030

- National Arts Centre Orchestra of

Canada: with conductor Trevor Pincock and pianist Jon Kimura Parker perform works by Beethoven, R. Schumann and Mozart; 7.30pm; Mar 4.

### STUTTGART

OPERA  
Staatstheater Stuttgart  
Tel: 49-711-20320

- L'italiana in Algeri: by Rossini. Conducted by Gabriele Ferro and performed by the Oper Stuttgart. Soloists include Roland Bracht, Gabriela Herrera, Etusko Kanoh and Gustavo Gibert; 7.30pm; Mar 2, 4, 8.
- VIENNA  
CONCERT  
Konzerthaus Tel: 43-1-7121211
- Alban Berg Quartet: with pianist Rudolf Buchbinder perform Berg's Lyric Suite and R. Schumann's Piano Quintet in E flat, Op.44; 7.30pm; Mar 4, 5.
- Musikverein Tel: 43-1-5058881
- Maria João Pires: the pianist performs works by Mozart, J.S. Bach and Chopin; 7.30pm; Mar 4.

### ZURICH

CONCERT  
Opernhaus Zürich  
Tel: 41-1-268 6666

- Die schöne Magelona: by Schubert. Performed by baritone Oliver Widmer and Will Quadflieg (recitative); 8.30pm; Mar 4.
- OPERA  
Opernhaus Zürich  
Tel: 41-1-268 6666
- Il Trittico: by Puccini. Conducted by Marcello Viotti and performed by the Oper Zürich. Soloists include Mara Zampieri, Giorgio Zancanaro and Bolko Zvetanov; 7pm; Mar 3, 5 (7.30pm).

### ROTTERDAM

CONCERT  
De Doelen Tel: 31-10-2171700

- Imogen Cooper: the pianist performs Schubert's 16 Duetsche Tänze, Klavierstück No.2 in

E flat, and Sonata No.18 in A; 4.45pm; Mar 3.

### WORLD SERVICE

BBC for Europe can be received in western Europe on Medium Wave 648 kHz (463m)

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MONDAY TO FRIDAY  
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17.30  
Financial Times Business Tonight

Midnight  
Financial Times Business Tonight



COMMENT & ANALYSIS



Philip Stephens

A risky business

John Major is right to make compromises for peace in Ireland. But there is little comfort for him at Westminster

Another ceasefire. Possible, not yet probable. John Major and John Bruton have gambled that the IRA might suspend for a second time its war against the British state. The stakes could not be higher. This is a last chance for peace.

with them. Mr Major has taken an immense risk. The communiqué hammered out with Mr Bruton on Wednesday bears the deep imprint of uncomfortable compromise. It takes the British government much further along the road to meeting the IRA's demands than would have seemed possible only a few weeks ago.

The IRA has a firm date for all-party talks. No longer do its military commanders have to decommission a single armalite before Mr Adams is allowed to represent them in all-party negotiations. Sure, Sinn Féin must stand in elections, but it no longer has to sign up in advance to the principles of democracy and non-violence. Once pre-conditions, these are now merely the first item on the agenda of all-party talks. If the ceasefire is restored there will be a seat at the table for Mr Adams on June 10.

Yet the brutal cynicism with which the IRA has resumed its bombing renders hope much harder a second time. Mr Adams is a pawn. Whatever he might say, the republican movement is under the control of the men with the guns. We saw them stride back into public view only this week.

As Mr Major and Mr Bruton met at 10 Downing Street on Wednesday, the parents of a 21-year-old boy were burying another of the IRA's victims. Strictly speaking, Edward O'Brien was a terrorist, a so-called volunteer. He had blown himself up on a London bus. But Father Walter Forde, the parish priest in the small southern Irish town of Covee, spoke eloquently of the "so-called godfathers" of violence who had hijacked and perverted a teenager's idealism.

Edward's parents had told the IRA to stay away from the funeral. But these men are comfortable with death. So there they were, hard-faced in the churchyard, proud of their achievement, adding a martyr to the republican cause. In deciding he must treat

role of the proposed new peace convention. Mr Major will impose his own blueprint. He may also give the go-ahead for a referendum to be held simultaneously north and south of the border, the first all-Ireland poll since 1918.

All this has been offered without a guarantee that the IRA will call off its campaign. And if there is another ceasefire, what confidence can Mr Major have that it will stick, that Mr Adams's chums will not simply start bombing again when negotiations run into the inevitable roadblocks? None.

For all that, I still think that Mr Major was right. To have come this far over the past few years but to have stopped short of such a moment of truth would have been to have put smiles on the faces of the IRA hawks. As John Alderdice, the leader of Northern Ireland's non-sectarian Alliance party, put it: "The two prime ministers have laid it out on the line for the republican movement - either they can be part of the process or they can continue their self-exclusion and marginalisation."

Mr Adams, one might say, has nowhere else to hide. That though offers Mr Major little comfort at Westminster. The charge, already whispered loudly by unionists and echoed by some on the Tory benches, that the IRA has bombed its way to the negotiating table will not be easily shaken off. The government's majority in the House of Commons is fast slipping away.

The looming election in Staffordshire South East could cut the majority to one. Death or defection could wipe it out entirely within a matter of months. But Mr Major's chances of a political recovery depend on postponing the general election until the spring of 1997. All hope of snatching victory from defeat rests on the expectation that the next 12 months will see a sustained rise in the voters' living standards. And an October election would deny the govern-

ment another tax-cutting Budget. You do not have to be a political scientist to appreciate the leverage which now lies in the hands of the unionists.

The assumption hitherto has been that the aim official unionists led by David Trimble would keep Mr Major afloat. Better for them to wield influence over a weak Tory administration than to help put Tony Blair's Labour party in power with a large majority.

Such logic is now less certain. The falling out between Mr Major and Mr Trimble this week over the Scott report on arms sales to Iraq was greatly to the prime minister's credit. He was prepared to offer the unionists general reassurance over Northern Ireland in return for their votes in the House of Commons, but he would not trade the substance of his policy. Mr Trimble was not best pleased. In the event, Mr Major won the Scott vote anyway, saved by the three abstentions of Ian Paisley's Democratic Unionist party. But he cannot be certain of repeating the trick.

Nor will the unionists have failed to notice the harder edge to Mr Blair's voice this week when he warned Sinn Féin not to expect a better offer from a Labour government. And no-one will believe it was a coincidence that Mr Blair chose this week to reverse his party's once-implacable opposition to the Prevention of Terrorism Act. So in the coming wrangling over elections and all-party talks, Mr Trimble can be expected to test Mr Major again. If he secures nothing for his votes he may offer them elsewhere.

Do not write off Mr Major on the basis of such hypotheses. He is resourceful and resilient. Perhaps, just perhaps, his latest gamble will pay off. But even now another Edward O'Brien may be sticking detonators into lumps of Semtex in some seedy south London flat.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171 873 5838 (please attach to 'fax'), e-mail: letters.editor@ft.com. Translation may be available for letters written in the main international languages.

Markets must strive for competitive balance

From Sir Hugh Cortazzi. Sir, Professor Ronald Dore (Letters, February 25) declares that "the Japanese keep up employment precisely by the limitation of competition". This is at best a half-truth. Many Japanese regulations (eg, on the hours during which department stores and public facilities can open or on the number of taxis allowed to operate and the fares they can charge) restrict employment opportunities. Over-regulation

in Japan adds greatly to consumer costs and vastly distorts the Japanese economy. I accept that "competition and efficiency are not the only ends in life". I also endorse the view expressed by Edward Mortimer on the same page ("Surfeit of good things") that there are real dangers in leaving everything to the market. If, for instance, market forces alone were to decide the educational curriculum the UK system of education would be

in even more of a mess than it is at present. The issue is not one of a choice between a regulated economy and a total free market. It is how to balance the differing needs of individuals and the community. The Japanese model, in the view of many Japanese and foreign observers, is over-regulated and imposes excessive costs on consumers and producers. The system is

unfair to the majority as many regulations are designed to protect and enhance minority interests. Farmers, for instance, have a disproportionate influence with politicians because of the way in which Japanese constituencies have in the past been rigged to favour the rural vote.

Hugh Cortazzi, 16 Hamilton Close, London NW9 9QY, UK

Heading for a fall?

From Mr Chalmers H. Goodlin. Sir, I was astonished to see Pat Buchanan wearing a black hat in the picture you published on your front page (February 27).

Have Mr Buchanan's early primary successes caused him and his staff to overlook the fact that, traditionally, in western cowboy lore the good guys always wore WHITE hats? Egad, while in Arizona, too!

Charles H. Goodlin, 2615 Granada Boulevard, Coral Gables, Florida 33134, US

Enlightened self-interest the way forward

From Mr A.A. Pelling. Sir, Pamela Meadows ("When growth fails the unemployed", February 27) believes we can have the cake of increased efficiency and eat it too by some artificial job creation like the discredited community programmes of the late 1970s and early 1980s.

There is a clear risk that the structural unemployment we see now and the lack of opportunities for the less skilled will undermine confidence in our relatively free market systems and in the role of the leading firms in the economy. Especially vulnerable to attack already are the corporate bosses. In the US, Pat Buchanan has touched

the rich vein of resentment against the corporate sector. Leading employers would do well to heed the warnings and together devise mechanisms to help new enterprises to create new jobs and trade, as well as to take action with others to protect the viability of the local communities where they operate and on which they depend.

Enlightened self-interest should be preferred to subsidising made-up jobs that lower the status of workers.

In the early 1980s in the UK, the local enterprise agency movement and Business in the Community took on the leadership of job creation and community development

efforts using the resources of local employers. This approach was in part copied from the US but now might merit reinvention in the UK, with more emphasis being given to protecting the long-term health of the local economy than to outplacement of the recently displaced within an often declining community.

In both the UK and US there are plenty of examples of communities that have pulled out of depression by local joint efforts.

A.A. Pelling, 8314 Seminary Avenue, Richmond, Virginia 23227, US

Protest does not hide Berlusconi influence on Italian TV

From Mr Aldo Patania. Sir, Sen. Livio Caputo and Mr Riccardo Pera's letter (February 26) questioning the actual extent of Berlusconi's hold over Italian TV stations is a mystifying attempt to cover up the patent imbalance in the distribution of media control in Italy.

Allow me to point out that Forza Italia is the same party that is complaining about the fact that one of the leading ministers in Berlusconi's government, namely Mr Lamberto Dini, is now no longer sufficiently unbiased

even to run a caretaker government because of the fact that he has decided to join the electoral race with a party of his own. We are talking of the same man whose name Berlusconi himself put forward to the president of the republic as his successor to the position of PM! Are Caputo and Pera now going to revise the RAI-coverage statistics they mentioned in their letter to include in the centre-left total the time allocated to prime minister Dini?

When is Forza Italia going to stop complaining about other

people's partiality and start working on its halo of contrite self-righteousness? For how long are its leaders going to accuse the referee and linesman of Italian politics of siding with the adversary's camp despite the fact that Berlusconi controls one of the two teams, along with a good chunk of the field where they are playing, most of the lights illuminating the evening game and more than half of the ticket offices where the public pays for the ticket to get inside and watch the game?

Last but not least, someone

should inform Caputo and Pera that Mr Dini, one of Italy's leading journalists, does not "notoriously belong to the parties of the left" and that, if anything, he was vehemently ostracised by one of the main parties of the left during the lingering First Republic, namely the Socialist party and its then mighty secretary Bettino Craxi.

Aldo Patania, professor of economics, American University of Rome, Via Pietro Roselli 4, 00153 Rome, Italy

Europa - Michael Stürmer

Cap in hand to Uncle Sam

As long as the European Union is unsure where it is going, Eurodefence will remain elusive

There is nothing wrong with the idea of Eurodefence, except that, so far, nobody has been able to make it work. And of the cold war, the European record on defence co-operation has been rather underwhelming. Several European countries were involved in the 1990-91 Gulf war, for example, but there was no role for Europe as a whole.

In the wars of the Yugoslav succession, Europe was ill-prepared. It claimed an exclusive role impossible to sustain, found itself divided over almost everything, and finally welcomed US leadership plus 20,000 soldiers.

It is a safe bet that the next 10 months will not be enough to put a structure together for the day when the Americans leave the killing fields of Bosnia and the warring parties see a now-or-never opportunity to take advantage of the US departure. This will be a moment of truth for the European role in containing the New World Disorder.

When the North Korean nuclear proliferation crisis reached breaking point two years ago, Brussels took hardly any notice. In the middle east peace process, the Europeans are friendly bystanders, providing infrastructure but not strategic reassurance.

International security, as defined by the European Union, involves the use of economic clout in the form of trade, investment and aid agreements to prevent disasters and to provide stability. With this modus operandi, Europe has claimed more successes than failures, especially in the Mediterranean.

But it should be remembered that not every crisis will go away when a billion Ecu are thrown at it, and that economic growth and social consensus cannot flourish without a stable environment.

In places not given to civil intercourse, containing a conflagration sometimes requires military hardware and sufficient force to deter opponents.



Even in the back pages of the Maastricht treaty (which is, according to the former German chancellor, Helmut Schmidt, a jumble of regulations grouped around the hard core of monetary union) a reminder can be found that there may be a need, one day, for something like a common defence policy through the Western European Union.

But at close inspection, the Maastricht treaty's Common Foreign and Security Policy offers little tangible evidence that anything short of a miracle, or a major disaster, will enable the inter-governmental conference, starting this year, to flesh out an effective Eurodefence.

One would not even need the United States of Europe - which no one except Germany professes to love - to organise Eurodefence. But one would need European security to be organised very differently from the way that it is today. In the past 40 years, all the emphasis in European integration has been on civilian matters, while Nato took care of overall security strategy and the various nation states have looked after their own defence interests.

The accession of Austria, Finland and Sweden to the EU has not made them enthusiastic to join Nato or the WEU, or

given more substance to that most elusive of all concepts: the European Strategic and Defence Identity. The inclusion of Poland, the Czech Republic and Hungary in the European Union in the foreseeable future will not simplify matters.

It is probably an illusion to believe that the EU will, without a clearer notion of common interest and a much more centralised mode of governance, be an effective player in the field of security and defence. This will remain with Nato and the nations in Nato.

The WEU, prior to 1989, was a treaty and an organisation in search of political purpose. It served, during the last years of the cold war, to draw France a little closer towards her Nato allies. Since 1990, the WEU has invited many observers and partners to the club.

It could still, if a core group would come together and take matters in its hands, become the steering committee for European defence efforts, including in the armaments and procurement dimension where it is most needed, given the depressed state of the industry. Indeed, how to forge an overriding European security programme and express it via the Western European Union should be foremost on the agenda of the inter-

governmental conference. The Combined Joint Task Forces concept, dating from 1994, has been unable to deliver anything in particular. It is suffering from its inherent weaknesses - the absence of a credible player to represent Europe and the need to seek US approval for the use of Nato hardware and infrastructure, even for those actions without US involvement.

If it ever works, it would be for a Nato action after the US had already signalled its unwillingness to participate; if it does not work, it should not be counted as an asset but discounted as an episode.

In the meantime, elements such as the Euro-corps should be continued and built up, pragmatically, much like Franco-British nuclear consultations, British-Dutch amphibious co-operation and Dutch-Belgian naval co-operation.

But here again, the availability of key Nato assets, including headquarters, remains essential because duplication of defence efforts is unacceptable and too expensive.

As long as the European Union is unsure where it is going, Eurodefence will, of necessity, continue to be contradictory, ill-defined and elusive. Even "discussion concertée", the nuclear umbrella offered by President Jacques Chirac of France to the European allies, will only be a credible and meaningful concept if brought into the Nato context: the Common Foreign and Security Policy is too light a structure to carry so heavy a weight.

The long and the short of it is that six years into the New World Disorder, Nato remains as necessary as it has ever been - and perhaps even more so in view of the vast dangers of nuclear proliferation and rampant nationalism.

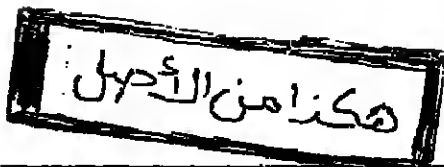
But nobody in Europe should be in any doubt that the US is overstretched now and will soon have to face down China over the balance of power in the Pacific. Among the US population, and even on Capitol Hill, it will be less and less acceptable that the Europeans, so powerful and active on the economic scene, will need Uncle Sam to protect them against their weakness, opportunism and disunion.

Michael Stürmer is director of Stiftung Wissenschaft und Politik, a German foreign affairs and defence policy institute.

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FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
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Friday March 1 1996

US is wrong on drugs

Today the US administration passes its annual judgment on whether the rest of the world is doing enough to combat the illegal drug trade. Certification, as this process is called, epitomises much of what is wrong with the US-led effort to combat drug trafficking.

nately, this is the tone of much of the current US political debate. The underlying problem is that an effort that concentrates solely on restricting supply, either through crop eradication or interdiction, is bound to fail.

Neither does the current approach further Washington's other foreign policy interests, such as its desire to encourage democratic and market-friendly governments in Latin America.

The US helped Mexico to emerge last year from a financial crisis with \$20bn of credits and an international support package. Because of this, it would be a surprise if Mexico's certification were to be withdrawn today.

Underlying problem

Mr Clinton will face stronger pressure from law enforcement officials to decertify and impose sanctions on Colombia. However, such a move would be seen by Colombians as unwarranted interference in their domestic affairs.

Slow crawl to the fast link

At long last a consortium has been chosen to build the fast rail link from London to the Channel tunnel. It is nearly two years since the tunnel opened, three years since the fast link from Paris to the Channel was completed, and more than a decade since Euro-tunnel won its concession to build the tunnel.

The worst of the delay may now be past, although on past form only the supreme optimism would place money on yesterday's schedule running to time. Even the necessary enabling legislation is not expected to complete its parliamentary passage until early 1997.

Flagship programme

It is important not to be hoodwinked by the term "private finance initiative". Ministers have chosen to categorise the fast link as a PFI project - indeed at nearly \$3bn in construction costs, the project accounts for more than half of the total value of contracts agreed to date under the government's flagship programme for boosting private investment in public infrastructure projects.

tence that the project proceed without government money. And that is without making allowance for the cost of the delay caused partly by the government's futile bid to secure private operators with little or no public subsidy.

Lessons for PFI

There are lessons in this for the PFI more broadly. Other significant infrastructure projects - notably the scheme to automate Britain's 20,000 post offices - have been seriously delayed by the determination to bring them within the PFI as a matter of policy.

Then there is the moral of this saga for national transport policy. When the fast link is completed it will be the only such dedicated line in the entire UK. It barely counts as a national project. London & Continental claimed yesterday that rail services bypassing St Pancras and extending to Glasgow, Manchester and Birmingham would be "more competitive with air travel" after 2003.

Groupe Paribas: poor record since privatisation

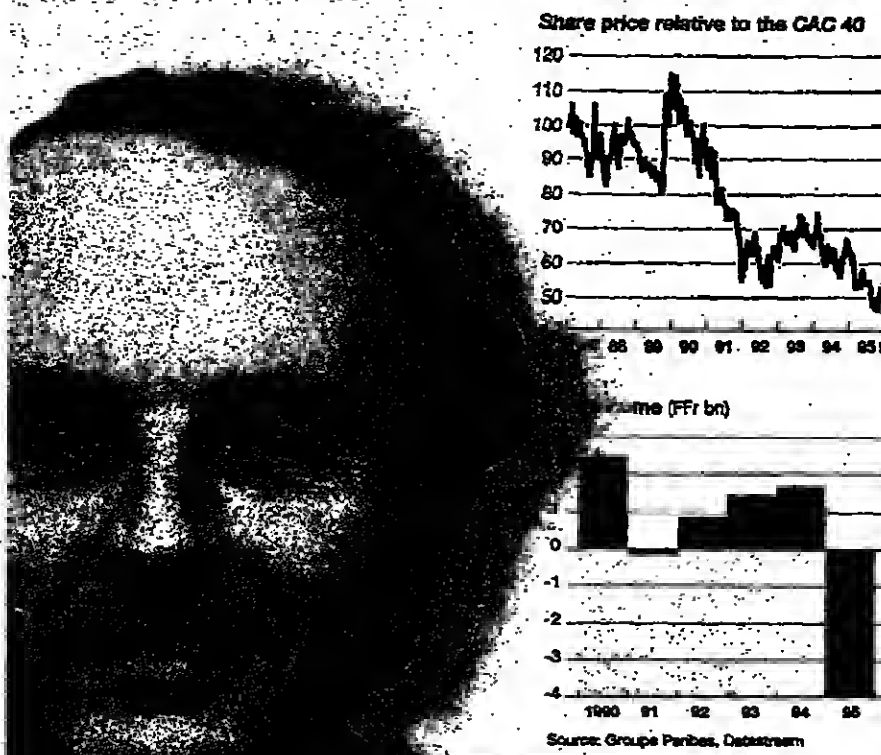


Table with 2 columns: Net income current activities and 1994/1995. Rows include Banque Paribas, Compagnie Bancaire, Crédit du Nord, Paribas Affaires Industrielles, Structure, Net income, Exceptional items, Compagnie de Navigation Mixte, Cogedim, Acquisitions transferred from Crédit du Nord, UBN, Property developers, Crédit du Nord extraordinary income, General provisions, Total exceptional items.

Source: Groupe Paribas, Odebrecht

Trouble behind the facade

The FF4bn losses at Paribas reflect the enormous challenges facing the entire French banking sector, says Andrew Jack

Just when the crisis in French banking seemed to be over the worst, the country's first important financial institution to announce its 1995 results this week issued the poorest figures in its 124-year corporate history.

Groupe Paribas, which controls a range of banking and investment businesses, reported its second ever loss: FF4bn (\$760m) for the year, after making exceptional provisions of more than FF5.5bn.

The losses have much to do with the group's particular problems. But they hint at the challenges facing much of the country's banking sector. They also highlight the continuing difficulties facing French-style capitalism with its penchant for cross-shareholding and interlocking directorships.

Nearly a decade later, they are finding that some of the assets managed behind that door are far from healthy. Apart from a brief peak at the end of 1993, the group's share

price languished below its privatisation level. Its market capitalisation stands at about half the value of its net assets. And its return on equity for 1995 was just 3.7 per cent.

The group is split into four units: Banque Paribas, the investment bank; Compagnie Bancaire, its specialist credit division; Crédit du Nord, a retail banking business; and Paribas Affaires Industrielles, a holding company of investments in a range of French and overseas companies.

Many of the problems facing the first three of these divisions are common to the whole French banking sector. Like other banks, Paribas has suffered heavily from the weak property market. The protracted decline in the residential and commercial sectors since 1990 with a drop in prices, falling rents and lack of sales - seems only now to be reaching its nadir.

Banque Paribas, the group's investment bank, also suffered during 1995 - like its peers. It disclosed in January that its Madrid office had generated losses of FF250m from trading in Spanish bonds which had been concealed by those involved. More fundamentally, it

suffered from a decline in the volume of activity in global markets. Losses for the year were FF551m.

The backbone of profits at Paribas in the last few years has been its investment portfolio which holds stakes in more than 200 medium-sized companies. Last year was no exception. Those investments generated FF2.2bn, the bulk of operating profits before provisions.

But critics say the investments have little to do with the group's modern banking activities and are more a function of its old "banque industrielle" approach which involved taking large investments in industrial companies from which it hoped to earn substantial banking fees.

While many of those investments are profitable, Paribas has also attempted to build controlling stakes which proved disastrous. The largest single provision taken by the group in 1995 was FF2.2bn, which represented a write-down in the value of its shares in Navigation Mixte, a holding company over which it failed to gain control during a takeover bid in 1993.

There are fashions, says Mr Lévy-Lang, who at the time was in charge of a Paribas subsidiary. "At that time, it was to acquire and grow. The idea was to keep up with Suez," he says. Suez is another large French holding company which has been coping with heavy losses incurred by a takeover spree in the late 1980s, which brought Société Générale de Belgique and Victoire under its control at considerable cost.

After its bid failed, Paribas was left with a 30 per cent stake in Navigation Mixte, which in turn held 9 per cent of Paribas. The position was frozen under an agreement between the two groups which ran until last summer, at which point Paribas launched a surprise vote of no confidence in Mr Marc Fournier,

the Navigation Mixte chairman, casting him with the help of other leading shareholders.

This week, it announced the purchase of a further 20 per cent stake in Navigation Mixte, and the launch of a takeover bid for the remaining shares. Since appointing a chairman to replace Mr Fournier, it says it has discovered that the value of the group was far less than previously stated. It has written down its shares to FF645, compared with an average purchase price in 1989 of FF1,500.

But Navigation Mixte was not the group's only attempt at empire-building. In 1991, it acquired majority control of Ciments Français, a cement producer, from Axa, the insurance group. It sold it the following year to the Italian group Italcementi, which discovered a series of undisclosed acquisitions and inflated profits.

As a result Paribas was forced to refund part of the sale price of Ciments Français. And French magistrates began to raise questions about whether Paribas did or should have known about the transactions, and have placed a number of group executives under formal examination - including Mr Lévy-Lang last December.

With Axa being a shareholder in Paribas, the Ciments Français affair raises the broader issue of the inter-twined structure of Paribas shareholdings. The group remains closely linked with a number of other French groups, including Assurances Générales de France.

Mr Lévy-Lang argues that while cross-shareholdings can lead to conflicts of interest in other groups such as Suez, there is no such problem in the case of Paribas. Others are more sceptical, and say his position as chairman and the company's business strategy depend on interlocking interests between Paribas and a core of investors.

Some argue that Paribas suffers from the same criticism that it lev-

elled at Navigation Mixte: that as a holding company it offers little added value to the divisions it controls and lacks a clear strategy. They say it lacks the size to compete against international banking groups, and predict that the group's chairman will be replaced and Paribas will be taken over or broken up.

Mr Lévy-Lang says the same criticisms have been made for at least a decade, and yet the group survives. He argues that there is a coherence to the existing structure, which he classifies under two categories: an international wholesale investment bank, incorporating equity investment activities; and a retail banking business.

He says the way forward lies in continuing to develop a range of innovative products and services in niche markets, in a process which "sometimes takes some time".

Meanwhile, aside from the latest provisioning and restructuring, he is promising to sell FF15bn in assets over the next three years, most of which will be used to provide additional resources for Banque Paribas. He is also pledging to deliver a return on equity of 10 per cent by 1999, and 15 per cent in the medium term.

That will not be easy to deliver against the backdrop of sluggish economic recovery in France and intensifying competition between domestic retail rivals and international investment banking giants abroad. And investors, including those in France, are becoming hungrier for better returns.

Mr Lévy-Lang remains resolute. He tells the story of two dinosaurs millions of years ago walking along a beach who saw a snake coming out of the sea. They turned to each other and asked: "What is that out-dated animal?"

Mr Lévy-Lang says: "I like to think that we are that snake." The only difference is that Paribas does not have an ocean to test its survival strategy.

OBSERVER

Just between friends

Swiss financier Stephan Schmidheiny's recent purchase of 57.25m worth of Union Bank of Switzerland registered shares has intrigued the gossamer of Zurich.

Two years later, UBS announced that due to "a deterioration in the income opportunities in the banking sector," PZB had to be merged with another UBS subsidiary. It was a disaster, says a source close to UBS.

Now, as the UBS board is under a proxy siege from a vendor Zurich broker Martin Eimer, Schmidheiny appears to have hidden to the rescue with his recent purchase. The registered shares sell at an effective 11 per cent premium to the bearer shares, meaning that he could have got the same return for some \$120m less by buying bearer shares.

Water line

In the last of the "Golden Greek" shipping tycoons about to transfer control of his fleet to his youngest son, Constantinos?

Stavros Niarchos, 86, has been in a Swiss hospital for almost a month. Constantinos and his brothers, Philippos and Spyros, are keeping a bedside vigil, according to a family friend.

Constantinos, 34, has shed his playboy image and now puts in what the friend calls "fairly regular hours" at the Niarchos offices in London. His mentor is Melchior Walker, who runs the group's day-to-day shipping operations.

Unlike most Greek shipowners, who take pride in having a hands-on style, Niarchos has for years preferred to delegate. This gave him time for other interests, among them breeding racehorses and putting together collections of Impressionist art and Greek antiquities.

Over and out

Kazuo's defeat of the West Indies must be one of the biggest upsets in the history of World Cup cricket. The last time that the West Indies faced such a humiliation was in 1989 when they were all out for 26 in a match against Ireland.

They had been on a works outing to the local Guinness brewery the day before.

Memory lane

Lionel Mee is not a household name. But back in 1966 he helped change the face of British politics. As a raw recruit to the Standard Chartered Bank, Mee was sent to Nigeria, with five colleagues, as the Biafran war was flaring up.

One of his colleagues was young John Major, who suffered a serious knee injury in a car crash in the town of Jos a few months into his assignment. Mee organised Major's evacuation back to Britain and helped stretcher him on to a VC10. Thirty years on, the two met up

50 years ago

Rand taxes reduced. Abolition of the special 22 1/2 per cent Special Levy on gold-mining profits and the removal of the 15 per cent basic tax were recommended by Mr Hofmeyr, Minister of South Africa Finance.

Never one to blow his own trumpet, the prime minister recalled his 13 years with the bank and his hair-raising first few months. "They called for volunteers for Nigeria," he said, "and as they were looking for the most expendable members of staff they chose me."

Mee, who has retired from the bank but still works for them as a consultant, has tracked Major's progress throughout, writing him letters on each promotion within the cabinet. If only Tory MPs were that loyal.

Old Standard Chartered hands still talk fondly of Major. Who knows, if the prime minister were ever to quit politics he could end up as chairman of Standard Chartered. But knowing his luck it will probably be taken over before he has the chance.

Purple reign

For her post-divorce title, Diana could always follow the example of the singer from Minneapolis and become "the aristocrat formerly known as Princess".

Financial Times

Coal supplies. Holders of shipping shares should bear in mind that the present shortage and high price of coal hit owners hard and in two places. Any owner of a coal-burning ship feels just now that he is in a vulnerable position - and the owner of a tramp ship looks with anxiety to the bleak prospects of obtaining outward coal cargoes. It will be a serious matter for the shipowner and the country if the United States or Poland are able to consolidate sales in overseas markets while the U.K. coal industry is experimenting with nationalisation to the grave detriment of output.



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# FINANCIAL TIMES

Friday March 1 1996

**LEGAL DEFINITIONS**  
 leasehold n. & adj. 1. a legal right in which an appointee is partly restrained (half lease) or completely restrained (full lease) 2. the holding of property, see above. A NEWBORN (p. 0171-248-4262)  
 Rowe & Maw  
 LAWYERS FOR BUSINESS

## IRA ceasefire response is sick joke, says Major

By Robert Peston in London and John Kampfer in Bangkok

Mr John Major, UK prime minister, last night described as a "sick joke" a statement from the IRA indicating it was not ready to renew its ceasefire in response to Wednesday's Anglo-Irish initiative to rebuild the Northern Ireland peace process. After a day of confused speculation about the IRA's plans, Mr Major reacted furiously to an equivocal statement from the paramilitary group's ruling army council, in part to reassure pro-unionist Tory backbenchers that he had not softened his commitment to forcing the paramilitaries to give up their arms.

In its statement, the IRA said the British government had been responsible for the renewal of its terrorist campaign by failing to put in place "inclusive negotiations free from preconditions". The army council statement was "nonsensical" and a "pathetic response to the hopes and dreams of the people of Northern Ireland", Mr Major said in a BBC interview.

Speaking in the early hours of the morning in Bangkok, where he is attending a European Union meeting with south-east Asian nations, he said "most people would be fed up to the back teeth with comments of this sort that we get so repeatedly from the IRA".

Earlier he had warned that in the absence of tangible proof of the terrorist group's conversion to non-violent action, the "democratic process" of finding a political settlement would not "stop and wait" for Sinn Fein, the IRA's political wing.

Mr Major said Sinn Fein had "the opportunity to join" all party political talks "if they restore the ceasefire, begin to talk" and "meet the six principles" set down in US Senator George Mitchell's report into how paramilitary groups should decommission weapons.

"I'm on these days not quite so impressed by words," he said. "I'm impressed more by actions."

Labour and the Liberal Democrats have praised Mr Major for attempting to restart the peace process on Wednesday with the

announcement - in a communiqué issued with the Irish premier, Mr John Bruton - of a firm June 10 date for all-party talks on a Northern Ireland political settlement.

Following the release of the communiqué, the Sinn Féin president, Mr Gerry Adams, and the leader of the moderate nationalist Social Democratic and Labour Party, Mr John Hume, held talks with the IRA's ruling army council.

"The IRA left quite clear that Mr Hume and I wanted to see an end to all armed actions", Mr Adams said yesterday.

In its statement, the IRA's army council said that it responded to the approach from Mr Hume and Mr Adams by restating its "absolute commitment to our republican objectives which include the free exercise by the Irish people of our inalienable right to national self-determination".

The IRA did not however rule out an eventual ceasefire. It was "prepared to face up" to its responsibilities, so long as "others... do likewise".

## Brittan will ask China to lift news restrictions

By Peter Montagnon and Ted Berdecke in Bangkok

Sir Leon Brittan, European trade commissioner, will today tell China that its recent decision to restrict circulation of financial information in its domestic market is a setback in its efforts to join the World Trade Organisation.

China announced in January that information supplied to financial markets by news agencies such as Reuters and Bloomberg would have to be passed through its own Xinhua agency.

The announcement sparked worries about efforts by China to censor financial news which could even extend to Hong Kong after 1997.

But although China is known to be concerned that information flows can aggravate volatility in its fledgling financial markets, industry executives said it appeared more likely that Xinhua was seeking a financial cut in a market with considerable growth prospects.

Yesterday Sir Leon said China's move was inconsistent with international trade rules and would not be acceptable if it were a member of the WTO. He said he would convey this to Mr Qian Qichen, China's foreign minister, at a meeting in Bangkok today.

His comments came after the question of China's membership of the WTO had already surfaced at the Europe-Asia summit.

The meeting is expected to endorse the idea in broad terms, amid worries expressed by some Japanese officials that US demands on China are discouraging it from actively pursuing membership.

Mr Li Peng, China's prime minister, yesterday told Mr Jacques Santer, European Commission president, that Europe had not done enough to support China's membership.

But Sir Leon said Europe strongly favoured Chinese membership on appropriate terms and was prepared to express this support independently from others, such as the US, if the conditions were right. China would have to take some liberalising measures immediately and could phase others in over time, because it was a country in transition, he said. But it had not yet done so.

Nonetheless, he said the involvement of China in this week's summit was an important part of the process of engaging it in the international community.

Separately, Sir Leon said Japan appeared to have taken note of EU concerns that the pace of economic deregulation had slowed under the government of Mr Ryutaro Hashimoto.

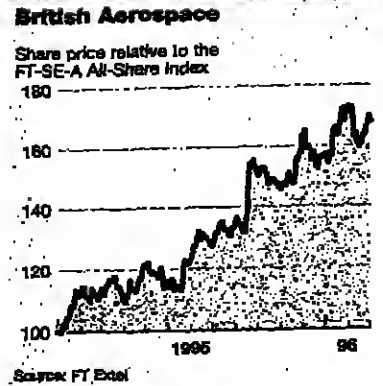
Tokyo had since taken action to bring its copyright provisions into line with international agreements, a move which Sir Leon described as "a step in the right direction."

## Bae's strategic defence

The most important number in British Aerospace's results published yesterday was the revelation that its tax charge for the next five to 10 years will be 27 per cent rather than the standard 33 per cent. This is because BAE is sitting on deferred tax assets of \$54m (\$830m), stemming from previous large losses. As a result, earnings will be about 8 per cent higher than expected in future years. Given that this news came out of the blue, it is astonishing that BAE's share price barely rose.

### THE LEX COLUMN

FT-SE Euroback 200: 1656.7 (-2.3)



The other piece of good news is that BAE is apparently pursuing alliances in the European defence/aerospace industry with its head firmly on its shoulders. Restructuring Europe's industry on transnational lines is essential if it is to enjoy anything like the economies of scale the newly-rationalised US defence industry is likely to obtain. The snag is that insufficient scale is only one of the problems European aerospace groups face; their other problem, BAE excepted, is inefficiency.

The risk might have been that, in its eagerness to cut deals, BAE might engage in mergers either without insisting on its partners improving efficiency or by helping to pay for partners' cost reductions. Yesterday, it went out of its way to say that it will not. Such a hard line may complicate negotiations with the likes of Daimler-Benz Aerospace and Aerospaciale, both of which are bleeding red ink. But it offers BAE shareholders some assurance that, if deals are done, they will benefit.

ously welcome to the unions. Neither appointment hedges well for cutting labour costs - the central problem for Europe's basket-case airlines.

Moreover, for all the conditions he attached to the decision by Mr Neil Kinnock, European transport commissioner, to allow another slug of state aid to Spain's Iberia makes a nonsense of Commission attempts to make each subsidy the last. This greatly reduces the pressures on underperforming national carriers to take tough decisions.

Low-cost competitors oppose subsidies because they distort the playing field. But in practice, they are unlikely to be enough to prevent high-cost businesses from losing market share. With the European market being opened up to full competition next year, some low-cost operations must be nibbling their hands in anticipation.

### Channel rail link

By awarding the contract for the channel rail link to London & Continental, the British government has done potential investors a favour. Unlike its rival, Eurostar, the L&C consortium does not include construction companies; without them, it should be able to drive a tougher deal with the contractors that will build the line. Moreover there is some chance that Virgin's marketing skills will help turn around Eurostar, the existing line which was supposed to be a juicy dowry for the winning bidder but is, in fact, heavily loss-making.

But L&C, and particularly SBC Warburg which has boldly taken an 18 per cent stake in the venture, should not crack open the champagne yet. The real challenge - persuading investors to stump up billions to build the new line - is still ahead. This is likely to prove very tricky. After Eurotunnel, investors will inevitably take an extremely pessimistic view of the new line's construction costs. And arguably even bigger worries surround future revenues. As Eurostar's painful experience shows, projecting future travel demand - in this case well past the turn of the century - is not much easier than predicting the weather. As recently as two years ago, Eurostar was expected to carry 6m passengers this year. It is actually carrying 5m.

It is perfectly possible to make money by buying rail shares - even Eurotunnel outperformed strongly early on. But train spotters in search of a bargain would do better to go for Railtrack instead.

## Daiwa plea

Continued from Page 1

price rose, reflecting relief the fine had not been as high as had been feared. But the damage to Daiwa's reputation from the successful prosecution makes it highly unlikely the bank will be able to survive alone.

Daiwa has refused to rule out the possibility of a merger with another bank, most notably Sumitomo, one of the country's largest lenders. Last month, Sumitomo acquired most of Daiwa's remaining assets in the US and relations between the two remain strong.

Mr Kaiho said there were no plans for an early tie-up between the two banks.

Last November, Daiwa was expelled from the US by American regulators after discovery of the losses cover-up. The Japanese authorities then ordered a substantial scaling down of the bank's global operations.

But the finance ministry may find a full investigation of the plea highly uncomfortable. Daiwa's lawyer in New York said the bank had decided not to release details of the losses soon after it discovered them last summer, partly because of consultations with the finance ministry itself.

Daiwa says it discovered the losses in late July last year. On August 8 it reported the problems to the ministry. A senior banking supervisory official told Daiwa the problem had come at a difficult time for Japan's financial system, then beset by a string of smaller banking collapses.

Since the scale and details of the Daiwa loss were uncertain, the official said, the immediate release of information about it could increase the crisis. Daiwa was told it would be better to achieve further clarification of the loss before revealing it.

## Beijing wants Dasa to join jet project

By Michael Skapinker, Aerospace Correspondent, in London

China has told the French, British and Italian companies which have entered the contest to help build a 100-seat Asian jet that they have no chance of winning unless they include Germany in the project.

Companies from the three countries had excluded Daimler-Benz Aerospace of Germany from their bid and from a regional aircraft group they set up because of uncertainty over Fokker, the crisis-hit Dutch company Dasa controls.

Their decision caused considerable bitterness in Germany. Dasa's exclusion from the project was a rare instance of disagreement between France and Germany, which have worked together for decades to build Europe's aerospace industry.

The Chinese insist that a European country of Germany's importance must be included in the project.

If Germany is now included in the Asian jet bid, the project is likely to be run in co-operation with Airbus Industrie, the European manufacturing consortium.

China and South Korea have invited bids from several western companies to help them build the jet. Aerospaciale of France, British Aerospace and Alenia of Italy have submitted a bid through Aero International Regional (AIR), the joint aircraft company they established this year.

Boeing of the US is another contender to be the Asians' partner. Dasa submitted a separate bid, offering to use Fokker to help build the jet.

The German bid was thrown into doubt, however, when Daimler-Benz, Dasa's parent, recently refused further financial assistance to Fokker, forcing the Dutch company to seek protection from its creditors.

China and Korea have since queried about where final assembly of the jet should take place, leading some in the industry to conclude they could go their separate ways.

China, however, appears determined to continue with the project.

Aerospace executives say that the Chinese have seen the collapse of Fokker as an opportunity to insist the Europeans work together. Dasa and the Air partners submitted separate bids because the Germans insisted that some of the final assembly of the jet should take place in Europe to provide Fokker with work.

The Air partners thought it was unrealistic to expect the Chinese and Koreans to agree to this.

Now that Fokker has collapsed, Dasa is no longer under pressure to find work for it.

Dasa has pressed for Airbus to be involved in the 100-seat project. Dasa, BAE and Aerospaciale are shareholders in Airbus, but Alenia is not. However, the Airbus shareholders have said they would like to involve other companies in specific projects, without making them partners in the overall Airbus structure.

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Fokker attracts attention of China, Page 23

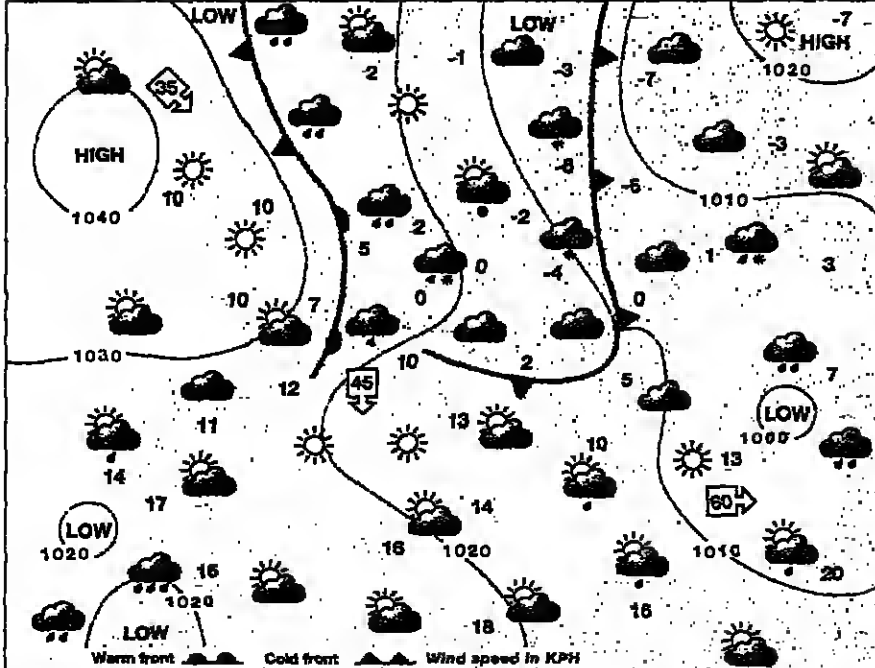
### FT WEATHER GUIDE

#### Europe today

Sunny conditions will prevail in southern Scandinavia. Cloudy conditions with patches of light snow will linger over north-west Russia across Belarus towards Hungary. Most of Russia will stay dry and Moscow will have sunny spells. The Balkans will be cold and mainly dry with sunny spells. An active low pressure system will bring widespread rain to Turkey and the south-west will have strong north-westerly winds. Other parts of the Mediterranean will be dry with sunny spells. The Benelux and northern France will be overcast. The Riviera and the Po valley will be sunny. High pressure will result in fair conditions over the British Isles.

#### Five-day forecast

Eastern Europe will remain cold. After the weekend, western Europe will be unseasonably cold although it will remain dry and sunny. The southern Mediterranean will have rain. Dry and sunny conditions will prevail over the major of the Iberian peninsula. Fair and dry conditions will persist over the British Isles.



**TODAY'S TEMPERATURES**

Maximum	Minimum	Wind	Direction	Forecast
Abu Dhabi	28	sun	0	clear
Adana	23	sun	0	clear
Algiers	16	sun	0	clear
Amman	10	sun	0	clear
Athens	10	sun	0	clear
Atlanta	5	sun	0	clear
B. Aires	24	sun	0	clear
B. hem	11	sun	0	clear
Bangkok	35	sun	0	clear
Barcelona	14	sun	0	clear
Cape Town	14	sun	0	clear
Caracas	27	sun	0	clear
Cebu	27	sun	0	clear
Chicago	10	sun	0	clear
Cologne	10	sun	0	clear
Dallas	18	sun	0	clear
Dallas	18	sun	0	clear
Delhi	27	sun	0	clear
Dubai	26	sun	0	clear
Dublin	10	sun	0	clear
Dubrovnik	10	sun	0	clear
Edinburgh	11	sun	0	clear
Faro	15	sun	0	clear
Frankfurt	10	sun	0	clear
Ganara	17	sun	0	clear
Glasgow	10	sun	0	clear
Hamburg	10	sun	0	clear
Helsinki	3	sun	0	clear
Hong Kong	27	sun	0	clear
Honolulu	26	sun	0	clear
Jakarta	30	sun	0	clear
Jersey	10	sun	0	clear
Karachi	30	sun	0	clear
Kuwait	30	sun	0	clear
London	10	sun	0	clear
Lyons	10	sun	0	clear
Madrid	15	sun	0	clear
Melbora	10	sun	0	clear
Melbourne	15	sun	0	clear
Miami	26	sun	0	clear
Minsk	10	sun	0	clear
Moscow	10	sun	0	clear
Mumbai	30	sun	0	clear
Nairobi	30	sun	0	clear
Nassau	23	sun	0	clear
Nice	15	sun	0	clear
New York	10	sun	0	clear
Niagara	15	sun	0	clear
Oaxaca	11	sun	0	clear
Osaka	11	sun	0	clear
Paris	10	sun	0	clear
Perth	32	sun	0	clear
Prague	18	sun	0	clear
Rangoon	32	sun	0	clear
Reykjavik	10	sun	0	clear
Rio	30	sun	0	clear
Rome	12	sun	0	clear
S. Francisco	15	sun	0	clear
Seoul	15	sun	0	clear
Singapore	31	sun	0	clear
Stockholm	10	sun	0	clear
Strasbourg	10	sun	0	clear
Sydney	26	sun	0	clear
Taipei	26	sun	0	clear
Tangier	18	sun	0	clear
Tel Aviv	26	sun	0	clear
Tokyo	13	sun	0	clear
Toronto	10	sun	0	clear
Vancouver	10	sun	0	clear
Verona	10	sun	0	clear
Vienna	10	sun	0	clear
Warsaw	10	sun	0	clear
Washington	10	sun	0	clear
Wellington	10	sun	0	clear
Winnipeg	10	sun	0	clear
Zurich	10	sun	0	clear

Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

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FINANCIAL TIMES COMPANIES & MARKETS

Friday March 1 1996

COPIE Interleasing CALL 0343 585840 HOW DO YOU CONTROL THE COSTS OF CARS, IF THEY KEEP MOVING?

PLUMB CENTER WOLSELEY Number one. Second to none.

IN BRIEF AlliedSignal sells brake arm to Bosch

Bosch Group, the German industrial group, yesterday moved to strengthen its position in the brake business with the purchase for \$1.5bn (£970m) of the light vehicle braking operations of AlliedSignal...

ABN Amro lifts profitability targets

ABN Amro, the Dutch bank, has raised its internal profitability targets after delivering a 14.4 per cent increase in net profits last year to Ft 2.62bn (£1.8bn).

Nokia falls from pole position

Two profits warnings in three months and a 50 per cent collapse in its share price since September suggest the golden days are over at Nokia, the Finnish telecoms group...

US stores struggle on weak demand

Although most big US retailers put on enviable increases in quarterly revenues to January, customers proved so reluctant to shop that retailers slashed prices to keep goods moving.

Hongkong and Shanghai Hotels ahead

Hongkong and Shanghai Hotels, the hotels and property company, reported a 27 per cent rise in net profits for calendar 1995, from HK\$512m in 1994 to HK\$652m (\$84.3m), comfortably meeting market expectations.

SmithKline Beecham shuts sites

SmithKline Beecham, the Anglo-US pharmaceuticals company, is to shut or sell more than 10 per cent of its manufacturing sites in a restructuring triggered by acquisitions in 1994.

Companies in this issue: ABN Amro, AT&T, British Resources, Air New Zealand, Alcatel, America Online, Avic, Axel Springer, BAE, BNL, Borden Oak, Bridgestone, CVC Capital Partners, Demec, Chancellor Capital, Christiania Bank, CompuServe, OSM, Esacom, Fairwest, Folkard, Gap, Gencon, Gilchrist, Guinness, HK & Shanghai Hotels, Hanson, Home Depot, Hypo-Bank, IBM, J.C. Penney, Jyske Bank, Kirch, Kolbenschmidt, LSI Logic, Lesmo, Lloyds Bank, Lotus.

Market Statistics: Annual reports service, Benchmark Govt bonds, Bond futures and options, Bond prices and yields, Commodities prices, Dividends announced, UK, FTSE 100, FTSE 100 Index, FTSE 100 World Index, FT Gold Mines Index, FT/ASIA Ind bond sw.

Chief price changes yesterday: Frankfurt (Dm), London (p), New York (c), Toronto (c), Zurich (Sfr), Tokyo (Yen), Hong Kong (HK\$), Singapore (S\$), Sydney (A\$), Perth (A\$), Melbourne (A\$), Auckland (NZ\$), Wellington (NZ\$), Christchurch (NZ\$), Dunedin (NZ\$), Brisbane (A\$), Adelaide (A\$), Perth (A\$), Melbourne (A\$), Auckland (NZ\$), Wellington (NZ\$), Christchurch (NZ\$), Dunedin (NZ\$), Brisbane (A\$), Adelaide (A\$).

Investors welcome BP/Mobil deal

Shares in British Petroleum neared record highs yesterday following confirmation that it was to combine its downstream fuels and lubricants businesses in Europe with Mobil.

Mr Fergus McLeod, oil analyst at NatWest Securities, believes the deal will put pressure on them to rationalise their downstream operations.

Sir David said the decision to form the partnership had been made in mid-Atlantic: "We were both flying across the Atlantic many times thinking about how to make our businesses more competitive and at one point in mid-Atlantic we both thought 'Good golly, why not form a partnership?'"

But he said there were no plans to extend the partnership into other areas or outside Europe. The two companies' European businesses make a good fit geographically and Sir David said both operators had a similar management philosophy.

Online industry's explosive growth prompts US telecoms group's free access offer

AT&T's big guns reverberate across cyberspace

AT&T has sent a shock wave through the computer online services industry with its launch of a US-wide Internet access service, offered free for the first 12 months to residential telephone customers.

hundreds of users. Excluded from the "hot count", which is produced by Network Wizards, a California computer services company, are many computers that are hidden from public access behind security firewalls.

It is "anybody's guess" how many people are now using the Internet, says Mr Mark Lotter, who owns and operates Network Wizards. However, the most conservative estimates put the number of users at about 35m.

Whatever the real numbers, they are big enough to attract the attention of the world's largest telecoms companies. Internet access is becoming the "multimedia dial tone of the 1990s", a basic service that will become as commonplace as the telephone, says Mr David Hood, AT&T vice-president of marketing.

Potholes in the superhighway

Number of users is growing... Users by type (m): Education, Business.

On-line services have more subscribers... Subscribers (m): CompuServe, America Online, Prodigy, Netcom, UUNET, America Online, Prodigy, PSINet.

Host computers linked to the net are rising... but it's not all good news: Share prices (rebase): UUNET, America Online, Netcom, Prodigy, PSINet.

The launch of AT&T WorldNet, as the service is called, marks the beginning of a new round of competition in the Internet access market, analysts said. It comes on the heels of Sears' decision to sell its 50 per cent stake in Prodigy, the world's third largest computer online information service, and of H&R Block's announcement that it plans to spin off CompuServe, number two in the online industry, as an independent public company.

Underlying these changes is the explosive growth of the global Internet. At the last count, in January, there were at least 9.5m "host" computers and networks linked to the Internet, a 95 per cent increase over the previous 12 months.

For consumer access to the Internet, the entry of the "big guns" of the communications industry poses a serious threat, according to industry analysts. They predict a price war.

Until just a few months ago, the online services seemed to have the upper hand. AT&T was forging partnerships with publishers such as the Washington Post and planning its own content for interchange, an online service it acquired from Ziff Davis, the US publishing group, for \$50m. Interchange is being phased out in favour of the direct Internet access service, Microsoft, the world's largest software company, has realised its Microsoft Network online service, introduced last August, as an adjunct to the Internet.

A "host" computer or network is one that has its own address on the Internet, such as www.ft.com. While some hosts are single-user personal computers, many are networks serving

for consumer access to the Internet, the entry of the "big guns" of the communications industry poses a serious threat, according to industry analysts. They predict a price war.

Just a year ago, it was possible to draw clear distinctions between the Internet - an unregulated, chaotic but exciting new world of online information resources - and the more structured environment of these proprietary consumer-oriented online businesses.

Over the past three months America Online, the leading service, has added 1m subscribers, bringing the total to more than 5m. The leading online services will continue to thrive, many analysts believe, because they offer

German watchdog to examine Gildemeister share movements

after the announcement the shares dropped to DM102.50, recovering again yesterday. The Federal Supervisory Office for Securities Trading said yesterday: "We are definitely going to look into this, although we are not going to drop everything else and give special priority to this case."

Gildemeister warned on Tuesday it would not report a profit for 1995 as it had forecast. Throughout the day rumours had swept the Frankfurt and Düsseldorf stock exchanges that a machine tool maker would make a negative statement.

Its shares have been subject to gyrations for over a week. From DM157 on Thursday, they dropped sharply on Tuesday, recovering later. The Wednesday

aroused by unusually high trading volumes. With normal trading volumes running at around 10,000 to 20,000 a day, dealing in Gildemeister shares became frenetic between Friday and Wednesday, with trading volumes rising to about five times average levels.

Bae chief unveils profits rise and denies plan to raise Airbus stake

from a loose federation into a single company could be one way to stimulate rationalisation in the European aerospace industry. BAE announced that profits before exceptional items were £330m (£508.2m) for the year, a rise of 95 per cent on the 1994 figure of £168m. The strong profits recovery came despite a fall in sales from £7.2bn to £5.7bn.

Most of the turnover fall came because Rover, the company's former subsidiary, sold to BMW of Germany, had been included for 3 months of 1994. There was also a fall in defence sales of £220m to £4.3bn as a result of lower deliveries of Hawk light fighter aircraft. Despite this the division's operating profits reached £487m (£412m), reflecting cost-cutting.

Losses in the commercial aircraft division were cut to £118m (£158m) despite an increased sale of RJ regional jets for lower priced cash deals. Interest charges fell sharply from £99m to £24m as the impact of the sale of Rover and the proceeds of the 1994 rights issue fed through. Operating cash inflow increased to £155m (£88m) and net cash increased to £233m (£83m) at the year end.

BAE confirmed that the sale of 25 per cent of its stake in Orange, the UK mobile telephones company, was likely to produce cash receipts of £155m to £180m on flotation this month and its remaining stake would be worth between £530m and £570m. BAE's earnings excluding exceptional items were 48.8p (22.8p), and its dividend for the year was increased to 12.5p (10p).

Escom to seek more funds for expansion

Escom, the German personal computer manufacturer and retailer, will announce today that it is seeking additional funding for its ambitious European expansion programme. Shares in the group, which acquired more than 200 Rumbelows stores in the UK last year, were suspended yesterday pending today's announcement.

Escom, which is majority owned by its founder Mr Manfred Schmitt, has grown rapidly to become one of the largest PC manufacturers in Europe. Siemens Nixdorf, part of the German electronics group, also has a 10 per cent stake in Escom.

In December it became the latest PC vendor to warn of losses in the normally buoyant fourth quarter when it blamed an expected DM45m (£20.2m) loss in the quarter on weak sales and costs of international expansion. It has grown rapidly through a combination of aggressive pricing and an international expansion.

It has acknowledged that the costs of expanding its retail network, particularly in the UK, were a factor in its weak results. Nevertheless it has insisted the new UK outlets would make a "considerable contribution to profits" in 1996. Fierce price competition and the battle for market share in the consumer personal computer market has resulted in a number of PC manufacturers reporting disappointing 1995 figures.

The National Grid Group plc

The National Grid Group plc Listing on the London Stock Exchange. KPMG Corporate Finance were financial advisers to The President of the Board of Trade. February 1996. KPMG Corporate Finance, 8 Salisbury Square, London EC4Y 8BB.



INTERNATIONAL COMPANIES AND FINANCE

Olivetti unit cuts stake in Acorn of the UK

By John Simkins in Milan and Paul Taylor and Richard Gourlay in London

Olivetti Telemedia, part of the Italian information technology group, has reduced its majority stake in Britain's Acorn computer group by selling a 10.5 per cent stake to a US institutional fund.

Olivetti said it had sold 9.5m of its 53m shares in Acorn to Chancellor Capital Management, reducing its stake in the Cambridge-based group to 54.4 per cent.

The move, apparently instigated at the request of the US fund, was welcomed by Acorn which said it represented "a vote of confidence" in its strategy and technology.

Earlier this week Acorn blamed fierce competition in its core education market, plus exceptional costs for a £12.3m (\$18.9m) full-year loss which Mr Elserino Pini, chairman, called "very disappointing".

However, Acorn's outlook has brightened since the group announced a joint venture with Apple Computer in the UK education market and a contract from Oracle, the US database vendor, to develop chips to power so-called network computers.

Last year Olivetti cut its stake in Acorn from 79 per cent.

The disposal comes amid intense pressure on the companies of Italian businessman Mr Carlo De Benedetti, whose main industrial holding company Cir has £700m (\$450m) debts.

Separately, Olivetti sold its subsidiary Zincoelera, which makes multi-layer printed circuit boards, to the management for an undisclosed price.

NatWest Ventures, which led the deal for its newly formed Italian subsidiary, with CVC Capital Partners, said the deal involved raising £127m, including funding for working capital and future expansion.

ABN Amro raises aim after solid advance

By George Graham, Banking Correspondent

ABN Amro, the Dutch bank, has raised its internal profitability targets after delivering a 14.4 per cent increase in net profits last year to Fl 2.62bn (\$1.6bn).

Mr Jan Kalff, chairman, said the group would now aim to produce at least 7.5 per cent annual growth in earnings per share, compared with an earlier target of 6 per cent. The target for return on equity will be lifted from 12 per cent to 13 per cent.

Mr Kalff said both were conservative targets which the group had exceeded in recent years. He acknowledged that these returns were still lower than those earned by some UK and US banks, but doubted whether US banks could consistently produce such high returns.

ABN Amro, formed in 1991 from the merger of Algemene Bank Nederland and Amsterdam-Rotterdam Bank, has sharply expanded its international investment banking operations in recent years with the acquisition of London broker Hoare Govett in 1992 and Alfred Berg in Scandinavia last year.

"We have invested a lot of money on building up our investment banking capabilities, and there you have first costs and then the revenues. But the momentum is



Jan Kalff: "1995 will not be the last year we have good results"

Photograph: Tony Andrews

still there, and if I look in the pipeline I see so many deals that it gives me a confident feeling that 1996 will not be the last year we have good results," Mr Kalff said.

The bank would like to expand its asset management activities, and did not rule out acquisitions in corporate banking, but had no large deals now on the table.

"The prices in the asset management business are extremely high, and we are Dutch, so we are good at calculating the return on investment," Mr Kalff said.

The weakness of the dollar against the Dutch guilder last year, however, depressed pre-tax profits from all ABN Amro's international operations, which advanced

only 3 per cent in guilder terms to Fl 1.58bn. Total pre-tax profits were 14.2 per cent higher at Fl 3.84bn.

ABN Amro boosted total income by 8.3 per cent in 1995 to a total of Fl 16.21bn, with the fastest growth in revenue coming from the bank's overseas lending and investment banking activities.

8.0 per cent to Fl 10.94bn, with costs rising sharply overseas but held virtually flat in the Netherlands as a result of staff cuts in the domestic banking network.

Overseas costs were boosted because the bank decided to provide early for contributions of about \$50m which its US banking subsidiaries, LaSalle and European American, will have to make this year to the US deposit insurance fund.

Mr Kalff was insistent that the bank had no plans to sell LaSalle or European American. He said it would be difficult to cut costs much further in the branch network, but considerable savings were likely from head office costs, which are under review.

General risk provisions dropped Fl 100m to Fl 1.4bn for 1995 - the last year for which ABN Amro will not disclose its hidden reserves. EU directives require disclosure by 1996, but the Dutch banks plan to reveal their reserves next year.

This will have the effect of increasing ABN Amro's core capital strength, since hidden reserves are counted as Tier 3 capital under the Basle capital adequacy rules, while the disclosed reserves will count as Tier 1 capital.

ABN Amro's Tier 1 ratio dipped slightly to 6.51 per cent last year from 6.74 per cent in 1994, while its total capital ratio fell from 11.02 per cent to 10.8 per cent.

Aramco poised to complete \$350m Greek buy

By Kerin Hope in Athens

The Vardinoyannis group, a family-owned Greek conglomerate, is about to complete the much-delayed sale of 50 per cent of an oil refinery and chain of petrol stations in Greece to Aramco, the Saudi Arabian state oil company.

Aramco, making its first investment in Europe, is expected to pay \$350m for a 50 per cent stake in both MotorOil, Greece's largest private refinery, and AvinOil, a nationwide petrol chain.

Aramco is also expected to invest \$50m in upgrading the refinery and carrying out an environmental clean-up at its installations on the Gulf of Corinth.

The deal was agreed last April, but

was frozen because of a bitter dispute in the Vardinoyannis family over ownership of the refinery.

Two younger family members started legal proceedings against their uncle, Mr Vardis Vardinoyannis, chairman of MotorOil, claiming they were each entitled to a 25 per cent equity stake in the two Panamanian companies which control MotorOil.

A company official said yesterday that Ms Ioanna Vardinoyannis and her brother Pyrrhos had agreed to settle out of court in return for a cash payment estimated at about \$120m.

The MotorOil refinery, with capacity of 4.5m tonnes yearly, supplies 600 petrol stations in the AvinOil chain and

exports oil products through a separate trading company.

The refinery is supplied by a tanker fleet owned by Vardinoyannis.

According to the latest figures available, MotorOil reported a sharp drop in net income in 1994, to Dr1.6bn (\$6.7m), against Dr1bn the previous year, on turnover down 6 per cent to Dr17.9bn.

AvinOil said pre-tax profits doubled in 1995 to Dr500m, although turnover remained flat at Dr7bn.

The Vardinoyannis group approached Aramco after an earlier attempt to sell a stake in MotorOil to Libya's state oil company fell through because of political pressure from the Greek and US governments. For Aramco, which

has long sought a European refining and marketing outlet, the alliance offers a relatively close base from which it could supply new markets in eastern Europe. The Saudis are expected to take an active management role at MotorOil.

The conglomerate, which started as a shipping operation run by Mr Vardis Vardinoyannis and his six brothers from Crete, is already active in Bulgaria and Ukraine.

Vardinoyannis is building a \$90m lubricant plant in Ukraine and is also carrying out a \$300m fleet renewal programme at a Ukraine shipyard, with nine tankers on order and options on building another 13 vessels.

UCB lifts earnings despite flat sales and restructuring

By Caroline Southey in Brussels

UCB, the Belgian chemicals, packaging and pharmaceuticals company, said sharply improved results in its pharmaceuticals sector helped boost pre-tax profits by 35 per cent to more than BFr4bn (\$133m) in 1995, compared with BFr2.9bn in 1994.

Net profits after exceptional items rose from BFr2.5bn to BFr3bn. Total sales saw only a slight rise from BFr49.8bn to BFr50bn, partly because of divestments during the year.

However, turnover in the pharmaceuticals division rose from BFr16.3bn to BFr18bn mainly as a result of the consolidation of UCB's new US subsidiary.

European sales also benefited from a rise in the sales of company's anti-allergy drug Zyrtec, which rose from BFr6.8bn in 1994 to BFr7.5bn last year.

Mr George Jacobs, UCB's chief executive officer, predicted the sales of the drug outside the US would rise to BFr8bn next year.

He said he was also encouraged by the drug's performance in the US, adding that he was now "more optimistic than I was about Zyrtec a few months ago".

The US Food and Drug Administration approved the drug for registration in December 1995.

Zyrtec has achieved strong growth rates since it was launched in 1988, reaching a market share of 40 per cent in the countries where it is registered.

Mr Jacobs said the company was making profits in all three divisions, adding that this was the "third consecutive year that we [have] improved our results".

The three sectors each contribute about a third to turnover, of which nearly 50 per cent is realised in Europe.

The pharmaceuticals sector accounted for 80 per cent of the group's pre-tax profits in 1994.

in the chemical sector, where sales exceeded BFr17bn, the company confirmed its commitment to move away from bulk chemicals and into developing speciality products.

UCB said that a downturn in Europe for this sector was offset by a "good level of sales" in the US and Asia.

Early last year UCB sold its phthalates (plasticisers for

PVC) business to an Italian group for BFr3bn.

Mr Jacobs said, however, that profits from the sale were offset by the cost of restructuring the packaging sector, where UCB sold or closed four loss-making units.

Sales in the packaging sector fell from BFr15.2bn to BFr15bn but Mr Jacobs said that "by the end of the year results had sharply increased".

UCB is the largest European transparent flexible packaging producer.

Ms Martine Glineur, an analyst at Brussels brokerage Mignot Hanart Declercq, said that "all the good news has been priced in the share".

But she added: "From BFr44,000 the stock has room for a rebound."

Randstad beats sector average with 45% rise

By Ronald van de Krol in Amsterdam

Randstad of the Netherlands, one of the world's biggest employment services groups, said net profits rose 45 per cent to a record Fl 163.3m (\$100.4) in 1995, on sales up 25 per cent at Fl 4.7bn.

Its dividend is to be raised from Fl 1.04 to Fl 1.62, an increase of 48 per cent.

The company forecast that profits and sales would continue to grow faster than the market average. The US and European markets for temporary employment services were expected to see average growth

of about 10 per cent a year for the next few years, it added. In 1995, turnover was expected to outstrip the market average, while profit growth would keep pace with the sales increase.

The market for "temps", Randstad's main business, expanded by an average 24 per cent in the countries where the company is based - Benelux, Germany, France, Switzerland, Spain, the UK and south-eastern US states.

Randstad is also active in services such as cleaning, security and training.

Novo Nordisk in court win

A US federal appeals court has lifted a preliminary injunction against Novo Nordisk, the Danish pharmaceuticals and industrial enzymes group, marketing its human growth hormone, Norditropin, in the US, writes Hilary Barnes in Copenhagen.

This is the latest development in a long-standing battle between Novo Nordisk and Genentech, which has alleged that the Danish group infringed a series of its patents.

EUROPEAN NEWS DIGEST

Axel Springer to lift total payout

Axel Springer, Germany's media group and publisher of Bild, the mass circulation daily, and Die Welt newspaper, is to issue a DM3 bonus and lift last year's total dividend by DM4.80 to DM17 after a rise in profits and turnover. Mr Jürgen Richter, chairman, said yesterday. Preliminary net profits fell to DM19m, from DM123m in 1994 to DM142m (\$97.2m) last year.

Sales, including advertising revenue, will increase 13 per cent to DM4.1bn over the same period despite the continuing increase in paper costs which rose DM123m to DM557m last year.

Springer is struggling to maintain its share of advertising revenue, one of the most competitive markets in Europe. Group advertising revenue rose DM63m, from DM1.76bn to DM1.82bn.

Judy Dempsey, Berlin

Christiania Bank at Nkr2,78bn

Christiania Bank, Norway's second biggest bank, almost doubled operating profits from Nkr1.47bn to Nkr2.78bn (\$436m) last year, after writing back as income Nkr1.06bn previously set aside for loan losses. The bank's underlying performance also improved, with profits before loan losses write-backs rising by Nkr1.22m to Nkr1.73bn despite fierce competition for business.

Efficiency had improved, market shares had risen, and loan losses had been exceptionally low in 1995, the bank said. It expects another good year in 1996, despite likely higher loan losses and continued low margins. The dividend is increased to Nkr1.1, from Nkr0.9. Christopher Brown-Humes, Stockholm

Capital gains lift Skanska

Skanska, Scandinavia's largest construction and real estate group, reports profits of SKr2.59bn (\$382m) for 1995, an increase of SKr392m if a one-off dividend of SKr879m in 1994 is excluded. Swedish construction operations reported lower operating profits despite higher invoiced sales, but the downturn was offset by capital gains from property sales and a stronger contribution from the group's expanding international businesses. Sales rose 19 per cent to SKr28.4bn.

The group said the sharp downturn in the Swedish construction market had levelled off in 1995, but annual housing starts were still at their lowest levels since the early 1990s. International operations increased operating profits from SKr51m to SKr293m as sales rose from SKr10.1bn to SKr13.9bn.

Christopher Brown-Humes

US takeover by Alusuisse

Alusuisse, the Swiss packaging, chemicals and aluminium group, has agreed to buy Mebane Packaging, a privately-owned North Carolina-based folding carton maker, for \$92m. Mebane, which has annual sales of \$120m and employs 900 people, is the leading folding carton supplier to the US pharmaceutical industry.

Alusuisse, through its acquisition of the Canadian Lawson Mardon packaging group two years ago, has already become a significant supplier of flexible packaging and folding cartons to the drugs industry. The deal is subject to the usual due diligence process.

Ian Rodger, Zurich

Aker up 45% despite sales dip

Aker, the Norwegian oil, cement and technology group, yesterday reported a 45 per cent jump in pre-tax profits from Nkr751m to Nkr1,091m (\$171m) for 1995, despite a fall in sales from Nkr16.6bn to Nkr15.3bn.

The group, which agreed to merge its cement and building materials business with Euroc of Sweden last year, said the improvement reflected a strong rise in profits at its Norwegian Contractors unit after the completion of two projects in the Norwegian North Sea. The dividend is increased from Nkr3.5 to Nkr4.5 a share.

Christopher Brown-Humes

Bridgestone Metalpha deal

Bridgestone Metalpha, controlled by Bridgestone of Japan, has acquired a Sardinian manufacturer of steel cords for tyres in an attempt to penetrate the European market. It is to invest £100m to double the current turnover of £50m at Genoa, in Cagliari, which it has bought from Italian authorities attempting to safeguard production at Genoa and its insolvent parent company Ferdotin, a steel maker. Europe has 30 per cent of the steel cord market and Bridgestone Metalpha, the world's third biggest manufacturer in the sector, expects strong growth in eastern Europe. It is also building a plant in the US.

John Simkins, Milan

CORRECTION

Bridgestone

Bridgestone's consolidated net profits in 1995 were Y64.1bn, not Y68.2bn as reported in yesterday's Financial Times.

Capital market transactions 1995/96

Swiss Re



The Ordinary General Meeting of Shareholders of the Swiss Reinsurance Company, Zurich, (abbreviated to Swiss Re) held on 24 November 1995 decided to reduce the share capital from CHF 300,866,020 to CHF 150,433,010 by reducing the nominal value of the 15,043,301 registered shares from CHF 20 to present CHF 10.

Announcement to holders of Convertible Bonds and Bull Spread Warrants of SwissRe Finance (Bernuda) Ltd.

Due to the reduction of capital from CHF 20 to present CHF 10 the nominal value of Swiss Re registered shares, the conversion and/or the option rights will be adjusted on 1 March 1996 as follows:

USD 500 million 2% Guaranteed Convertible Bonds due in the year 2000 (unconditionally and irrevocably guaranteed by Swiss Reinsurance Company)

In accordance with the "Terms and Conditions of the Bonds", the conversion price shall be adjusted to CHF 1,176.25 (previously CHF 1,189.175) per registered share. Accordingly USD 5,000 nominal value may be converted into 4.90 (4.875) registered shares (exchange rate: CHF 1.1535 = USD 1).

Bull Spread Warrants 1995-26.06.1998 (unconditionally and irrevocably guaranteed by Swiss Reinsurance Company)

In accordance with the "Terms and Conditions of the Warrants", the "Floor Reference Strike" will be adjusted to CHF 957.50 (previously CHF 968) whereas the "Ceiling Reference Strike" will remain at CHF 1,081.-. Should registered shares be delivered upon exercise of warrants, a cash payment of CHF 10.50 per registered share will be effected in addition to the relevant sum for the shares.

For additional information please refer to the "Terms and Conditions of the Bonds" and "Terms and Conditions of the Warrants" as outlined in the corresponding leaflets.

Table with columns: Security number/ISIN, Swiss Re registered share nominal value CHF 10, 2% Guaranteed Convertible Bonds 1995-2000, Bull Spread Warrants 1995-1998, Security number, ISIN



INTERNATIONAL COMPANIES AND FINANCE

# Nokia says goodbye to the golden days

Pricing pressures have hurt the Finnish telecoms group, writes Christopher Brown-Humes

Two profits warnings in three months and a 50 per cent collapse in its share price since September suggest the golden days are over at Nokia, after a spectacular three-year run as one of the world's leading high technology stocks.

The latest warning, on Wednesday, confirms that at the very least the Finnish group has run into a sticky patch. The question is whether it can regain momentum later this year.

The group's difficulties reflect much weaker trends in the mobile telephone division and a disastrous involvement in television set production, a business it now intends to quit. In cellular telephone infrastructure, the company is faring better.

The mobile telephony side has been hit by production bottlenecks and sharp price falls, particularly for the analogue variety. This is because Nokia is doing everything it can to hold up volumes, not just by keeping pace with fast-growing demand, but by building on its current market share.

Analysts estimate the company has increased its share of the global handset market to between 23 per cent and 24 per cent, second only to Motorola of the US.

Pricing pressures are particularly acute in the US, where analogue phones remain dominant. US prices dropped by up to 40 per cent last year, with particularly steep falls towards the end of the year. Even in Asia and Europe, where higher-margin digital phones predominate, prices fell by between 15 and 25 per cent in 1995.

The problems are not peculiar to Nokia, as the sharp drop in Motorola's fourth-quarter 1995 figures indicate. The US group warned of slower sales, falling prices, and a squeeze on margins - exactly the same trends as Nokia is experiencing.

Logistical problems have added to Nokia's difficulties. Not only has it had to absorb thousands of new staff, it has suffered from component supply problems and overestimated demand in some markets.

Both the logistical difficulties and the price pressures apply more to mobile phones than to infrastructure. This explains the sharp divergence



Jorma Ollila: 'We are confident our business remains fundamentally strong'

between Nokia's telecommunications (infrastructure) business and its mobilephone unit last year. Operating margins in telecommunications rose 3.3 percentage points to 25.3 per cent of sales, while margins within mobile phones fell from 16.3 per cent to 10 per cent.

Analysts say margins in both businesses will be squeezed this year.

Nokia has predicted "significantly lower" profits in the first half, and although it expects an upturn later in the year, it remains cautious. The good news is that the logistical wrinkles should have been ironed out by mid-year, while

strong infrastructure orders will feed through into sales in the second half. The bad news is that the strong Finnish marka will hold the company back, while pricing pressures, although probably not as intense as last year, will persist.

Demand for mobile phones remains strong. Forecasts that the number of cellular phone users will soar to 350m by the end of 2000, up from 80m last year, have not been questioned, since they were made early last year when optimism about the industry was at its height.

Nokia says growth in Asia

and Europe remains robust. Even the US market is expected to pick up next year as digital sales increase.

"We are confident our business remains fundamentally strong," says Mr Jorma Ollila, Nokia chief executive.

But the company is suggesting its growth will be slower. This year, for example, it forecast a 30 to 45 per cent rise in revenues for infrastructure and 30 to 40 per cent rise for mobile phones, whereas both units achieved 50 per cent increases last year.

Ms Angela Dean, technology analyst with Morgan Stanley in London, says: "We have to accept that this company can't keep growing at 50 per cent a year forever."

Just how much growth slows will depend on how quickly telecoms groups such as Alcatel of France, Siemens of Germany, and Northern Telecom of Canada can step up their competitive challenge.

"These companies will be looking to gain market share through aggressive pricing," Ms Dean notes.

Nokia has signalled its response. Costs will be squeezed and a range of new phones introduced to maintain its market position.

It will also focus even more on telecommunications by withdrawing from TVs. Not only will this avoid another hefty loss from TVs in 1996, but management will no longer be distracted by trying to turn the operation around. Once the withdrawal is complete, some 85-90 per cent of Nokia's revenues will derive from its telecoms activities. Two years ago, this figure was 60 per cent. Twelve years ago, it was just 14 per cent.

## Fokker attracts attention of China

By Ronald van de Krol in Amsterdam and Tony Walker in Beijing

The administrators of Fokker, the near-bankrupt Dutch aircraft maker, have attracted the attention of China.

The Dutch economics ministry declined to comment on reports that the interested party was Aviation Industries of China (AVIC), which is responsible for overseeing the manufacture of civilian aircraft in China. However, it said: "The administrators have reported there is interest from China," but declined to give further details.

Neither the ministry nor Fokker would be drawn on a report in De Telegraaf, a Dutch daily newspaper, that AVIC would be sending a delegation to Amsterdam in the next few days. AVIC denied plans to send representatives to the Netherlands.

Earlier this week, Samsung of South Korea became the sole credible candidate for acquiring Fokker's assets and businesses, after Canada's Bombardier withdrew from talks with the Dutch government and the company's administrators.

The Chinese and Koreans have been planning to build a 100-seat jet with help from a western partner. They have argued, however, over where the jet should be assembled, leading some in the industry to conclude that the two will go their separate ways.

Interest from the Chinese, however, would be more surprising as they are still actively seeking western partners for their 100-seat project.

Fokker sought protection from creditors in January after its controlling shareholder, Germany's Daimler-Benz Aerospace (Dasa), cut off further financial support.

Mr Hans Wijers, the Dutch economic affairs minister who announced Bombardier's withdrawal on Tuesday, said European competitors had responded more out of curiosity than serious interest.

Avic and Samsung have both been deeply involved in negotiations with foreign companies for the manufacture of a 100-seat regional airliner. However, China and South Korea have also been vying to become the site of final assembly for the proposed aircraft.

Such a project would involve a significant leap forward for Avic, which would have a stake in an enterprise geared to foreign sales. Among Western manufacturers bidding for a share of the project are a European consortium including British Aerospace, Aerospatiale of France, and Alenia of Italy. If Avic proves to be interested in Fokker, this would probably be linked to its ambitions for the 100-seater project.

## EUROPEAN NEWS DIGEST

### Revamp helps BNL to L77bn recovery

Banca Nazionale del Lavoro, the Italian treasury-controlled bank, raised net profits by 70 per cent to L77bn (\$49.8m) in 1995, reflecting drastic restructuring in 1994. BNL had undergone five difficult years, blamed largely on improper loans to Iraq.

The board, under Mr Mario Sarcinelli, chairman, expressed "considerable satisfaction" at the results, which will be presented at the bank's annual meeting on April 19. They confirm the trend of firmer profits reported by other Italian banks over the past two weeks, after difficulty in the financial markets in 1994. BNL will restore a dividend on ordinary shares, which are not quoted, equivalent to 2 per cent of nominal share value, and increase the dividend on savings shares from 8 per cent to 10 per cent.

Total customer deposits rose 4.3 per cent to L122,606bn while loans were 3.3 per cent higher at L129,672bn. Loans at risk accounted for 2.4 per cent of the total, against 2.6 per cent in 1994.

John Simkins, Milan

### Hypo-Bank in US fund link-up

Bayerische Hypothek- und Wechsel-Bank has begun a co-operation deal with Massachusetts Financial Services, a US mutual fund company owned by Sun Life of Canada. The move is the latest example of a German bank developing asset management activities. MFS has some \$35bn under management and already co-operates closely with Foreign and Colonial Management, the UK fund manager in which Hypo-Bank owns 50 per cent.

The US move, which does not involve a financial stake, is still at an early stage, the German bank said. The co-operation will initially cover distribution and marketing, but both sides intend to sell each other's fund products.

Hypo-Bank said in November that prices being paid for asset management companies were exaggerated. Bayerische Vereinsbank was also then in talks to buy Oppenheimer Group, the US investment bank and fund manager, but these fell through. Dresdner Bank recently bought San Francisco-based RCM Capital Management for \$300m.

Andrew Fisher, Frankfurt

### Jyske posts 10-year best

Jyske Bank, the Jutland-based bank which ranks fourth in Denmark by assets, reported an increase in profits before extraordinary items and tax from DKr171m to DKr961m (€171.1m). Pre-tax profits surged to DKr753m from DKr105m. The bank said it was the best result for 10 years. The board proposed an increase in the dividend from DKr7.2 to DKr8.00 a share.

In common with other Danish banks last year, the main factor in Jyske's turnaround was a gain of DKr490m in the value of the securities portfolio, compared with a loss of DKr402m in 1994. Loss provisions were reduced by DKr5m to DKr282m. The bank said it would budget with an operating profit, excluding valuation gains or losses on the securities portfolio, of between DKr600-750m in 1996 compared with DKr686m in 1995.

For the first time in four years, the bank increased advances, by 12 per cent to DKr29.4bn, while the balance sheet total increased from DKr48bn to DKr51bn. The year-end capital adequacy ratio was 13 per cent and the core capital ratio was 10.7 per cent.

Hilary Barnes, Copenhagen

### Strong market lifts Norske Skog

Norske Skog, Norway's biggest forestry group, yesterday posted net profits sharply up from Nkr206m to Nkr1.7bn (€268.1m). The improvement was only partly because of higher sales, which rose from Nkr1.1bn to Nkr12.5bn. Operating profits improved from Nkr732m to Nkr2.5bn. The dividend was raised from Nkr1.50 to Nkr3.

Norske Skog said the increase in profits reflected strong demand for paper and pulp, strong prices, high production and efficient operations. It said market conditions for newsprint should be comparatively favourable in 1996, while for magazine paper the outlook was somewhat weaker. Continued pressure on prices and reduced capacity utilisation was expected for pulp, it said. No significant changes were expected in its markets for building materials, it said.

Norske Skog's paper unit reported 1995 operating profit of Nkr1.7bn compared with Nkr454m a year earlier, with sales of Nkr8.9bn up from Nkr5.9bn. It said prices of newsprint rose by between 15 per cent and 25 per cent for deliveries in the first half of 1995, and by between 18 per cent and 20 per cent for the second half. Production of paper rose 8 per cent to more than 1.9m tons, it said. Sales of its fiber unit rose to Nkr2.17bn from Nkr1.5bn, and operating profit rose to Nkr682m from Nkr178m.

APF News, Oslo

## DSM expects to improve on record 1995 earnings

By Ronald van de Krol

DSM, the Dutch chemicals group, yesterday held out the prospect of "good" results in 1996 but implied they would be less spectacular than the doubled profits achieved during an "excellent" 1995.

The company, carried forward last year by surging prices for its products, posted net profits before extraordinary items of Fl 1.07bn (€656m) compared with Fl 527m in 1994. This is a record, exceeding the Fl 1.03bn set in 1989, the peak of the previous business cycle.

"This gives us confidence that, even with fierce international competition, we will have a good year in 1996," Mr Simon de Bree, management board chairman, said.

Turnover last year rose 9.4 per cent to Fl 9.9bn, pushed higher by a 14.6 per cent

increase in average selling prices and an 0.9 per cent expansion of sales by volume. The price and volume-driven rise in turnover was offset slightly by the effect of divestments and unfavourable exchange rate movements.

The annual dividend is to be raised to Fl 3 a share from Fl 6 in 1994 and Fl 1.50 in 1993, taking the pay-out back to the level which prevailed from 1989 to 1991.

The doubling of 1995 results, which DSM had provisionally reported in late January, came despite a decline in fourth-quarter profits from Fl 227m in 1994 to Fl 144m. The lower fourth-quarter figure was caused mainly by price declines for hydrocarbon products such as polyethylene and polypropylene. Prices for base chemicals and other products were generally stable.

Mr de Bree said that

although petrochemical prices were difficult to predict, underlying demand appeared solid. "That is why we are positive about developments in this market."

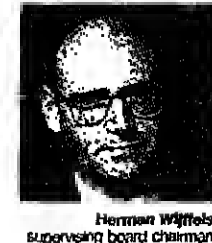
Mr Loek Ligthart finance director, noted that two-thirds of DSM's operating profits of Fl 1.52bn were generated in the first half of the year. "This reflects the sharp change in the [industry] climate in the course of the year," he said.

For the first quarter of 1996, DSM predicted results would be "clearly higher" than in the final quarter of 1995, though much lower than the exceptionally good first-quarter profits of last year.

The company also said it would boost 1996 investments, excluding any acquisitions, to about Fl 1bn, compared with Fl 760m last year and Fl 450m in 1994.

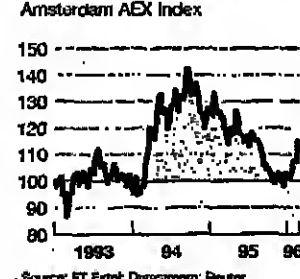
### COMPANY PROFILE: DSM

Market capitalisation	\$3.39bn
Main listing	Amsterdam
Historic P/E	10.47
Gross yield	4.85%
Earnings per share	Fl 29.6
Current share price	Fl 153.9



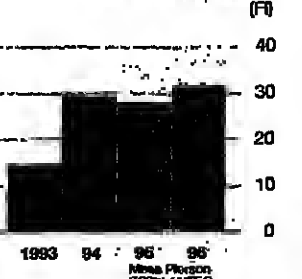
Herman Wijffels supervising board chairman

Share price relative to the Amsterdam AEX Index



Source: FT Stock Datastream Reporter

Earnings per share (Fl)



Source: DSM ESTIMATES

he made to maintain the company's strong position in base chemicals. But in future DSM would also be increasingly emphasising less cyclical sectors

such as fine chemicals, engineering plastics and elastomers, reducing the company's exposure to the swings of the business cycle.

Going public in spring 1996

## Investing in leading technologies

As a manufacturer of microsensors, surface acoustic wave technology, systems and integrated circuits, Micronas masters four core technologies. One of Micronas' outstanding features is its ability to combine these technologies to provide lowest-cost solutions to particular problems. The group's above-average growth potential comes from close cooperation with selected major customers in the telecoms, automotive and consumer goods industries and from a clear focus on key markets.

**Micronas sales distribution in 1995:**

- Sensors 14%
- Industrial applications 2%
- Consumer goods 7%
- Telecoms 77%

The Micronas Group: Founded in Winterthur in 1989. In 1995, it generated net profits of CHF 2.7 million (up 56%) on sales of CHF 84 million (up 102%) with 400 employees at four sites in Floland, Switzerland, Scotland and Germany.

You'll find further information on the Micronas Group in our 1995 Annual Report. You can order a copy by calling +41 1 283 70 76. Bank J. Völkli & Co. AG or from: Micronas Semiconductor Holding AG, World Trade Center, Leutschenbachstrasse 95, CH-8050 Zurich.

**CREDIT MICRONAS**

**Voyager Securities Limited**  
(Incorporated and limited liability in the Cayman Islands)  
U.S. \$100,000,000  
Secured Floating Rate Notes due 1992-1996

For the Interest Period 29th February, 1996 to 31st May, 1996 the Notes will carry an Interest Rate of 6.5125% per annum with Interest Amounts of U.S. \$208,04 and U.S. \$520,10 for Notes with original principal amounts of U.S. \$100,000 and U.S. \$250,000 respectively payable on 31st May, 1996.

Bankers Trust Company, London Agent Bank

**Banque Indosuez**  
U.S. \$200,000,000  
Floating Rate Notes due 1997

For the three months 29th February, 1996 to 31st May, 1996 the Notes will carry an interest rate of 3.025% per annum and coupon of U.S. \$143.75 per U.S. \$100,000 Note, and U.S. \$3,593.75 per U.S. \$250,000 Note.

Land on the Luxembourg Stock Exchange  
Bankers Trust Company, London Agent Bank

**BRADFORD & BINGLEY**  
\$15,000,000 Series 17  
Floating rate notes due May 2000

Notice is hereby given that the notes will bear interest at 6.2525% per annum from 28 February 1996 to 31 May 1996. Interest payable on 31 May 1996 will amount to \$1,588.75 per \$100,000 note.

Agent: Morgan Guaranty Trust Company  
**JPMorgan**

This announcement appears as a matter of record only. January 1996

## SCHIBSTED A/S

**NOK 700,000,000**  
Multi-Currency Revolving Credit Facility

Arrangers: Chemical Bank, Den norske Bank

Lead Managers: ABN AMRO Bank N.V., Copenhagen Branch, Banque Nationale de Paris, Chemical Bank Norge AS, Commerzbank Aktiengesellschaft, Den Danske Bank, Den norske Bank, The Fuji Bank Limited, HANDELSBANKEN, Norwegian Branch of Svenska Handelsbanken

Agent: Den norske Bank

**CHEMICAL** **Den norske Bank**

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Judy Dempsey, Berlin

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Christopher Brown-Humes

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Christopher Brown-Humes

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INTERNATIONAL COMPANIES AND FINANCE

US stores struggle to overcome weak demand

By Richard Tomkins in New York

Retailers are having a rotten time of it in the US; and nowhere has this been more apparent than in their financial results for the fourth quarter to January.

were characterised by conservatism and greed, the 1990s have become characterised by conservatism, thrift and value for money.

Table with 5 columns: Retailer, Revenue 1995 (\$bn), Revenue 1994 (\$bn), Change on year (%), Net Income 1995 (\$m), Change on year (%). Rows include Wal-Mart Stores, Sears Roebuck, J.C. Penney, Home Depot, May Dept. Stores, The Limited, Gap.

with the downturn spread across its discount store and membership warehouse divisions alike.

gain on the sale of a 17 per cent stake in its Intimate Brands subsidiary, which includes the more profitable Bath & Body Works and Victoria's Secret stores, among others.

new retailing format: sales at stores that had been open more than a year rose by only 1 per cent.

NEWS DIGEST

Nova and Union Carbide in alliance

Nova, the Calgary-based pipeline and chemicals group, is joining forces with Union Carbide of the US to build a US ethylene plant at Joffre, Alberta.

Toronto-Dominion Bank rises

Improved interest-rate margins, securities gains and lower loan losses helped Canada's Toronto-Dominion Bank to a 44 per cent rise in first-quarter earnings.

Canadian Airlines in the red

Canadian Airlines International posted a final 1995 loss of C\$194.7m (US\$141m), or C\$4.67 a share, after restructuring charges and one-time costs related to route expansion.

Mayne Nickless down at midway

Net profits at Mayne Nickless, the Australian transport and medical group, fell 31.8 per cent to A\$0.1m (US\$39.2m) in the half-year to end-December.

Renison improves in first half

Australia-based Renison Gold Fields, which hived its goldmining interests off into the listed Goldfields group last year, but retains a 56.6 per cent interest in the company.

Canadian oil group advances

Canadian Occidental Petroleum lifted 1995 net profits to C\$11m (US\$107.5m), or \$2.10 a share, up from \$96m, or \$1.44, in 1994.

Trilon ahead to C\$88m for year

Trilon, the financial services arm of Toronto's Hees-Edger group, posted 1995 net profits of C\$88m (US\$64m), or 36 cents a share, up 52 per cent from \$58m, or 25 cents in 1994.

LSI Logic warns of drop in revenues

By Louise Kehoe in San Francisco

LSI Logic, a leading US semiconductor manufacturer, has warned that delayed orders from personal computer manufacturers would result in a drop in revenues and lower than expected income for the first quarter.

first quarter," Mr Wilfred Corrigan, chairman and chief executive of LSI Logic, said.

research and development in the fiscal year ending June 1997, compared with about \$1bn in the current fiscal year.

AT&T to scrap Network Notes

By Louise Kehoe

AT&T plans to scrap Network Notes, a service that links users of Lotus Notes software over AT&T's telephone network, and is shifting its focus to the Internet.



Lon Gerster, IBM chief had \$3.5bn Lotus buy as bold move

Weaker peso helps Cemex profits double

By Daniel Dornbey in Mexico City

Cemex, Mexico's biggest cement company and the fourth-largest in the world, recorded strong increases in profits and sales last year.

International operations. Mexico accounted for only 37 per cent of sales, while production in Spain, Venezuela, and the US benefited from rising operating margins.

net income to 87m pesos for the year as a whole, a 75 per cent decline on 1994.

druped to R\$651.3 as Brazil's economy slowed and the central bank tightened credit.

Unibanco tops forecast

By Angus Foster in São Paulo

Unibanco, one of Brazil's largest private sector banks following its takeover last year of troubled rival Banco Nacional, has announced higher than expected net profits, helped by a lower tax charge.

Lloyds Bank to close NY operations

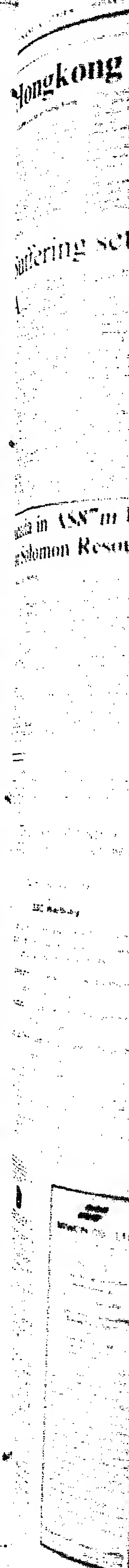
By George Graham, Banking Correspondent

Lloyds Bank is to close its New York treasury operations and shift the remaining foreign exchange business to London.

ARROW VENTURES N.V. NOTICE OF REPURCHASE OF SHARES. On behalf of the Board of Supervisory Directors of Arrow Ventures N.V. (the "Company"), we are pleased to provide you with notice of an offer by the Company to repurchase up to 256,880 of the Company's 1,858,359 outstanding shares of one U.S. cent par value each (the "Offer").

Notice of Early Redemption to Holders of Series N of RSVP Westminster Limited. Guaranteed Extendible Variable Rate Notes due 2005/2006. NOTICE IS HEREBY GIVEN that in accordance with Section 5.03(a) of the Indenture, dated the October, 1990, Series N of the U.S. \$154,000,000 Guaranteed Extendible Variable Rate Notes due 2005/2006 of RSVP Westminster Limited (the "Bonds") will be redeemed in full by RSVP Westminster Limited on the Interest Payment Date falling on 29th March, 1996.

JCI Limited H.J. Joel Gold Mining Company Limited. PROPOSED RIGHTS OFFER - NOTICE OF LAST DAY TO REGISTER. On 19 January 1996 H.J. Joel announced that it is to raise approximately R400 million by way of a renounceable rights offer of new ordinary shares of one cent each ("the offer").





INTERNATIONAL COMPANIES AND FINANCE

# Hongkong and Shanghai Hotels ahead

By Louise Lucas in Hong Kong

Hongkong and Shanghai Hotels, the hotels and property company controlled by the Kadoorie family, yesterday reported a 27 per cent rise in net profits for calendar 1995, from HK\$512m (US\$66m) in 1994 to HK\$652m, comfortably meeting market expectations. Operating profits were up 61 per cent, from HK\$363m to HK\$592m last year.

The hotels business was the main driving force behind the rise, after the renovation of the company's flagship luxury Peninsula hotel in Hong Kong. The hotel's new tower extension was completed last year, and work which had restricted occupancy in 1994 came to an end. Mr Michael Kadooria, chairman, said the revamp of The Peninsula, together with that of The Peninsula Manila and

The Kowloon Hotel, also in Hong Kong, marked the group's strategy of enhancing existing products.

The second leg of that strategy, controlled expansion, was exemplified by hotel and property joint-ventures in Vietnam and Indonesia.

The company made a provision of HK\$60m against its Thai investments, which include The Peninsula Bangkok, due to open toward the

end of 1997, and a golf club. A residential complex to be attached to the latter has been delayed because of the economic downturn.

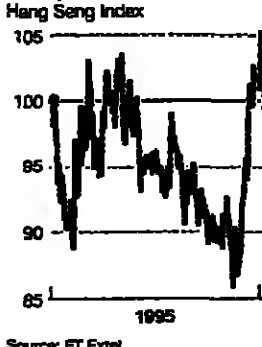
Mr Gordon Crosbie-Walsh, analyst with Schroders Securities Asia, said the hotels' operating profit increased 84 per cent to HK\$205m, largely as a result of the larger contribution from the Hong Kong Peninsula's 229 rooms and nine restaurants. He forecast

another strong performance this year, and was looking for an attributable profit of HK\$250m, exempting any provisions which may be made against the Thai operations.

Earnings per share rose 27 per cent, from 47 cents in 1994 to 60 cents last year. Directors are recommending a final dividend of 22 cents a share, giving a full year distribution of 30 cents compared with 1994's 24 cents.

HK & Shanghai Hotels

Share price relative to the Hang Seng Index



Source: FT Data

# Write-off holds Teva to 11% advance for year

By Avi Machlis in Jerusalem

Teva Pharmaceuticals, Israel's biggest pharmaceutical products manufacturer, yesterday reported an 11 per cent increase in net income last year, from \$71.6m in 1994 to \$79.8m. Earnings per share rose from \$1.32 per American Depository Receipt to \$1.46.

Teva, which derives most of its income from manufacturing generic drugs, is awaiting US Food and Drug Administration approval of its first innovative drug, Copaxone, a treatment for multiple sclerosis. Approval, which may come as soon as next month, could mean a big boost to the company's income.

Teva, the most heavily traded Israeli company on Wall Street, said the annual results included a one-time write-off of a \$4m debt to Israel's General Health Fund.

Full-year net income before the write-off totalled \$83.8m, an increase of 17 per cent.

Fourth-quarter net income, at \$23.8m before the write-off, was 25 per cent higher than the year-ago figure; after the write-off, net income of \$19.8m

represented a 5 per cent increase. Fourth-quarter earnings per ADR increased 3 cents to 36 cents.

Revenues in the quarter rose from \$180.6m in 1994 to \$192.9m in 1995 - a 20 per cent advance - and annual revenues were up 14 per cent from \$587.7m to \$667.7m.

ICI SpA, an Italian bulk pharmaceutical manufacturer, and Biogal Pharmaceutical Works, of Hungary, both purchased by Teva during the fourth quarter of 1995, contributed \$11m to the Israeli company's revenues for the three months.

Teva - which is traded both on the Nasdaq exchange in New York and on the Tel Aviv Stock Exchange - last year received 12 approvals for new generic drugs, as well as filing final documentation with the FDA for Copaxone. In December, Teva announced agreement with Hoechst Maripoc Roussel, the US-based drugs arm of Germany's Hoechst, to distribute Copaxone in Europe and other markets.

Teva shares slipped 0.5 per cent to Tel Aviv yesterday, from Shk1,335.26 to Shk1,331.57.

Emiko Terazono

# Suffering set to drag on for Japan's financial system

Equion bankruptcy suggests the jusen could take non-banks with them

Anxiety over the stability of Japan's financial system has heightened this week as the liquidation of a medium-sized Japanese money lender flushed out the bad loan problems facing the country's non-bank lenders.

The non-bank problem has come under scrutiny after Wednesday's announcement that Equion, a Tokyo-based money lender, had filed for court protection with debts of ¥310.6bn (\$2.97bn).

The move triggered fears that the country's bad debt problem would continue beyond the resolution of the problems of the jusen, or housing loan companies, which face imminent liquidation under a government plan.

The extent of the non-bank problem is believed to be far

larger than that of the jusen, which are saddled with bad loans of at least ¥6,400bn and are virtually bankrupt.

According to a survey by the ministry of finance, loans extended by 278 leading non-bank lenders totalled ¥55,800bn as of March 1995. Of these 42 per cent were extended to other non-banks, 36.5 per cent to real estate companies and 3.7 per cent to construction companies.

This indicates that the non-bank lenders had more than ¥22,000bn in property-related lending.

It is likely that the bulk of these loans have turned bad, considering that Equion collapsed because of property

related lending. It was hit by the sharp decline in real estate values at the start of this decade, and 90 per cent of its loans were bad.

Hence, although the ministry of finance last week announced that bad debts held by banks related to non-bank lenders totalled ¥7,000bn, most analysts estimate the banks' exposure to the non-bank sector between ¥80,000bn and ¥100,000bn and expect a far larger figure for the bad loan figure to the sector.

"People are starting to realise that the jusen problem was the tip of the iceberg. The main concern is whether the ministry of finance knows the extent of the problems at the

non-banks," says Mr Brian Waterhouse, finance analyst at James Capel in Tokyo.

The irony may be that the problems at the non-banks are likely to be partly induced by the government's controversial jusen liquidation scheme, expected to be approved in parliamentary committee next week and involving the injection of ¥855bn in public money. This because companies that borrowed from the juseo have also borrowed heavily from the non-banks.

The "worst case scenario" circulating among the financial community is that the jusen liquidation will precipitate a

spate of bankruptcies of their borrowers, who have relied on the jusen for funds. This in turn will hit the other creditors, including the non-bank financial institutions.

While some financial analysts believe such views are unduly alarmist, they agree that the effect of the non-banks' exposure on the banks' profits will be severe and will also drag on "it will be a long and winding road," says Mr James Fiorillo at ING Barings in Tokyo.

The ministry of finance declared during a parliamentary committee session this month that, unlike in the case of the jusen, public funds will not be used for the

liquidation of the non-bank lenders.

The larger banks have already started to write off their debts to non-banks. Aside from ¥3,700bn in jusen losses, the country's top 21 banks are expected to write off ¥4,700bn in losses to non-bank financial institutions.

If bankruptcies of the non-bank lenders continue, the country's banks may be unable to realise the profit recovery which had been expected to happen in two to three years. Mr Waterhouse at James Capel does not expect a recovery for at least another five years because of banks' exposure to the non-bank sector. "It will very painful and a long and drawn-out process," he says.

# Acacia in A\$87m bid for Solomon Resources

By Nikki Tait in Sydney

Acacia Resources, the Australian goldminer floated off by Shell Australia in 1994, yesterday made an all-share offer for Solomon Pacific Resources.

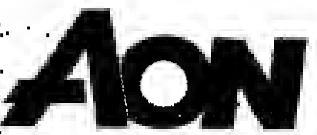
The 1-for-6 share swap bid values the smaller goldminer at about A\$87m (US\$66.4m). Acacia also said it had acquired an option over an 18.9 per cent interest in Solomon which is currently held by Climax Mining, another small listed mining company.

Solomon dismissed the offer as unsolicited and "highly

opportunistic" and urged shareholders to take no action, pending further advice.

Acacia, formed in late-1994 when Shell moved its gold assets into the new company and floated 100 per cent of Acacia shares on the stock market, indicated it was particularly interested in Solomon's Brooks Creek project in the Northern Territory. This lies just 50km from Acacia's existing Union Reefs open-pit goldmine.

The bid came as Acacia announced an after-tax profit of A\$22.1m in the year to end-December, up from A\$20.5m last time.



*Aon Group is the new name for Rollins Hudig Hall Group*

Aon Corporation announces that its insurance brokerage and consulting business, one of the world's leading and fastest growing, is changing its name from Rollins Hudig Hall Group to Aon Group.

By branding this business with the Aon name, we are emphasizing that Aon Group's network of companies works interdependently to address the risk management needs of its clients.

Aon is now the only name you need to know for innovative insurance solutions anywhere in the world.

Aon Corporation  
123 North Wacker Drive • Chicago, Illinois 60606 USA

NYSE symbol: AOC

This advertisement is issued in compliance with the requirements of London Stock Exchange Limited ("the London Stock Exchange"). Applications have been made to the London Stock Exchange for the New Stock to be issued pursuant to the Placing and Open Offer and any New Shares issued pursuant to the Cash Exit Facility to be admitted to the Official List.

## THE FIRST SPANISH INVESTMENT TRUST PLC

(Registered in England No. 2133976)

Placing and Open Offer sponsored by SBC Warburg

of up to 18,000,000 units of 3.5 per cent (gross) convertible subordinated unsecured loan stock 2007 in units of 90p

Appointment of new investment manager  
Change of investment policy  
Acquisition of new portfolio of securities  
Change of name to  
Australian Opportunities Investment Trust PLC  
Cash Exit Facility

A prospectus relating to The First Spanish Investment Trust PLC (the "Company") dated 29 February 1996 (the "Prospectus") has been published which contains full details of the Company, the Proposals and the New Subordinated Stock. The Prospectus is available from SBC Warburg, 1 Finsbury Avenue, London EC2M 2PP on weekdays during normal office hours until 14 March 1996.

Words and expressions defined in the Prospectus have the same meaning in this advertisement.

This advertisement does not constitute an offer or invitation to any person to subscribe for or purchase securities of the Company.  
1 March 1996

### DIVIDEND NOTICE

#### PLACER DOME INC.

Notice is hereby given that a regular quarterly dividend, being Dividend No. 35 of seven and one-half cents (7½) U.S. per Common Share, has been declared payable on March 25, 1996 to shareholders of record at the close of business on March 8, 1996.

Shareholders with addresses in Canada will be paid the equivalent amount in Canadian currency, converted at an exchange rate in effect as at the record date.

BY ORDER OF THE BOARD  
Sandy Mackey-Smith  
Vice-President,  
Secretary and  
General Counsel

February 23, 1996

### MIWON CO., LTD.

(Incorporated in the Republic of Korea with limited liability)

#### NOTICE

to the holders of the outstanding U.S. \$30,000,000 1½ per cent. Convertible Bonds Due 2005 of Miwon Co., Ltd. (the "Bonds" and the "Company" respectively)

NOTICE IS HEREBY GIVEN to the holders of the Bonds that the Board of Directors of the Company has passed a resolution on 15th December, 1995 authorizing the issue of 183,645 shares of its common stock to holders of its common stock and preferred stock by way of dividend. The record date for such issue was 31st December, 1995. The share dividend will be submitted for approval to the General Meeting of Shareholders of the Company on 28th February, 1996. A further notice will be given to the holders of the Bonds of any resulting adjustment to the Conversion Price in relation to the Bonds.

Bankers Trust Company, London  
1st March, 1996 Miwon Co., Ltd.

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COMPANY NEWS: UK

# Acknowledgement of consolidation case fans takeover speculation

## £20m provision limits Willis Corroon rise

By Ralph Atkins, Insurance Correspondent

Willis Corroon, the insurance broker, fanned takeover speculation yesterday by acknowledging there might be a case for consolidation in the sector, as it unveiled 1995 results spilt by a £20m provision for past underwriting activities.

Pre-tax profits on continuing operations before exceptional items reached £75m (£122m), against £57.4m last time. But Willis took provision of £16.6m in 1995 for costs associated with surplus properties on long leases.

The underwriting provision was for administering claims from Sovereign, a London insurance market operation which Willis closed in 1991. The group said that "running off" the business was taking longer than the 15 years originally expected and the £20m provision would cover expenses for a further 20 years, up until 2025.

Operating expenses fell 2 per cent as Willis implemented, on target, a restructuring programme launched in 1994 for which a £48.1m exceptional was taken last time. Annual costs have been cut by £28.5m and headcount by 1,142 to 10,290. But Mr John Reeve, Willis' new executive chairman,

said a further strategic review was underway to assess clients' needs and where value could be added by brokers. He said the outlook "remains difficult" amid increased competition, changing demands from industrial clients and fierce premium rate cutting.

Last week Mr Sax Riley, chief executive of rival broker Sedgwick, said there were six main international brokers but "the cake can really accommodate three or four".

In reply, Mr Reeve said: "We are watching the situation closely. We're not ruling anything in or anything out." But, he added, any decisions taken by Willis - which is not thought to have received or made any approaches - would be based on whether there were useful potential economies of scale.

"Big-ness for the sake of being big is not a criteria for us," he said. The 1995 results showed operating revenues stable at £714m as higher investment income and new business offset the effects of competition. Earnings per share were 7p (4.4p) and the group announced an unchanged first quarter dividend of 1.65p.

Forecast pre-tax profits for this year are £90m for a prospective multiple of about 11.

# Green shadow on the forecourts

Deborah Hargreaves on Mobil and BP's European joint venture

Mobil petrol pump attendants around Europe will be donning green uniforms in the next few months as the service stations are transferred into a partnership created by the US oil giant and British Petroleum.

All European service stations will be transformed into the distinctive green BP livery as the UK oil company assumes responsibility for running them. Mobil will be in charge of the lubricants business.

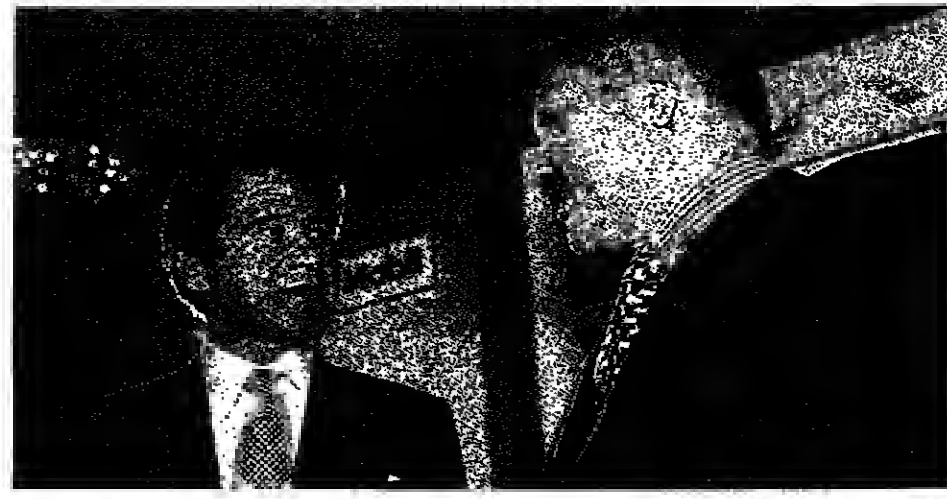
The partnership, which will include 8,500 service stations in 43 countries across Europe, will also display its logo beneath signs for BP fuels and Mobil lubricants.

"The customer will see a uniform offer all sites in the joint venture will have the same green presentation," said Mr Rolf Stomberg, head of BP Oil. It is likely to cost up to £200m (£129.8m) and take up to two years to transform the Mobil stations.

The partnership creates the second largest oil marketing company in Europe with 12 per cent of the market - just behind Royal Dutch/Shell's 12.3 per cent and ahead of Exxon's 10.1 per cent. In many countries, the partnership will be the dominant player.

Combined assets will give BP and Mobil between 16 and 17 per cent of the UK market - rivaling the 17 per cent share of Exxon, the biggest player. This will strengthen their hand in the recent UK price war, which many in the City believe triggered the partnership's formation.

In France, which Mr Stom-



John Browne (left) and Len Noto: aiming to expand into central and eastern Europe

berg describes as the most competitive fuels market in Europe, the joint venture will have 8-9 per cent of the market - just behind the two large French companies. Similarly, in Germany and Spain, market shares will be around 9 to 10 per cent - excluding Mobil's interest in the Aral joint venture.

Mr John Browne, BP chief executive, said the companies would build on their position to expand into central and eastern Europe and to make the most of many of their prime real estate sites. Both companies expect to make significant cost savings and could beat the target of annual savings of \$40m to \$50m in three years.

Mr Browne said the savings would be in three areas: 60 per cent from eliminating duplica-

tion in the businesses, 25 per cent by synergies between the marketing and distribution operations and 15 per cent from economies of scale, such as procurement.

Both companies have made large strides to try and trim capacity and improve profitability in their European refining operations in recent months. Mobil said it had stripped out \$200m in costs last year by closing its Worth refinery in Germany and rationalising two smaller refineries in the UK and France. BP closed part of its refinery in the Netherlands and said another was for sale last month.

The companies said their partnership could not go ahead without these cuts, which would all proceed as planned. But the European refinery sector remains dogged by over-

capacity - Mobil has estimated that closures address only half of the current 800,000 to 900,000 barrels a day surplus and analysts describe European refinery margins as "abysmal".

Mr John Toalster, oil industry analyst at Societe Generale Securities, was sceptical yesterday about the partnership's ability to deliver significant cost savings. "It looks like a number of years before there is any financial benefit at all and then it only looks like savings on head office staff."

The companies were sensitive to criticism that partnerships had foundered in the past. "We have decided not to pick on hot eggs put in the way of this working. We don't want to be reduced to playing silly games between partners," Mr Len Noto, chairman and chief executive of Mobil, said.

# Newman Tonks in US buy

By Simon Kuper

Newman Tonks Group, Europe's largest architectural hardware company, is to buy Republic Industries, a private US doormaker, for \$16.5m. The price is more than double Republic's net asset value.

Republic makes automatic doors and door hardware under the Dor-O-Matic trademark. Its adjusted pre-tax profits for 1994 were \$5.1m on sales of \$43.7m. Net cash was about \$3m in December 1995.

The acquisition, the group's largest in recent years, will be financed by debt and will take Newman Tonks' gearing to 80 per cent. Mr Nick Keegan, finance director, said the group planned to reduce this to "below 50 per cent" by selling profitable but non-core interests. But he said he expected no disposals for "at least six months".

# SmithKline to cut out duplication

By Daniel Green

SmithKline Beecham, the Anglo-US pharmaceutical company, is to shut or sell more than 10 per cent of its manufacturing sites and shed 400 jobs in a restructuring triggered by acquisitions in 1994.

Eight sites in six countries are affected. A further two plants will grow in size. The losses, out of a total workforce of 50,000, are expected to be implemented by 1998.

The closures follow others in Singapore and Puerto Rico. Most have come about because the \$2.9bn acquisition of Sterling Health, from Eastman Kodak created "duplicate manufacturing facilities in many countries," said SmithKline.

The majority of closures had now been finalised and made public, it said. Four plants will be sold or closed: Dijon and Pessac in

# T&N extends options over stake in Kolbenschmidt

By Tim Burt

T&N, the motor components and specialist engineering group, yesterday reaffirmed its interest in acquiring Kolbenschmidt by extending options over a 49.99 per cent stake in the German pistons manufacturer.

Although the German cartel office has rejected the proposed takeover, T&N decided to extend its options - first acquired in September 1994 - while it explores other ways of extending its presence in the European pistons market.

The UK company is pursuing three courses in trying to secure either control or strategic interest in Kolbenschmidt: it is appealing against the cartel office ruling; discussing a possible joint venture with the German group; and considering an approach to takeover authorities at the European Commission.

Sir Colin Hope, chairman, said he was hopeful that the cartel office would reconsider its earlier decision following fresh submissions by T&N.

Sir Colin said T&N would be making a £12m (£18.5m) provision against its 1995 profits to cover the initial investment in the share options, which had previously been included on the balance sheet.

Even so, he said the value of the options had increased with Kolbenschmidt shares trading at DM200.7 yesterday, against a strike price of the 49.99 per cent holding of DM180.

Most analysts expect T&N to announce pre-tax profits of £126.5m next Wednesday, against a pre-exceptional total of £110.7m last time or £10.7m after asbestos-related provisions.

# Lasmo returns to black with £34m

By Patrick Harverson

Higher oil prices and lower costs have helped a revitalised Lasmo, the UK's largest independent oil explorer, back into the black for the first time since 1990.

Pre-tax profits in 1995 were £34m, against a £3m loss a year earlier after charges. However, revenues were slightly lower at £337m (£348m) following the sale of mature higher-cost assets, which offset a rise in the average oil price to \$17.09 (£11) per barrel (\$15.96).

Mr Joe Darby, chief executive, said: "We're delivering on our promises and doing the right things to add shareholder value." He did not expect

# Guinness in Chinese move

By Roderick Oram

Guinness confirmed yesterday that it was talking with China's largest distiller about a whisky-making joint venture in the country. Macdonald Martin, best known for its Glenmorangie malt whisky, is one of the few already involved but its focus initially is on helping its Chinese partner improve the quality of its local products.

In China, Yibin Wuliangye Distillery said it was close to concluding a deal with Guinness on a 51:49 joint venture. Whisky would be made from local grains with the help of Guinness expertise and finance.

The group recently acquired a 70 per cent holding in Portfolio Fund Management, a unit trust group, and is about to launch a Jersey-based asset management and life insurance business. It also has \$548m cash and intends to acquire a life insurance business.

"We are keeping very close to perhaps six companies or mutuals in the UK and a similar number in the US," said Mr Gordon. "The prices being asked are a bit exotic at present but we have patience."

# US boost for Quarto

By Roderick Oram

Quarto Group said that buoyant US sales and strong improvements in European performance helped offset the depressed UK market and raise pre-tax profit for 1995 from £5.28m to £7.01m.

Quarto is buying Walter Foster Publishing for \$5m. The California publisher of popularly-priced art instruction manuals recorded sales of \$5.43m last year. It is expected to be only slightly earnings enhancing this year.

# Thistle Hotels float plans denied

By Roderick Oram

Thistle Hotels, the former Mount Charlotte investments, saw pre-tax profits jump 50 per cent to £34.8m in 1995. There has been widespread speculation that the group, which is 70 per cent owned by Brierley Investments, would be floated this year. But Mr Robert Peel, chief executive, said yesterday that he had no knowledge of any plans to come to the market.

### Carrefour

CARREFOUR GROUP SHARE OF 1995 NET INCOME FROM RECURRING OPERATIONS UP 24.7%

FF 2,690 million COMPARED TO FF 2,157 million

In FF million	1995	1994	1995/1994 % change
Sales, net of taxes	144,612	136,299	+6.1
Net income from recurring operations			
- Group Share	2,690	2,157	+24.7
Non-recurring income			
- Group Share	846	(33)	
Net income	3,536	2,124	
Net income from recurring operations per share (in FF)	104.91	84.12	+24.7

- Sales net of taxes rose by 6.1% in 1995. On a constant exchange rate basis, sales rose by 8%.
- The Group Share of net income from recurring operations - i.e. excluding non-recurring items - the measurement considered most representative of our performance, rose by 24.7% to FF 2,690 million.
- Non-recurring income - Group Share of FF 846 million was mainly due to capital gain on the sale of Office Depot shares and to various exceptional provisions.
- Cash flow from operations reached FF 6,009 million and represented 4.57% of sales in 1995 (4.47% in 1994). The Group's gross debt to equity ratio declined from 29.6% in 1994 to 24.3% in 1995.

The Ordinary General Shareholders Meeting will be held on April 18, 1996. It will be asked to approve a dividend per share of FF 32, net of "avoid fiscal" tax credit of FF 16, payable April 25, 1996. The dividend is to be compared with FF 29 in the previous year. It will also be proposed to proceed with a new issue of shares, of a ratio of one new share for two existing shares, starting May 2, 1996. The new shares will be eligible for dividend as of January 1, 1996.

### Britannia

\$25,000,000 Floating rate notes due May 2000

For the period 28 February 1996 to 31 May 1996 the notes will bear interest at 6.2575% per annum. Interest payable on the relevant interest payment date 31 May 1996 will amount to \$1,597.64 per \$100,000 note.

Agent: Morgan Guaranty Trust Company JPMorgan

### Cardiff Automobile Receivables Securitisation (UK) No.2 plc

£285,000,000 Class A Floating Rate Notes due 1997 and £23,110,000 Mezzanine Floating Rate Notes due 1997

Notice is hereby given that in accordance with the Conditions, the following Notes will be redeemed on 8th March, 1996:

Class A Notes 3,809 Notes (Value £3,809,000)

Mezzanine Notes 309 Notes (Value £3,090,000)

Bankers Trust Principal Paying Company, London Agent (on March, 1996)

### Notice of Redemption to Holders of Series J of RSVP MAYFAIR LIMITED

(Incorporated with limited liability in the Cayman Islands)

U.S. \$79,000,000 Guaranteed Extendible Variable Rate Notes due 2006

NOTICE IS HEREBY GIVEN that in accordance with Section 5.03(a) of the Indenture, dated 31st March, 1995, Series J of the U.S. \$79,000,000 Guaranteed Extendible Variable Rate Notes due 2006 of RSVP MAYFAIR LIMITED (the "Bonds") will be redeemed in full by RSVP MAYFAIR LIMITED on the Interest Payment Date falling on 22nd March, 1996 at the principal amount due together with the interest accrued to the date of redemption.

Principal Paying Agent: Goldman Sachs (Cayman) Trust, Limited, P.O. Box 696, Grand Cayman, British West Indies

Paying Agent: Kredietbank S.A., Luxembourgise, 43 Boulevard Royal, Luxembourg

Interest will cease to accrue on the Bonds from 22nd March, 1996.

Goldman Sachs (Cayman) Trust, Limited Principal Paying Agent

1st March, 1996

### RESULTS

Territory (€m)	Turnover (€m)	Pre-tax profit (€m)	EPS (p)	Current payment (p)	Date of payment	Dividend/Shareholder dividend	Total for year	Total last year
Belgium	6 mths to Dec 31	8.6 (13.82)	1.54 (0.84)	3.4L (1.4)	-	0.2	0.2	-
British Aerospace	Yr to Dec 31	5,741 (7,153)	234 (208)	27.4 (20.4)	7.5	June 3	12.5	10
Burford	Yr to Dec 31	34.4 (27.4)	11.7 (14.7)	3.94 (4.26)	-	Apr 9	1.95	1.75
Carroll Pharmacy	Yr to Dec 31	0.755 (1.2)	0.141 (0.152)	0.61 (0.62)	-	-	-	-
City Site Est	Yr to Sept 30	10.42 (10.27)	0.302 (0.27)	3.21 (4.2)	-	-	-	-
Countydown	6 mths to Oct 31	nil (-)	0.273 (0.4)	7.5L (-)	-	-	-	-
Cowle	Yr to Dec 31	1,001 (934.2)	55.8 (43.9)	26.8 (22.8)	7.35	Apr 17	6.4	10.4
Davies (D) S	6 mths to Oct 31	2.74 (2.91)	1.07 (0.938)	17.6L (0.8L)	nil	-	-	-
Debenhams	Yr to Dec 31	2.31 (1.9)	0.949 (0.598)	0.5 (0.5)	0.5	Mar 26	0.5	-
Green Property	Yr to Dec 31	10.04 (8.3)	5.38 (4.03)	12.58 (10.59)	3.1	Apr 19	3	4.4
Intaron	6 mths to Dec 31	4.59 (4.16)	1.68 (1.46)	8.8 (7.2)	2.01	May 2	1.83	5.25
Lasmo	Yr to Dec 31	637 (648)	34 (36)	1.6 (2.4)	1.25	May 3	1.25	1.25
Life Sciences Int	Yr to Dec 31	204.8 (178.2)	20.7 (26.5)	7.8 (10.8)	2.8	May 10	2.8	4.4
Quint	Yr to Dec 31	88.47 (87.8)	7.01 (6.28)	24.9 (20.8)	5.25	May 15	4.3	7.25
Sequent S	Yr to Aug 31	1.53 (1.7)	0.422 (0.24)	2.75L (0.17L)	-	-	-	-
Seet	6 mths to Oct 31	3.17 (3.7)	0.132 (0.101)	1.4 (0.4)	nil	-	-	-
Servo	Yr to Dec 31	323.3 (280.2)	15.2 (12.5)	15 (12)	3.25	Apr 19	2.75	4.7
Shawcross Computer	Yr to Dec 31	26.2 (27.1)	6.8 (6.9)	19.5 (10.7L)	2.5	Apr 26	2	3.75
Sherry Ventures	6 mths to Jan 31	48.47 (37.4)	1.85 (1.57)	7.46 (6.74)	3.7	May 12	3.7	1.6
Southern Waste	Yr to Dec 31	192.6 (196.2)	203.7 (201.7)	512 (15.89)	7.9	May 8	7.2	14.5
TransAtlantic	Yr to Dec 31	586.8 (671.3)	50.2 (5.5)	7 (nil)	1.85	Apr 1	1.85	13.2
WBA Concess	Yr to Dec 31	192.6 (196.2)	203.7 (201.7)	512 (15.89)	7.9	May 8	7.2	14.5

Investment Trusts	RAV (€m)	Attributable Earnings (€m)	EPS (p)	Current payment (p)	Date of payment	Dividend/Shareholder dividend	Total for year	Total last year
BZM Convertible	6 mths to Jan 31	117.44 (111.57)	2.4 (2.03)	4.89 (3.96)	1.58	-	1.5	7.8
Flem Retailer Res	13 mths to Jan 31	111.3	0.22 (-)	0.81 (-)	0.54	May 7	0.54	-
Glasgow Income	-	-	-	0.61	May 31	0.6	-	2.8
Jos	6 mths to Jan 31	258.1 (209.4)	0.389 (0.283)	8.02 (4.37)	3.33	Apr 12	2.95	13.525
Sherry Ventures	6 mths to Jan 31	48.47 (37.4)	1.85 (1.57)	7.46 (6.74)	3.7	May 12	3.7	1.6
Templeton Latin	Yr to Dec 31	-	-	0.275 (0.365)	0.59	June 12	0.52	12

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. - Comparative restated. - After exceptional charge. - After exceptional credit. - In increased capital. - Rental income. - Foreign currency. - Post tax. - Foreign income dividend. - USM stock. - In stock. - Comparative for year to April 30. - In reduced capital. - First interim. - Second interim; makes 3p to date. - First interim. - Second interim; makes 6.85p to date.

This notice is issued in compliance with the requirements of London Stock Exchange Limited (the "London Stock Exchange"). It does not constitute an offer or invitation to any person to subscribe for or purchase any securities in Rossmont plc (the "Company"). Application has been made to the London Stock Exchange for the whole of the share capital of the Company issued and now being issued to be admitted to the Official List. It is expected that admission will become effective and that dealings in the existing ordinary shares will re-commence and in the new ordinary shares will commence on 22 April 1996.

### ROSSMONT plc

(Incorporated in England with Registered No. 278211)

#### Proposed acquisition of Dunham-Bush Limited

SHARE CAPITAL IMMEDIATELY FOLLOWING COMPLETION OF THE ACQUISITION				
Authorised		Issued and fully paid		
Number	Amount	Number	Amount	
80,000,000	£2,000,000	ordinary shares of 2.5p each	41,288,627	£1,032,216

Copies of the listing particulars relating to the Company may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 5 March 1996 from the Company Announcements Office, the London Stock Exchange, Capel Court Entrance, off Bartholomew Lane, London EC2N 1HP (for collection only) and up to and including 15 March 1996 from:

Keith, Bayley, Rogers & Co. Ebbw House, 93-95 Borough High Street, London SE1 1NL

Rossmont PLC Unit 3, Hawksworth Industrial Estate, Swindon, Wiltshire SN2 1DZ

Watson, Farley & Williams, 15 Appold Street, London EC2A 2HB

1 March 1996

### SOCIETE CONCESSIONNAIRE FRANCAISE POUR LA CONSTRUCTION ET L'EXPLOITATION DU TUNNEL ROUTIER SOUS LE MONT-BLANC

FRF 450,000,000 FLOATING RATE NOTES 1987-1997

In accordance with the provision of the Notes, notice is hereby given that the rate of the period from February 29, 1996 to May 31, 1996 has been fixed at 4.625% per annum.

On May 31, 1996 interest of FRF 118.19 per FRF 10,000 nominal amount of the Notes, and interest of FRF 1,181.94 per FRF 100,000 nominal amount of the Notes will be due against coupon no 35.

Notices to holders, including notices relating to the quarterly determination of interest rates, will be published only in "L'Agence Economique et Financiere" (Paris) and in "The Financial Times" (London).

Fiscal Agent: BANQUE INTERNATIONALE A LUXEMBOURG

### WOOLWICH - Building Society -

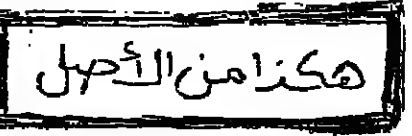
£40,000,000 Series 47 Floating rate notes due May 2000

Notice is hereby given that the notes will bear interest at 6.2475% per annum from 28 February 1996 to 31 May 1996. Interest payable on 31 May 1996 will amount to £1,587.48 per £100,000 note.

Agent: Morgan Guaranty Trust Company JPMorgan

Wary funds break platinum





# Wary funds blamed for weak platinum market

By Kenneth Gooding, Mining Correspondent

Investment funds which bought platinum and palladium last year, speculating on price rises, suffered big losses when prices dropped sharply. As a result they are now wary of these markets, Mr Trevor Pitts, manager of marketing platinum group metals at Standard Bank, suggested yesterday.

This was the reason platinum group metals had not followed gold when its price rose strongly this year, driven up by fund speculation.

Launching Standard Bank's Platinum Yearbook in London, Mr Pitts suggested that platinum this year would trade in a range between US\$390 and \$440 a troy ounce, 2% per cent below the 1995 range of \$400 to \$450.

This year's trading range for

palladium was forecast at \$200 to \$160 an ounce. Platinum closed in London last night at \$412.25 an ounce and palladium at \$198.

Mr Pitts recalled that fund buying sent platinum to a peak of \$461.25 a troy ounce in April last year after Engelhard, the specialist materials group, announced a "potentially sensational" car catalyst which promised to remove ozone and pollutants already in the atmosphere.

In November Engelhard said that the catalyst would not use platinum group metals. At the same time, Mr Pitts said, "that old chestnut about sales from the US government's strategic stockpile returned to haunt the market".

As a result, by the last trading day of 1995 platinum was at \$398.25, its lowest level for the year.

Meanwhile speculative fund

interest in the palladium market drove the price to its highest level this decade: \$178.25 an ounce.

However, speculators underestimated the ability of Russia, the biggest platinum producer, to meet increases in demand and its desire to prevent prices rising too high.

"We believe that the speculative froth sucked more producer metal into the market than was justified by demand and consequently the rest of the year saw prices under pressure from this oversupply," said Mr Pitts.

By December '95 palladium's price was down to \$127.50 an ounce.

"We may have seen the worst in the current cycle (in the palladium market) and 1996 should be a year of gradual recovery as further increases in demand soak up the surplus metal," Mr Pitts said.

# Strikes undermine Jamaican bauxite expansion

## Productivity worries are jeopardising investment in refineries, Canute James reports

Jamaica's ambitious plans for expanding its bauxite refining capacity are being threatened by concerns about productivity and labour relations.

The expansion programme for the world's third-largest producer of bauxite ore, after Australia and Guinea, aims to increase alumina output by more than half in four years.

Mining and refining companies, however, say they are concerned about "uncertain" labour relations, following a series of mainly wage-related strikes last year which shut refineries.

The industry is becoming increasingly uncompetitive, the companies say, threatening initial investments of about US\$600m in refinery expansion.

The island's earnings from its main commodity exports are also being affected. The loss of output from last year's strikes reduced earnings by an estimated \$50m.

However, stronger market prices helped the industry earn \$70m last year, 15 per cent more than the previous year. "Our great concern is industrial relations," says Mr Carlton Davis, chairman of the Jamaica Bauxite Institute, a statutory body which monitors the industry. "The government is signing a social contract and other initiatives to deal

with this. Miners and refiners are waiting to expand, but they are not enthusiastic about doing so until they see clear evidence that last year was an aberration.

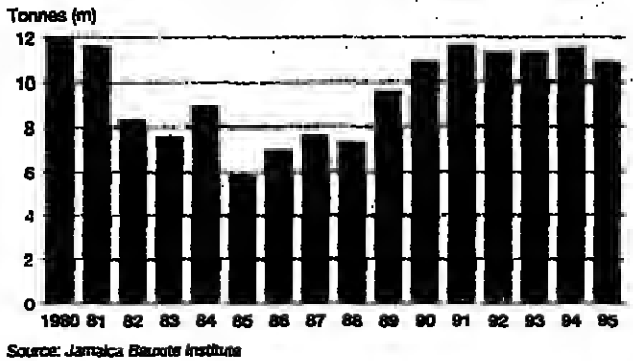
Senior officials of the mining and refining companies say they have no intention of closing their plants in Jamaica, but will invest "just what is needed" to keep the plants going until they feel able to commit themselves to the planned capacity expansion.

The strikes last year depressed ore production to 10.5m tonnes, 6.2 per cent less than a year earlier. Alumina production of 3m tonnes was 6.6 per cent lower.

Labour productivity and poor labour relations are regarded by miners and refiners as significant weaknesses in the Jamaican industry, according to Mr Gene Miller, general manager of Alumina Partners, the island's largest refiner, which is owned by Kaiser Aluminium of the US and Hydro Aluminium of Norway.

"We do not have poor industrial relations, but we have poor wage negotiations," Mr Miller says. "Jamaica should be aware of the detrimental effects of labour disputes on the industry in 1995. Among the more than 60 alumina plants worldwide, Jamaica

Jamaica's bauxite production



Source: Jamaica Bauxite Institute

The Alumina Partners refinery, which produces 1.5m tonnes a year, plans to expand to 2m tonnes. Two plants owned by Alcan of Canada, with a combined capacity of 1.1m tonnes a year, are projected to add another 600,000 tonnes. Jamaica, jointly owned by the Jamaican government and the Aluminum Company of America, will increase production from 800,000 tonnes a year to 1.2m tonnes.

Larger plants will provide the scale of operations required to increase labour productivity, says Mr Miller. The Alumina Partners refinery will employ the same number of workers after its capacity has been increased to 2m tonnes.

However Mr Miller adds that there is a lack of stimulus for investment: "Investors are waiting to see how stable the climate in Jamaica is going to be. If there are frequent strikes, they will not be willing to commit themselves. There must be some stability."

The test of the industry's stability will come in 10 weeks with the start of a new round of wage negotiations. "These negotiations will be less competitive than those of last year," says Mr Brown. "We are sensitive to the concerns of investors in the industry."

# Stockbrokers evolve to keep pace with mining companies

By Kenneth Gooding

Stockbroking companies which follow the mining industry are developing global ventures in order to keep up with changes in the sector, where a relatively few big mining groups, operating worldwide, are increasingly dominating the business.

Flemings, the investment bank, followed the trend this week by launching its "global mining group", a three-way initiative involving Ord Minnett, its 50-per-cent-owned Australian broking associate, Fleming Martin, a 50-50 joint venture between Flemings and Martin & Co in South Africa, and the bank itself.

Fleming Martin was ranked first in mining research last year in a survey by the Financial Mail in South Africa,

while Ord Minnett was ranked first for total research in the Australian market by both the Australian Investor and the Retail and Greenweek surveys.

Mr William Garrett, chairman of Robert Fleming Securities, said the initiative would assist clients by providing them with "the chance to assess the impact of global trends on investment opportunities in the mining sector".

These sentiments were also expressed by Mr Murray Wilson, the London-based vice-president of RBC Dominion Securities' corporate finance global mining operations, when his group recently absorbed almost all of Hambros Equities UK's mining team. Clients were looking for "a seamless global analysis of the mining industry", he said.

The acquisition of the

Hambros team complemented RBCDS's strong North American presence by adding Hambros's coverage of Australia and South Africa.

RBCDS, owned by one of Canada's biggest banks, has also extended its South African coverage by linking with SMK Securities, a South African firm that is sponsoring a broker on the Johannesburg stock exchange for more than 60 companies - some of which are involved in mining.

RBCDS and SMK will swap research and work together but no financial or shareholder links have been established between them. Mr Louis Goldenhuyes, SMK's managing director, said the two would be able to take advantage of increasing demand for cross-border mergers and acquisitions.

## MARKET REPORT

### Copper leads LME upturn

London Metal Exchange prices staged a recovery yesterday sparked by a sharp rise in copper. Investment funds which had sold copper short needed to cover their positions.

Nickel, which earlier touched a six-week low of US\$77,000 a tonne, also rallied as copper rose. Analysts are split about the outlook for base metals. "While a short-covering rally is possible, we remain negative about price prospects because of weak physical offtake, particularly in Europe," Macquarie Equities said.

However Rudolf Wolf said

that economic growth may be picking up in the US and money coming out of the stock and bond markets was seeking a new home. "If a small amount moves into metals it could quickly make up for the lack of consumer demand. If prices then start moving higher, consumers may also start buying," Wolf added.

Gold moved above \$400 a troy ounce to close in London at \$400.50 an ounce. Analysts said there was considerable technical resistance at \$402.

Palladium recovered after Wednesday's fall and closed \$170 up at \$138 an ounce.

# Tighter wheat stocks predicted

By Deborah Hargreaves

World wheat stocks are likely to be even tighter than expected this year according to the latest report from the International Grains Council, which estimated that stocks would be 88m tonnes by mid year.

The council reduced its stock estimate by 2m tonnes from last month's figure because of increased consumption in China and Pakistan. Wheat stocks remain at their lowest level for 20 years.

But the council also increased its estimate for last year's output in Russia by 2m

tonnes, taking 1995 wheat production to 533m tonnes. The outlook is for a larger crop this year with the council increasing its forecast for world production to 558m tonnes from 533m tonnes as a result of higher estimates for the European Union, China and India.

The council pointed to lower than expected imports of wheat from Russia and noted that the country's production is expected to recover from last year's crop, which was depleted by drought. However the Interfax news agency said yesterday that Russian food output this year and next will

not be enough to meet its needs. Russia is trying to cut imports of grains because of a lack of hard currency.

The council said it expected coarse grain stocks - which include barley - to be depressed at 87m tonnes this year compared with 117m tonnes last year.

The council pointed to an expected recovery in the maize harvest in the US, which accounts for 84 per cent of world trade. It noted figures from the US Department of Agriculture which forecast an increase to 239m tonnes from 187m tonnes last year.

## COMMODITIES PRICES

### BASE METALS

LONDON METAL EXCHANGE		(Prices from Amalgamated Metal Trading)			
■ ALUMINIUM, 99.7% PURITY (\$ per tonne)					
Close	1577-78	1608-09			
Previous	1572-73	1603-04			
High/Low	1570	1613/1602			
AM Official	1570-71	1613-14			
Karb close		1612-13			
Open Int.	208,245				
Total daily turnover	49,398				
■ ALUMINIUM ALLOY (\$ per tonne)					
Close	1390-90	1387-87			
Previous	1345-85	1380-80			
High/Low	1340-85	1390/1380			
AM Official	1342-45	1380-81			
Karb close		1385-90			
Open Int.	4,701				
Total daily turnover	2,466				
■ LEAD (\$ per tonne)					
Close	772-73	767-68			
Previous	762-63	757-58			
High/Low	763	773/748			
AM Official	762-63	767-68			
Karb close		764-705			
Open Int.	36,084				
Total daily turnover	8,829				
■ NICKEL (\$ per tonne)					
Close	7716-25	7620-25			
Previous	7650-50	7760-70			
High/Low	7610/7610	7670/7680			
AM Official	7610-15	7720-25			
Karb close		7620-25			
Open Int.	40,119				
Total daily turnover	15,057				
■ ZINC, special high grade (\$ per tonne)					
Close	1066-67	1057-58			
Previous	1062-60	1054-55			
High/Low	1063	1059/1048			
AM Official	1063-64	1052-53			
Karb close		1053-54			
Open Int.	77,419				
Total daily turnover	36,489				
■ COPPER, grade A (\$ per tonne)					
Close	2549-52	2508-10			
Previous	2521-23	2486-87			
High/Low	2529	2517/2495			
AM Official	2531-32	2491-92			
Open Int.	187,436				
Total daily turnover	66,990				
■ LME AM Official 24h rate: 1,3280					
■ LME Closing 24h rate: 1,3911					
Set: 1,3283 5 mths: 1,295 6 mths: 1,339 9 mths: 1,294					
■ HIGH GRADE COPPER (COMO)					
Set	116.75	117.80	114.40	2,896	8,513
Apr	116.75	116.20	115.20	2,136	6,396
May	115.20	115.20	114.20	4,236	12,660
Jun	113.20	113.20	112.20	12	36
Jul	112.50	113.00	111.80	218	654
Sep	111.50	111.25	110.50	101	2,930
Total				7,346	22,089

### Precious Metals continued

■ GOLD COMEX (100 Troy oz; \$/troy oz)		■ PLATINUM NYMEX (50 Troy oz; \$/troy oz)	
Set	401.2	412.4	418.4
Apr	401.0	418.0	418.0
May	400.5	418.0	418.0
Jun	418.0	418.0	418.0
Jul	418.0	418.0	418.0
Sep	418.0	418.0	418.0
Oct	418.0	418.0	418.0
Nov	418.0	418.0	418.0
Dec	418.0	418.0	418.0
Total	4,489,209,294	4,489,209,294	
■ PALLADIUM NYMEX (100 Troy oz; \$/troy oz)			
Set	137.35	138.50	137.00
Apr	138.75	140.20	138.50
May	140.00	141.50	141.50
Jun	141.25	143.00	143.00
Jul			
Sep			
Oct			
Nov			
Dec			
Total	2,572,786		
■ SILVER COMEX (50,000 Troy oz; \$/troy oz)			
Set	548.7	554.0	548.0
Apr	554.5	559.5	554.0
May	559.6	564.0	559.0
Jun	564.1	568.0	564.0
Jul	567.0	574.0	570.0
Aug	573.0	574.0	570.0
Sep			
Oct			
Nov			
Dec			
Total	66,794,947.8		

### GRAINS AND OIL SEEDS

■ WHEAT LCE (\$ per tonne)		■ WHEAT CME (5,000 bu; \$/bu)	
Set	116.5	117.0	116.50
Apr	116.0	116.5	116.00
May	116.0	116.5	116.00
Jun	116.0	116.5	116.00
Jul	116.0	116.5	116.00
Aug	116.0	116.5	116.00
Sep	116.0	116.5	116.00
Oct	116.0	116.5	116.00
Nov	116.0	116.5	116.00
Dec	116.0	116.5	116.00
Total	880,845		
■ MAIZE CBT (5,000 bu; \$/bu)			
Set	385.0	385.0	385.0
Apr	382.25	385.0	385.0
May	382.0	385.0	385.0
Jun	382.0	385.0	385.0
Jul	382.0	385.0	385.0
Aug	382.0	385.0	385.0
Sep	382.0	385.0	385.0
Oct	382.0	385.0	385.0
Nov	382.0	385.0	385.0
Dec	382.0	385.0	385.0
Total	119,611,963.75		
■ BARLEY LCE (\$ per tonne)			
Set	107.00	107.00	107.00
Apr	107.00	107.00	107.00
May	107.00	107.00	107.00
Jun	107.00	107.00	107.00
Jul	107.00	107.00	107.00
Aug	107.00	107.00	107.00
Sep	107.00	107.00	107.00
Oct	107.00	107.00	107.00
Nov	107.00	107.00	107.00
Dec	107.00	107.00	107.00
Total	28,707,611.25		
■ SOYBEANS CBT (5,000 bu; \$/bu)			
Set	735.00	735.00	735.00
Apr	740.00	740.00	740.00
May	740.00	740.00	740.00
Jun	740.00	740.00	740.00
Jul	740.00	740.00	740.00
Aug	740.00	740.00	740.00
Sep	740.00	740.00	740.00
Oct	740.00	740.00	740.00
Nov	740.00	740.00	740.00
Dec	740.00	740.00	740.00
Total	7,599,209.45		
■ SOYBEAN OIL CBT (50,000 lbs; \$/cwt)			
Set	28.80	28.80	28.80
Apr	28.80	28.80	28.80
May	28.80	28.80	28.80
Jun	28.80	28.80	28.80
Jul	28.80	28.80	28.80
Aug	28.80	28.80	28.80
Sep	28.80	28.80	28.80
Oct	28.80	28.80	28.80
Nov	28.80	28.80	28.80
Dec	28.80	28.80	28.80
Total	3,749,858.00		
■ POTATOES LCE (\$/tonne)			
Set	20.00		
Apr	20.00		
May	20.00		
Jun	20.00		
Jul	20.00		
Aug	20.00		
Sep	20.00		
Oct	20.00		
Nov	20.00		
Dec	20.00		
Total	157,856.25		

### SOFTS

■ COCOA LCE (\$/tonne)		■ COCOA CME (10 tonnes; \$/tonne)	
Set	817	817	817
Apr	817	817	817
May	817	817	817
Jun	817	817	817
Jul	817	817	817
Aug	817	817	817
Sep	817	817	817
Oct	817	817	817
Nov	817	817	817
Dec	817	817	817
Total	15,322,145.25		
■ COFFEE LCE (\$/tonne)			
Set	197.5	197.5	197.5
Apr	197.5	197.5	197.5
May	197.5	197.5	197.5
Jun	197.5	197.5	197.5
Jul	197.5	197.5	197.5
Aug	197.5	197.5	197.5
Sep	197.5	197.5	197.5
Oct			



INTERNATIONAL CAPITAL MARKETS

Yields rise as rate hopes fade

By Samar Iskandar in London and Lisa Branstetter in New York
Sentiment was gloomy early yesterday on European markets. Yields headed higher when traders realised that the French and German central banks would not satisfy their wish to see lower official interest rates.

department reported that the number of people filing first claims for unemployment benefits fell by 23,000.
At mid-morning, however, bonds regained their footing on news of weakness in the Chicago Association of Purchasing Management's index of business activity. That index -

BSES issue revives Indian GDR sector

By Antonia Sharpe
The market in Indian global depositary receipts sprang to life this week when BSES, India's largest private-sector power company, raised \$125m through a GDR offering.

Midland Bank deal best received of sterling trio

By Corinne Middelmann in London and Raymond Collett in Caracas
Three sterling issues hit a quiet eurobond market yesterday, of which a £150m issue of perpetual, subordinated, step-up bonds for Midland Bank, callable after 10 years, was the most successful.

Italy's IMI Bank, which issued £125m of bonds at an all-in cost of 16 over Libor. Both traded close to full-fee near the close.
Elsewhere, Venezuela's finance minister, Mr Luis Raul Matos Azocar, on Wednesday said the Venezuelan government was considering placing \$300m of debt securities in the

related entities on CreditWatch with negative implications.
CIP has a short-term rating of A-1 and Banque Paribas' senior unsecured debt rating stands at A. S&P said the move reflected the falling profitability of Banque Paribas and the continuing impact of the fall in the French commercial property market on the group as a whole.

INTERNATIONAL BONDS

Italian market and \$500m of BBB+/A-2 ratings on Mexico's long- and short-term peso-denominated obligations, though the outlook remains negative.

NEW INTERNATIONAL BOND ISSUES

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Fees, Spread, Book-runner. Lists various international bond issues from companies like CS First Boston, JP Morgan, and others.

Alusuisse and Ashanti convertibles in demand

By Antonia Sharpe
Convertible bond issues yesterday from Alusuisse-Lonza of Switzerland and Ashanti Goldfields of Ghana went some way to correcting the chronic supply/demand imbalance in the market caused by a scarcity of new issues and a rash of redemptions.

mean that both issues were significantly oversubscribed, increasing the likelihood that over-allotment options would be exercised.
Alusuisse's \$230m five-year bond has a coupon of 2 per cent and a conversion premium of 19.5 per cent.

WORLD BOND PRICES

Table with columns: Country, Coupon, Maturity, Price, Yield, Week, Month. Lists benchmark government bond prices for various countries like Australia, Austria, Belgium, Canada, Denmark, France, Germany, Italy, Japan, Netherlands, Portugal, Spain, Sweden, UK, US.

BUND FUTURES OPTIONS

Table with columns: Strike, Price, Apr, May, Jun, Sep, Dec. Lists Bund futures options for 100m points of 100%.

FT-ACTUARIES FIXED INTEREST INDICES

Table with columns: Index, Feb 29, Feb 28, Feb 27, Feb 26, Feb 25, Feb 24, Feb 23, Feb 22, Feb 21, Feb 20, Feb 19, Feb 18, Feb 17, Feb 16, Feb 15, Feb 14, Feb 13, Feb 12, Feb 11, Feb 10, Feb 9, Feb 8, Feb 7, Feb 6, Feb 5, Feb 4, Feb 3, Feb 2, Feb 1, Feb 0. Lists fixed interest indices.

FT FIXED INTEREST INDICES

Table with columns: Index, Feb 29, Feb 28, Feb 27, Feb 26, Feb 25, Feb 24, Feb 23, Feb 22, Feb 21, Feb 20, Feb 19, Feb 18, Feb 17, Feb 16, Feb 15, Feb 14, Feb 13, Feb 12, Feb 11, Feb 10, Feb 9, Feb 8, Feb 7, Feb 6, Feb 5, Feb 4, Feb 3, Feb 2, Feb 1, Feb 0. Lists fixed interest indices.

US INTEREST RATES

Table with columns: Rate, One month, Three months, Six months, One year, Two years, Three years, Five years, Ten years, Thirty years. Lists US interest rates.

SPAIN

Table with columns: Mar, Jun, Sep, Dec. Lists Spanish bond prices.

FT/ISMA INTERNATIONAL BOND SERVICE

Table with columns: Issued, Bid, Offer, Chg. Yield. Lists international bond service data.

FT/ISMA INTERNATIONAL BOND SERVICE

Table with columns: Issued, Bid, Offer, Chg. Yield. Lists international bond service data.

BOND FUTURES AND OPTIONS

Table with columns: France, Germany, UK. Lists bond futures and options for various countries.

US TREASURY BOND FUTURES

Table with columns: Mar, Jun, Sep, Dec. Lists US Treasury bond futures.

DEUTSCHE MARK STRAIGHTS

Table with columns: Issued, Bid, Offer, Chg. Yield. Lists Deutsche Mark straight bonds.

CONVERTIBLE BONDS

Table with columns: Issued, Bid, Offer, Chg. Yield. Lists convertible bonds.

UK GILTS PRICES

Table with columns: Maturity, Bid, Offer, High, Low, Yield. Lists UK gilt prices.

Other Fixed Interest

Table with columns: Maturity, Bid, Offer, High, Low, Yield. Lists other fixed interest rates.

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Table with columns: Maturity, Bid, Offer, High, Low, Yield. Lists other fixed interest rates.

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Dollar rises

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CURRENCIES AND MONEY

Dollar rises after German rates are left unchanged

By Graham Bowley

The dollar strengthened on the foreign exchanges yesterday despite the Bundesbank's decision to leave interest rates unchanged.

The US currency was underpinned by Bank of Japan support and by continued headlines towards the D-Mark, analysts said.

The South African rand weakened after further rumours that President Nelson Mandela was unwell and on renewed speculation that adjustments to exchange controls are to be made soon.

The pound did better against the stronger dollar, helped by the stronger dollar. Data showed the UK's trade gap with the rest of the world was virtually unchanged between November and December but the deficit with countries outside the EU widened in January.

The Italian lira, Swedish krona and French franc failed to extend recent gains against the D-Mark.

Starting finished against the D-Mark at DM2.25 from DM2.248 at the previous close. It closed weaker against the dollar at \$1.6309 from \$1.6351.

The dollar finished in Europe at ¥105.17 from ¥104.39, and at DM1.4697 from DM1.4614.

The Italian lira closed unchanged at L1,059 against the D-Mark. The French franc was also unchanged at FF3.424.

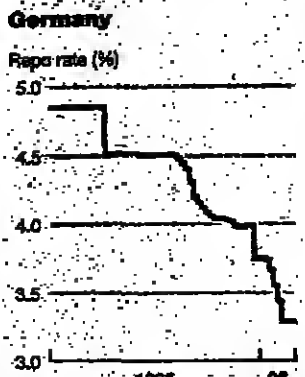
The Swedish krona finished at SEK4.591 from SEK4.588 against the D-Mark.

The Bundesbank closed expectations of further interest rate cuts when it left its discount and Lombard rates unchanged at its regular council meeting and fixed the repo rate at 3.3 per cent for the next

two weeks. Despite the move, the dollar found support from investors. Analysts said the US currency has moved back into favour after good trade data from Wednesday and after a recent firming of US interest rate expectations.

There is a fundamental biasness towards the D-Mark to do with the belief that interest rates are set to fall but also people are nervous that the economy is stumbling, said Mr Adrian Cunningham at UBS in London.

Ms Ros Lifton, bond analyst at Daiwa in London, said that she was convinced German interest rates would fall soon although this expectation was not yet reflected in the money markets - the June euromark



The survey of almost 100 large institutional investors pointed to a large switch of investment funds out of the D-Mark into dollars over the last three months.

Mr Joe Pradergast, currency strategist at Merrill Lynch in London, said: "This result explains why there has been limited success in pushing the dollar to the upside."

In such an overweight market there was a risk that any bad news could have a large negative impact on the dollar, Merrill warned.

Investors are also still extremely underweight in yen, reflecting investors' tendency to borrow in yen but to invest in higher yielding currencies such as the dollar, the survey showed.

The Czech central bank again intervened to support the koruna following Wednesday's decision to widen the exchange rate bands within which the currency moves.

POUND SPOT FORWARD AGAINST THE POUND

Table showing Pound Spot Forward Against the Pound with columns for Closing mid-point, Change on day, Bid/offer spread, Day's mid high/low, One month rate, Three months rate, One year rate, and Bank of England index.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table showing Dollar Spot Forward Against the Dollar with columns for Closing mid-point, Change on day, Bid/offer spread, Day's mid high/low, One month rate, Three months rate, One year rate, and JP Morgan index.

CROSS RATES AND DERIVATIVES

Table of Exchange Cross Rates for various currencies including Belgium, Denmark, France, Germany, Italy, Netherlands, Norway, Portugal, Spain, Sweden, Switzerland, UK, Canada, Japan, and Ecu.

EMU EUROPEAN CURRENCY UNIT RATES

Table of EMU European Currency Unit Rates showing rates for various European currencies against the ECU.

UK INTEREST RATES

Table of UK Interest Rates showing rates for London Money Rates, Interbank Sterling, Sterling CDs, and Discount Market rates.

BASE LENDING RATES

Table of Base Lending Rates for various banks including Adam & Company, Allied Trust Bank, and others.

SHORT STERLING OPTIONS

Table of Short Sterling Options showing prices for various strikes and maturities.

EUROBOND OPTIONS

Table of Eurobond Options showing prices for various strikes and maturities.

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Advertisement for FT Guide to World Currencies, providing currency information.

Advertisement for Petroleum Argus Daily Oil Price Reports, providing oil price data.

Advertisement for Market-Eye, offering market analysis services.

WORLD INTEREST RATES

Table of World Interest Rates showing rates for various countries and currencies.

LABOR FT LONDON

Table of Labor FT London showing interest rates for various banks.

EURO CURRENCY INTEREST RATES

Table of Euro Currency Interest Rates showing rates for various European currencies.

THREE MONTH EURO SWISS FUTURES

Table of Three Month Euro Swiss Futures showing prices for various strikes.

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LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

Table listing companies in the Alcoholic Beverages sector with columns for company name, price, and change.

BANKS, MERCHANT

Table listing companies in the Banks, Merchant sector with columns for company name, price, and change.

BANKS, RETAIL

Table listing companies in the Banks, Retail sector with columns for company name, price, and change.

BREWERIES, PUBS & REST

Table listing companies in the Breweries, Pubs & Rest sector with columns for company name, price, and change.

BUILDING & CONSTRUCTION

Table listing companies in the Building & Construction sector with columns for company name, price, and change.

BUILDING MATS. & MERCHANTS

Table listing companies in the Building Mats. & Merchants sector with columns for company name, price, and change.

BUILDING MATS. & MERCHANTS - Cont.

Continuation of Building Mats. & Merchants table.

CHEMICALS

Table listing companies in the Chemicals sector with columns for company name, price, and change.

DISTRIBUTORS

Table listing companies in the Distributors sector with columns for company name, price, and change.

DIVERSIFIED INDUSTRIALS

Table listing companies in the Diversified Industrials sector with columns for company name, price, and change.

ELECTRICITY

Table listing companies in the Electricity sector with columns for company name, price, and change.

ELECTRONIC & ELECTRICAL EQPT

Table listing companies in the Electronic & Electrical Eqpt sector with columns for company name, price, and change.

ELECTRONIC & ELECTRICAL EQPT - Cont.

Continuation of Electronic & Electrical Eqpt table.

ENGINEERING

Table listing companies in the Engineering sector with columns for company name, price, and change.

ENGINEERING, VEHICLES

Table listing companies in the Engineering, Vehicles sector with columns for company name, price, and change.

EXTRACTIVE INDUSTRIES

Table listing companies in the Extractive Industries sector with columns for company name, price, and change.

EXTRACTIVE INDUSTRIES - Cont.

Continuation of Extractive Industries table.

EXTRACTIVE INDUSTRIES

Table listing companies in the Extractive Industries sector with columns for company name, price, and change.

EXTRACTIVE INDUSTRIES - Cont.

Continuation of Extractive Industries table.

FOOD PRODUCERS

Table listing companies in the Food Producers sector with columns for company name, price, and change.

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Table listing companies in the Food Producers sector with columns for company name, price, and change.

GAS DISTRIBUTION

Table listing companies in the Gas Distribution sector with columns for company name, price, and change.

HEALTH CARE

Table listing companies in the Health Care sector with columns for company name, price, and change.

HOUSEHOLD GOODS

Table listing companies in the Household Goods sector with columns for company name, price, and change.

HOUSEHOLD GOODS - Cont.

Continuation of Household Goods table.

INSURANCE

Table listing companies in the Insurance sector with columns for company name, price, and change.

INVESTMENT TRUSTS

Table listing companies in the Investment Trusts sector with columns for company name, price, and change.

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INVESTMENT TRUSTS - Cont.

Continuation of Investment Trusts table.

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FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 673 4378 for more details.

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

Table listing Bermuda (SIB Recognised) funds including Fidelity Currency Funds Ltd, Fidelity International Funds Ltd, and Fidelity UK Funds Ltd.

GUERNSEY (REGULATED)\*\*

Table listing Guernsey (Regulated) funds including ANZ Mutual Co (Guernsey) Ltd, Apollo Investment Management Ltd, and Baring International Fund Managers (Guernsey) Ltd.

BERMUDA (REGULATED)\*\*

Table listing Bermuda (Regulated) funds including Bermuda Intl Investment Manager Ltd, Bermuda Intl Investment Manager Ltd, and Bermuda Intl Investment Manager Ltd.

GUERNSEY (SIB RECOGNISED)

Table listing Guernsey (SIB Recognised) funds including AIS Investment Managers (Guernsey) Ltd, AIS Investment Managers (Guernsey) Ltd, and AIS Investment Managers (Guernsey) Ltd.

IRELAND (SIB RECOGNISED)

Table listing Ireland (SIB Recognised) funds including AIS Fund Management Ltd, AIS Fund Management Ltd, and AIS Fund Management Ltd.

IRELAND (REGULATED)\*\*

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ISLE OF MAN (SIB RECOGNISED)

Table listing Isle of Man (SIB Recognised) funds including Ashburton Global Funds Ltd, Ashburton Global Funds Ltd, and Ashburton Global Funds Ltd.

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OFFSHORE INSURANCES

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FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 673 4978 for more details.

Main table containing financial data for various funds, including columns for fund names, prices, and performance metrics. The table is organized into several sections: Murray Universal, CMB Insurance Co Ltd, Professional Investment Consultants, CA Securities Investment Fund Mgmt Ltd, Global Asset Management, and M&S Securities International Ltd. A central section titled 'OTHER OFFSHORE FUNDS' is also present.

OFFSHORE INSURANCES

MANAGED FUNDS NOTES: This section provides detailed information regarding the funds, including their objectives, risks, and performance metrics. It includes a list of fund names and their corresponding details.

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LONDON STOCK EXCHANGE

MARKET REPORT

Erratic Wall Street trends unsettle equities

By Steve Thompson, UK Stock Market Editor

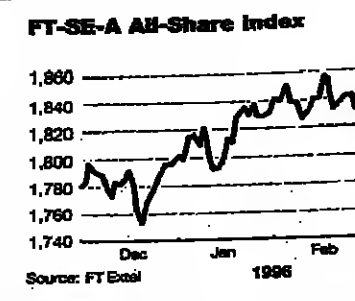
Extreme volatility in Treasury bonds and stocks on Wall Street, both overnight and at the start of trading in US markets yesterday, continued to unsettle UK shares, which fell sharply before closing well above the day's lows.

losses of around a full point, before easing again. Markets also reacted with disappointment as German interest rates were left unchanged after the Bundesbank meeting.

prospective takeover bids just around the corner that held the mid-cap stocks. Tralfalgar House shares climbed another 3 per cent after reports that Kvaerner, of Norway, would probably launch a bid for the troubled UK conglomerate next week.

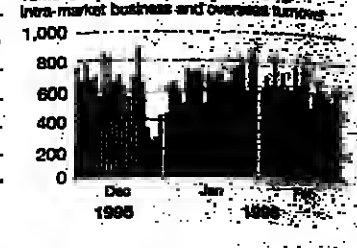
cracks, then so does Europe, taking London with it," he added. Another adopted the view that London had performed resolutely in the face of the latest turbulence across the Atlantic and was only dragged down by the extreme weakness in the futures market.

undoubtedly BP, where the shares looked set to challenge their all-time high, after confirmation of the downstream deal with Mobil, the US. Specialists said the move would bring big benefits to both participants and would leave Shell trailing in the rationalisation stakes.



Indices and ratios table with columns for Index Name, Value, Change, and Ratio. Includes FT-SE 100, FT-SE Mid 250, FT-SE-A 350, FT-SE-A All-Share, and FT-SE-A All-Share Yield.

Equity shares traded



Best performing sectors and Worst performing sectors tables. Best performing includes Leisure & Hotels, Engineering, Vehicles, Oil, Integrated, Building & Cons, and Health Care. Worst performing includes Household Goods, Retailers, Food, Oil Exploration, Banks, Retail, and Water.

Hotel sale lifts Granada

Home entertainment and hotels company Granada Group topped the list of the most profitable FT-SE 100 performers after ABN Amro Hoare Govett reiterated its buy stance on the stock.

to August 1996 by £10m to £55m and NatWest Securities downgraded its figure for the same period by £2m to £122m. Analysts at Kleinwort said: "The cost of matching promotion campaigns, especially against J. Sainsbury, has had a damaging effect on Kwik Save's margins."

Burmah Castrol, which saw its share price tumble 39 to 105p, the highest slide in the Footsie. There was concern that it might come under pressure from a more focused lubricants operation.

"master limited partnership", had been priced at £20.50 per unit. The price was in line with expectations, but analysts said recent initial offerings had slipped in price. One specialist added that the news showed Hanson's demerger plans were on track.

on Monday and acquired a large block of shares ahead of Tuesday's publication of a positive Home Office consultative paper on the gaming industry. The buyer was said to have paid 106p, well above the then prevailing market price.

FUTURES AND OPTIONS

FT-SE 100 INDEX FUTURES (LFFB) £25 per full index point table with columns for Open, Settle, Change, High, Low, and Volume.

FT-SE MID 250 INDEX FUTURES (LFFB) £10 per full index point table with columns for Open, Settle, Change, High, Low, and Volume.

FT-SE 100 INDEX OPTION (LFFB) (3750) £10 per full index point table with columns for Call and Put prices for various months.

EURO STYLE FT-SE 100 INDEX OPTION (LFFB) £10 per full index point table with columns for Call and Put prices for various months.

TRADING VOLUME

Major Stocks Yesterday table with columns for Stock Name, Vol, Change, and % Change.

BP boosted

News that BP is to merge its European fuels and lubricant operations with Mobil, of the US, sent the shares up 10 1/2 to 539 1/2p on turnover of 19m.

However, it was fear that margin pressures are continuing across the sector which cast a shadow on other retailers. Analysts at Kleinwort said: "The cost of matching promotion campaigns, especially against J. Sainsbury, has had a damaging effect on Kwik Save's margins."

Turnover in casinos and hotels operator Stakis jumped to 22m, its highest ever daily total on record, with a delayed trade on Monday's session.

SmithKline Beecham bounced from earlier lows after announcing a big restructuring programme in Europe. The shares, off 13 at one stage, recovered to close 5 off at 69p.

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MARKET REPORTERS

Peter John, Joel Kobazo, Jeffrey Brown.

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Supermarkets slip

Food retailers braced themselves for a new round of profits downgrades after brokers reduced estimates at Kwik Save yesterday.

These reports were boosted by yesterday's sale of the Park Lane Hotel to TTT Sheraton Corporation, of the US, in a £4.6m deal. Analysts said this put a valuation floor of £140,000 a room on a prestige London hotel.

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LONDON RECENT ISSUES: EQUITIES

Table of London recent issues: equities with columns for Issue Name, Price, and Volume.

FT GOLD MINES INDEX

FT Gold Mines Index table with columns for Index Name, Value, Change, and Ratio.

ANNOUNCING A NEW COMPANY THAT MEANS BUSINESS IN TITANIUM. Advertisement for TIMET, featuring the company logo and text about titanium products.

To the holders of A shares in Tele Danmark A/S. Notice of the redemption of A shares pursuant to Sections 8 and 8a of the Act No 501 of 22 June 1995.

CITICORP MORTGAGE SECURITIES, INC. REMIC Pass-Through Certificates, Series 1987-13. Advertisement for mortgage securities.

Ministry of Research and Information Technology. Advertisement for research and technology services.

Banca Nazionale del Lavoro - Singapore Branch. Currency Linked Depositary Receipts due 1996. Advertisement for bank services.

Taiwan Kolin Co., Ltd. Notice to the holders of the outstanding Yen 4,000,000,000 2.875 per cent. Notes due 2000.

Banca Nazionale del Lavoro - Singapore Branch. Currency Linked Depositary Receipts due 1996. Advertisement for bank services.

THE TOP OPPORTUNITIES SECTION. For senior management positions. For information please contact: Robert Hunt +44 0171 873 4095.

FT-SE Actuarial Share Indices. Large table with multiple columns for various share indices, including FT-SE 100, FT-SE Mid 250, FT-SE-A 350, and various industry baskets. Includes sub-sections for The UK Series and Hourly movements.



WORLD STOCK MARKETS

Main table of world stock markets with columns for region, stock name, price, and change. Includes sections for Europe, Asia, Africa, and Oceania.

Automatic Call Distributor (ACD) technology, which handles high volume in-coming calls, was pioneered by Rockwell. Includes Rockwell logo.

INDICES

Table of various stock indices including Dow Jones, S&P 500, Nikkei, and others with their respective values and changes.

US INDICES

Table of US stock indices including Dow Jones, S&P 500, and others with their respective values and changes.

ASIA

Table of Asian stock indices including Nikkei, Hang Seng, and others with their respective values and changes.

AUSTRALIA

Table of Australian stock indices including All Ordinaries with its respective value and change.

SOUTH AFRICA

Table of South African stock indices including All Share with its respective value and change.

TAIWAN

Table of Taiwanese stock indices including TSE 100 with its respective value and change.

THAILAND

Table of Thai stock indices including SET with its respective value and change.

NORTH AMERICA

Table of North American stock indices including Toronto 300 and others with their respective values and changes.

TOKYO

Table of Tokyo stock indices including Nikkei and others with their respective values and changes.

Footnote and disclaimer text: \* Correction: Calculated at 15.00 GMT. Excluding bonds, 2 industrial, plus utilities, financial and transportation. The DJ Ind. Index theoretical day to night and loss as the change of the highest and lowest prices recorded during the day by each stock, whereas the actual day's high and low are supplied by Reuters. Theoretical highest and lowest prices that the index has reached during the day. (The figures in brackets are previous day's.) Subject to official recalculation.

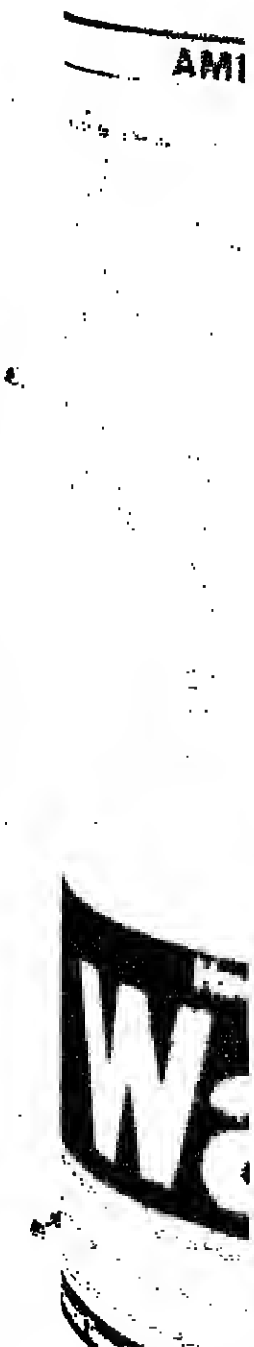


4 pm close February 29

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table containing stock prices for various companies, organized into columns with headers like 'High', 'Low', 'Open', 'Close', 'Change', and 'Volume'. Includes sub-sections for 'D', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z'.

BE OUR GUEST Sheraton Brussels Airport HOTEL When you stay with us in BRUSSELS stay in touch with your complimentary copy of the FINANCIAL TIMES



Continued on next page



NYSE COMPOSITE PRICES

Table of NYSE Composite Prices with columns for stock symbols, prices, and changes. Includes sub-sections for 'Continued from previous page' and 'AMEX COMPOSITE PRICES'.

NASDAQ NATIONAL MARKET

Table of NASDAQ National Market prices with columns for stock symbols, prices, and changes.

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AMEX COMPOSITE PRICES

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Vertical text on the left margin containing various news snippets and advertisements.

Vertical text on the right margin containing various news snippets and advertisements.



AMERICA US equities volatile at mid-session

Blue chip shares tracked a volatile bond market in the early part of yesterday's session, while technology shares slid on worries about the semiconductor sector, writes Lisa Branstetter in New York.

Both the Dow Jones Industrial Average and the Standard & Poor's 500 opened weaker as a drop in initial claims for unemployment benefits sent the long bond sharply lower.

Later, however, both indices climbed into positive territory as the bond market staged a brief recovery, only to retreat as bonds resumed their slide.

By 1pm, the Dow was off 1.08 at 5,482.13, the Standard & Poor's 500 had fallen 2.68 to 642.07 and the American Stock Exchange composite was 3.50 weaker at 563.16.

Meanwhile, technology shares were lower after LSI Logic - a chip manufacturer - warned that its first-quarter earnings would be below analysts' estimates.

Among weak paper makers, Stone Consolidated and Athliff-Price each declined 0.5% to 4.15 and 4.19 respectively in heavy trade.

Late on Wednesday, LSI said it expected first-quarter profits of 32 to 35 cents a share, about 10 cents a share below the

mean analysts' estimate of 46 cents a share. LSI, which trades on the NYSE, tumbled \$3 or 22 per cent to \$229.

On the Nasdaq, Lam Research fell 1 1/4 to \$37.4. Applied Materials was \$2 1/2 lower at \$26 1/2 and Cyrix dropped 1 1/4 to \$23 1/2.

But Internet access providers managed a modest rebound yesterday after falling sharply earlier this week following AT&T's announcement that it would offer Internet access.

Netcom On-Line Communications, which fell 7% on Tuesday and Wednesday, rallied 3 1/4% to \$22 1/2.

Shares in Revlon, which was floated yesterday on the NYSE, climbed to \$29 1/2, up 3/4% from their offer price. Although the early price talk was for the shares to be sold for \$19 to \$22, the shares were priced late on Wednesday at \$24.

The Cap slipped 8% to \$53 1/4 on profit-taking after the retailer reported fourth-quarter earnings of \$1.08 per share, 6 cents ahead of analysts' estimates.

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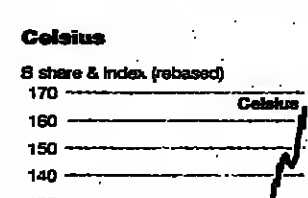
EUROPE Asea, Brown Boveri lose Wednesday's appeal

Analysts trimmed forecasts for the ABB engineering group, and investors in Swedish and Swiss equities took profits in the constituents. Asea fell SKr19 to SKr1678 in STOCKHOLM, which retraced from the all-time high established on Tuesday and Wednesday.

Profit-taking here hit both cyclical and rate-sensitive shares, and the forestry sector, too, was pulled back by 1.4 per cent after its 10 per cent advance over the previous week. Among front line blue chips, Astra, the drugs maker, shed SKr6.50 to SKr1910; the shares had risen sharply since the announcement of a listing in New York.

The Affarsvarlden General index fell 21.3 or 1.1 per cent to 1,865.4. However, Celstus, Alnasse, under pressure earlier in the week over its planned capital increase, recouped SFr10 to SFr966, and insurers edged ahead on a growing perception that the sector would outperform the banks, since insurance companies did not have to bear the risk of loans.

FRANKFURT tried early to break 2,500 and set a record intraday high of 2,494.66 in the pre-market, losing it as bonds and futures came back and after the Bundesbank kept key



interest rates unchanged. However, the dollar held above DM1.47 and the Dax index recovered from 2,470.85 to close just 1.77 lower at 2,485.18.

Turnover rose from DM9.9bn to DM10bn. Volkswagen and Thyssen liked the higher dollar and rose DM9 to DM563.60 and DM5.65 to DM283.35 respectively. However, in engineers, the troubled Deutsche Babcock slid another DM3 to DM94.

Building industry data for the fourth quarter of 1995 saw West German orders falling by 8 per cent. Strabag Bau, which earlier this week saw earnings hit by restructuring costs in 1995 and forecast better operating results this year, did not like this and fell a further DM9 to DM196.

AMSTERDAM featured an excellent set of 1995 results from ABN Amro, which helped to edge the AEX index up 0.42 to 513.22. ABN's 14 per cent rise in 1995 profits and a higher earnings estimate for the current year left the shares FI 2.10 ahead at FI 78.50.

There was more satisfaction in Van Ommen, the shipping and tank storage group, up FI 4 to FI 56.40 following its 1995 earnings report and forecasts for another good run in 1996. DSM, however, had an

unhappy session as the chemicals group reported 1995 net profits much in line with estimates, and forecast that 1996 figures would probably not match that level. The stock slipped 80 cents to FI 153.90.

One of the day's worst performers was Sphinx, the maker of bathroom fittings, which fell FI 1.70 or 5.8 per cent to FI 27.80 as the company issued a profits warning for the 1995/96 financial year.

PARIS found excitement in Paribas, marking the shares up FFr9.60 or 3.5 per cent to FFr281.60 in reaction to Wednesday's restructuring plans. But investors could find little else to focus on and the OAC-40 index lost 6.12 to 1,909.77. Turnover, at FFr6.4bn, was lifted by the expiry of February options and futures.

Chargers, up 12 per cent on Wednesday on its demerger plans, eased FFr38 to FFr1,300 as profits were booked. Valeo was unchanged at FFr278 as reports circulated that Lucas, of the UK, might buy a stake in the company.

MILAN recouped early losses, with comments by Mr Mario Arcelli, the budget minister, that annual inflation should fall to below 5 per cent in March providing a late fillip. Early weakness was in part attributed to an opinion poll which suggested that support for the caretaker prime minister Mr Lamberto Dini's new centrist force would not be sufficient to ensure victory for the centre-left coalition in next month's election.

The Comit index added 3.58 to 606.81 and the real-time Mittel index picked up from 5,612 to finish 7 higher at 6,938. Magnet Marrelli, the motor components manufacturer, lost

L162 to L2,121 after a presentation to analysts in which disappointing growth prospects were outlined. Montedison improved L104 to end at L93.1 on hopes that the company would pay a dividend.

HELSINKI saw Nokia A Batten out in late trading after a FM2.50 fall at the official close. The shares ended 50 pips lower at FM158 as the Hex index shed 9.03 to 1,816.40.

Foresters gained a fraction on strong results from Kymmene and Repola, which rose FM2 to FM127 and FM1 to FM90.90 respectively; but Rauma, the Repola subsidiary, fell FM2 to FM52 on fears that profits might decline this year after doubling in 1995.

WARSAW gained 4 per cent on high turnover but traders foresaw an element of profit-taking over the next few sessions. The Wig index rose 397.9 to 11,023.5 as turnover leapt 90 per cent to 184.6m zlotys.

Analysts said several of the larger capitalised stocks were now fairly priced, and they saw interest shifting to smaller, second-line companies.

Written and edited by William Cochrane, Michael Morgan and John Pitt

ASIA PACIFIC Nikkei regains 20,000 level as Bombay drops 2.9%

Buying by investment trust funds and technical activity supported share prices. The Nikkei average rose for the first time in three trading days, recovering the 20,000 level.

Volume totalled 300m shares, against 346.8m. Traders said that increased caution ahead of futures and options settlements at the end of next week kept most investors on the sidelines.

The Topix index of all first section stocks rose 13.24 to 1,660.46 and the Nikkei 300 by 3.01 to 291.37. Advances led declines by 54 to 490 and 159 issues were unchanged.

In London the ISE/Nikkei 50 index eased 0.53 to 1,856.21. Semiconductor-related stocks gained ground following the strength in the sector on Wall Street overnight. Tokyo Electron, a manufacturer of semiconductor equipment, climbed Y70 to Y4,220 on reports that its recurring profits for the current business year are likely to rise by 24 times.

Advantest, a semiconductor testing device maker, added Y130 to Y5,900 and Toshiba Ceramics Y40 to Y1,110. Other high-technology issues were also higher.

Green Cross, the blood products maker, hit ground for five consecutive trading days due to its involvement in the sales of tainted blood products to haemophiliacs, recovered Y25 to Y575.

Bank shares, recently battered on concerns about the parliamentary negotiations over the liquidation scheme for

the country's ailing jusen, or housing loan companies, rallied. Daiwa Bank put on Y18 at Y710 following its decision to accept part of the charges filed by US prosecutors over its involvement in the bond trading scam in New York. Industrial Y30 to Y2,570 and Dai-ichi Kangyo Bank Y80 to Y1,970.

In the S&P 500, the average firmed 18.23 to 21,588.17 in volume of 128.8m shares.

Nervous, speculative selling left BOMBAY down 2.9 per cent after a special court issued non-bailable arrest warrants against 10 political leaders, including some former senior ministers, allegedly involved in a bribery scandal.

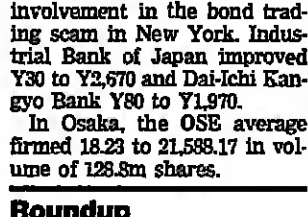
The BSE 300 index tumbled 102.10 to 9,291.90.

Analysts said speculative selling was heavy in index-linked shares, while domestic investment funds became selective buyers in some blue chips in the B-group.

Reliance dropped Rs12.50 to Rs212.75, SBI Rs11 to Rs241, Siemens Rs15 to Rs540 and Tisco Rs11.75 to Rs194.50.

KUALA LUMPUR was broadly firmer, boosted by speculative demand for second liners, but Repco continued to tumble on reports that the stock was under official investigation.

Reeco Holdings Share price (M\$)



139.97 to 11,125.63. Turnover rose to a moderate HK\$5.5bn, with hedge funds said to be among the big sellers.

Across the board losses among major blue chips saw Hutchison, in particular, reversing a sharp early rise to end 60 cents off at HK\$49. It had gained 65 cents in early trade on the announcement of terms for the float of Orange, its British mobile phone group.

Giordano, the casual wear chain which resumed trading after a suspension, jumped 30 cents to HK\$32.25 on news that Jimmy Lai, the group's founder who had once vehemently criticised Li Peng, the Chinese premier, had sold all his shares, boosting the company's prospects in China.

SEOUL eased in hesitant trade, dampened by rumours that the government was investigating cases of stock price manipulation. The composite index lost 2.38 to 852.83.

The Securities Supervisory Board declined to confirm whether the rumour was true.

Soosan Heavy Industry went limit-up, rising Won700 to Won13,600 on a rumour, subsequently denied, that the Hyundai Group was seeking to take over the company.

SYDNEY moved higher on hopes that the Conservative opposition would be victorious in tomorrow's general election. The All Ordinaries index advanced 24.3 to 2,290.0. Volume was 352m shares worth A\$798m.

JAKARTA finished sharply lower in increased trading volume as foreign investors sold large-capitalisation stocks. The composite index fell 10.06 or 1.7 per cent to 585.20. Turnover was Rp315.5bn.

Astra International's domestic shares shed Rp200 or 6.5 per cent to Rp2,876 after the government said it was to grant tax exemptions to another, unlisted carmaker, PT Timor Putra Nasional. The foreign stock lost Rp235 or 12 per cent to Rp3,850 in volume of 2.67m.

WELLINGTON was weaker, although an afternoon recovery in the telephone utility Telecom helped to offset the effects of a sharp fall in the price of Fletcher Challenge, the forestry conglomerate. The NZSE-40 capital index lost 8.94 to 2,141.08 in NZ\$56m turnover.

Fletcher Challenge recorded 19 cents to NZ\$3.41, surrendering Wednesday's 16-cent rise which followed the company's first-half results. Telecom finished unchanged at NZ\$3.66 after an initial decline.

COLOMBO rose for the second consecutive session as foreign investors, in particular, looked for selected blue chips. The All-share index rose 4.1 to 671.0 in SLRs86m turnover.

Sao Paulo off 4%

The region's equity markets took fright from a rise in US bonds. At mid-session SAO PAULO had fallen 4 per cent in the Bovespa index which was down 2,114 at 49,879.

Brokers said there were also domestic considerations overhanging sentiment, not least a scandal involving Banco Nacional, which failed last year.

BUEENOS AIRES was also shaken off in midday dealings. The Merval index relinquished 18.61 or 3.6 per cent at \$97.31. Traders said this fall fol-

lowed the decline in the country's ADRs.

Most of the biggest Merval losses were in stocks with listed ADRs: Telefonica and Telecom tumbled 6.3 per cent and 5.5 per cent respectively, while Banco de Galicia shed 5.9 per cent.

MEXICO CITY broke down through the 2,830 support level and at midday the IPC index shed 1.5 per cent at 2,817.71. Dealers said the market has support at 2,800 and further support at 2,730.

S Africa falls prey to rumours

Jobannesburg finished mixed after a day in which trading was initially subdued by unfounded rumours that President Nelson Mandela had suffered a heart attack, before activity picked up in apparent celebration of South Africa's victory over Pakistan in the World Cup cricket series.

Gold shares opened firmer on a rejuvenated bullion price, but industrials were weak in reaction to Wall Street's overnight performance.

Analysts noted, however, that the bullion price would

need to rise above \$401 before gold shares would regain their confidence.

The overall index edged 2.1 higher to 6,705.4. Industrials dropped 34.9 to 8,307.1 and golds gained 56.7 to 1,786.1.

De Beers was steady at R123. Liberty declined R1.25 to R20. Dries was up R2.25 to R56.50, Vaal Reefs climbed R15 to R380, Western Areas put on R2 at R65.50 and Implats rose R3 to R70.

Among the losers, Iscor fell 12 cents to R3.28 and Sappi dipped 25 cents to R47.50.

FT/SP ACTUARIES WORLD INDICES

Table with columns for National and Regional Markets, US Dollar, Day's Change, and various indices for February 27, 1996. Includes data for Australia, Austria, Belgium, Brazil, Canada, Denmark, Finland, France, Germany, Hong Kong, India, Italy, Japan, Korea, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, Thailand, United Kingdom, USA, and World Indices.

The FT-SP Actuaries World indices are owned by FT-SE International Limited, Goldman, Sachs & Co. and Standard & Poor's. The indices are compiled by FT-SE International and Goldman Sachs in conjunction with the Faculty of Actuaries and the Institute of Actuaries. NewWest Securities Ltd. was a co-founder of the indices.

Advertisement for Bermuda waterfront property. Text: 'MORE THAN 260 ACRES OF WATERFRONT PROPERTY ARE AVAILABLE FOR DEVELOPMENT... IN BERMUDA'. Includes images of 'MORGAN'S POINT' and 'DANIELS HEAD' and contact information for Mr. Jeffrey Simon.

Large vertical advertisement on the right edge of the page, partially cut off. Visible text includes 'INTERNATIONAL', 'The new k', and 'the City'.



# INTERNATIONAL REPO MARKETS

## The new kid in the City

Phillip Gawith and Richard Lapper discuss the rapid growth of repo which now has annual purchases of \$7,300bn

If you believe the more enthusiastic advocates for repos they appear to be a solution to everything from the common cold to heartache. It is claimed that they offer improved returns to investors, cheaper financing to borrowers and greater security to lenders. But even if the claims can sometimes sound a little extravagant, there can be no denying the increasingly central role which repo - sale and repurchase agreements where one party sells a security to another, and simultaneously agrees to buy it back at a later date - is playing in modern capital markets.

Figures from Greenwich Associates, based on a survey of European and Middle Eastern investors, show net repo purchases to have risen from \$1,206bn in 1993 to \$3,511bn in 1994 and \$7,300bn last year.

This rise has been fuelled by such factors as rapid growth in government debt issuance, central bank use of repo for open market operations and the growing number of counterparties becoming involved in the market. The big US investment banks which first turned to repos as a means of financing their holdings of bonds in the 1970s, are still prominent participants. But they are being joined in the market by large European and Japanese banks, such as Deutsche Morgan Grenfell, UBS, SBC Warburg, Nomura and National Westminster.

Ms Christine Brown-Quinn, head of repo marketing at SBC Warburg in London, says: "Repo is the grease that makes the wheels go round." Within banks, the repo desk is connected to cash traders, who want to know the cost of financing, to the fixed income sales force, who use it as a means of offering enhanced yields and cheaper financing to customers, and to proprietary trading and options desks, for whom it serves as a source of financing and hedging.

Repo had its roots in the US where investment banks, without ready access to a deposit base, had an incentive to develop a repo market to finance their bond holdings. US companies and institutions were also willing counterparties, ready to diversify investment of their surplus cash beyond the deposit and commercial paper markets into repo.

Although repo in domestic US markets goes back 80 years, the international repo market is only about 10 years old. But in that time it has experienced impressive growth, to the point where it is now one of the world's largest financial mar-

kets. Previously the Bank of England had restricted the institutions which could borrow and lend government bonds. Now the market is open. This is expected to improve liquidity in the gilt markets, with beneficial spin-offs for the government's cost of borrowing.

Japan is also taking measures to develop a new repo market, scheduled for launch in April, which will bring its existing markets more into line with international practice. The growth of the UK market has been hampered by documentation and settlement problems. And institutions which lend government bonds have been slow to take part in the market, partially because they are reluctant to manage the cash collateral. Even so there are some early signs that volumes are beginning to pick up.

A heightened awareness of the risks inherent in unsecured lending has also boosted the cause of the repo market. The collapse of Barings bank in



February 1995 was a salutary experience for many. "All of a sudden people have become a lot less complacent about unsecured loans to banks," says Mick Chadwick, head of repo at UBS. The affair has "acted as a catalyst in accelerating the desire of institutions to act in a collateralised environment," he adds.

Another factor has been the introduction in early January of the capital adequacy directive (CAD) to the European Union. This clarified rules governing the amount of capital that banks registered in the EU must set aside against credit risks linked to repo. Less capital must be set aside against repos than against unsecured loans, so banks can make more efficient use of their capital by lending out money on repos than they can on an unsecured basis.

It has not, however, been one-way traffic. Episodes such as the losses suffered by Orange County, California, have tarnished repo in the eyes of some, though defenders of

repo are quick to point out that in that instance it was a misreading of the market, not repo, which caused losses.

What such events, and the launch of the gilts repo market, have made clear, is that education is the biggest marketing challenge facing banks. "Education is where most of my time is spent - getting over the hump of misconceptions," says Ms Brown-Quinn of SBC Warburg. "The products are very simple, but there is so much jargon involved that it totally confuses the customer."

The largest users of repo are commercial and investment banks, followed by central banks. But if the growth of recent years is to be continued, then banks will need increasingly to encourage customers to use repo. The UK experience is that an increasing number of companies, pension funds, asset managers and insurance companies are using repo, though the growth comes off a low base.

Dealers are now pushing to promote greater interest

among European corporate clients, partially by stressing the advantages of tri-party repo, in which the collateral is held by an independent custodian. (In Europe Euroclear, Bank of New York and Cedel play this role.)

"Unless you are a corporate with a reasonable amount of cash the operational hassles of setting up repo facilities may not justify the effort involved," says Mr Chadwick of UBS. Tri-party repo helps because it allows corporates to invest money in repo without having to cope with the administrative difficulties of managing the collateral.

Although the repo market is in some ways a young one, there are already signs of maturity. These are most apparent in the US domestic market, where the low returns, with competition expected to curb spreads further, has led to talk of consolidation in the market.

Banks have responded to these challenges by seeking out new products and markets

which offer better returns. Theoretically, it is possible to repo any security. In practice, the repo market in government bonds outweighs that in other securities. This is because government bond issues are the largest and offer superior liquidity. But instruments such as corporate bonds, Brady bonds, certificates of deposit and mortgage-backed securities can also be repoed.

Over the past year to 18 months, the fastest-growing sector of the international repo market has been the market in sub-investment grade paper issued by emerging market countries. Most activity has been focused on Latin American debt, but the focus is now broadening to encompass countries in central and eastern Europe.

The combination of growth in these emerging markets, and a steady shift in favour of collateralised lending in countries such as the UK, Germany and Japan, should ensure that the upward march of repo continues unabated.

Editorial production: Roy Terry. Illustration: David Bromley. Cartoons: Roger Beale.

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2 INTERNATIONAL REPO MARKETS

A GUIDE TO REPOS by Richard Lapper

# Clarifying a complicated subject

**What are Repos?**  
Repo is short for "repurchase". In effect, it means a sale and repurchase agreement. It is a contract to sell securities for cash and then to buy them back at an agreed future date and price.

**OK, but what is the difference between repo and stock lending?**  
Not much really, except that the counterparty to a stock-lending deal may demand collateral in the form

of securities as well as cash. Even so, according to the NatWest International Handbook on repo "there are few differences of substance between them, whether legally or economically, and it is

likely that over time, the distinctions will become even more blurred."

Nor are there any substantial economic differences between so-called "buy sell back" agreements and what market commentators sometimes describe as "classic repo", although they can differ significantly in legal form and in their mechanics. Classic repos have more formal documentation attached to them.

**Are there some repos where the collateral is not physically transferred?**

Yes, this is generally to reduce costs. For example, hold-in-custody repo where the collateral is simply segregated in the books of the supplier.

In safe-keeping repo the collateral is held in a segregated account established in the lender's name at the borrower's clearing bank or at a depository. In tri-party repo collateral is held by an independent third party.

**How long do repo agreements last?**  
Classic repos rarely are agreed for terms greater than one year. However, in some repos the term of the agreement is

not fixed in advance but simply rolled over automatically on a daily basis.

**How are returns worked out?**  
The repo rate is the agreed rate of interest on the cash extended. Accrued interest reverts to the original owner of the bond but the repo rate takes into account the coupon and yield on the bond. Usually the repo rate is lower than the interest rate on the bond. The lender of the cash makes a return based on the repo rate, the lender of the bond makes a return based on the bond return less the amount made on the cash.

**What are repos used for?**  
In the international markets they have several uses. For securities firms it represents a relatively cheap way of financing purchases of bonds. Unlike banks, securities firms do not have easy access to the inter-bank markets, where banks lend money to each other.

Repo allows them to reduce their costs because the rate at which finance is available through a repo is cheaper than would otherwise be the case. Typically, a securities firm uses repo by borrowing money from a repo dealer to buy

bonds which it then deposits with the same dealer to fulfil its part of the agreement. At the same time repos allow dealers to lend money in a way which is similar to placing money on deposit with a bank, although in this case they have the additional security of holding a bond as collateral.

In a sense the development of repo increases the range of short-term money market investments. Investing money in a repo can generate a better return than other short-term money market instruments, such as a Treasury Bill, because the investor runs the risk that the institution which has promised to buy the bond back may collapse and that the price of the bond may drop in the meantime. Money market funds, which have developed extensively in the US and France, where repo is most mature, make extensive use of the repo market for this purpose.

Finally, bond dealers and institutions can borrow bonds through repo agreements to meet short-term trading needs. In the bond markets, dealers frequently take short positions (sell bonds they do not own), when they feel prices are likely to fall.



Una van Dorssen: "There is an extra kicker on repo"

UK: by Richard Lapper

## Traders are starting to catch on

**Institutions are showing interest as business begins to grow from a fairly low base**

Since its launch earlier this year, the open market in gilt repos has been sluggish. But business is beginning to grow, with dealers and traders becoming more accustomed to the new trading techniques. Documentation and settlement problems are still hampering transactions but there are early signs that institutions are beginning to use the market.

"It has been a slow start because it has taken a number of players time to sort out technical problems such as systems and legal agreements," says Philip Shaw, group economist at Union Discount. "It now appears that the amount of business is growing. It is not phenomenal growth, but it is trickling up."

The new repo market represents the latest phase of a reform programme developed by the Treasury and the Bank of England, designed to increase the efficiency and liquidity of the UK gilt market, bringing its practices into line with those of other large international government bond markets such as the US and France.

Earlier stages of the reform have seen moves by the Bank to introduce bigger and more liquid benchmark issues of gilts, with regular auctions and to provide the market with regular notice of its funding intentions. Last year the Bank launched a market in gilt strips, where the coupon and the principal of bonds are stripped and traded separately. All these changes have been designed to make the market more user-friendly and increase the attractions of gilts to investors, especially from overseas. Ultimately, it is hoped that the extra liquidity will reduce the discount at which UK debt trades and cut the government's funding costs.

Repos should help this process further by making it easier for traders to borrow bonds, allowing them to take short positions. Until the introduction of gilt repo, only the gilt edged market makers were allowed to borrow bonds while stock exchange monetary brokers conducted lending operations. At the same time, the repo market introduces another way for dealers and traders to finance long positions and could eventually reduce costs. Hitherto, dealers had been largely dependent on the money brokers for their finance.

Early repo trading has been hampered by a number of factors. Industry-wide documentation was not available until November, and an important annex to the agreement - which covers detailed issues such as variation margin - must be negotiated bilaterally between dealers and each counterparty. There have also been a number of systems difficulties. As well as accommodating repo, banks and dealers have had to amend their back office systems to bring them into line with the European Union's capital adequacy directive (CAD), which imposes heavy new capital requirements.

One dealer estimated that up to 90 per cent of firms had experienced problems with their systems. However, repo volumes are now beginning to grow. "In the second week of January volumes were 50 per cent higher

than in the first, and in the third week double that of the second, but it is all from a very low base," says Stephen Ward, head of gilts repo at Prebon Yamane, the inter-dealer broker.

Figures released by the Bank of England last week show that by the end of January, the gross totals outstanding on banks' balance sheets (including inter-bank transactions) were some £16bn of repos and some £23bn of reverse repos.

Many of the gilt-edged market makers are active in the repo market and a number of dealers have begun to use it as part of their efforts to play the short-term money market curve.

"Repo traders are beginning to build up 'matched books' (borrowing long-term and lending short-term or vice versa), making short-term interest rate plays," says Ms Una van Dorssen, head of repo marketing at NatWest Markets. "There is an extra kicker on repo since the bonds that you borrow might go 'special', providing extra income."

Institutions such as insurance companies and pension funds, which hold gilts and are active players in the stock lending market, have been slower to move into the market.

They lend out bonds in order to earn extra returns on their bond holdings but do not necessarily welcome the inflow of cash which would result if they were to do this through

**The new market is part of a reform programme by the Treasury and the Bank of England**

repo arrangements. "Institutions are still sitting on the fence," says one dealer. "They do not want to cope with the cash flows."

Nonetheless, some bigger investors do appear to have dipped their toes into the water. There are two main attractions. First, the added security of placing cash on the repo market means it is less risky than putting it on deposit with a bank, an advantage which was underlined last year by the collapse of Barings Bank.

Second, institutions are able to net off their stock and cash lending exposure for balance sheet and capital purposes, a practice permitted under the standard industry guidelines.

Spreads in the repo market have begun to fall. When the market was launched, rates closely followed those available in the inter-bank market. But rates have since fallen several basis points, with parties borrowing bonds, lending cash at a rate of between 2 and 3 basis points under the London inter-bank bid rate (Libid).

That means dealers have been able to raise finance at sub-Libid levels, which represents a considerable saving for some players, especially those banks with credit difficulties which would normally expect a few basis points over Libor for funds. In addition, the activity has led to a reduction in the fees available from standard stock lending agreements. Typically between 1/2 and 1/4 a point, these have fallen to between 1/4 and 1/8 a point in the past few weeks, according to dealers.

I WAS DOING JUST FINE IN THE REPO MARKET UNTIL I ACCIDENTALLY FOUND OUT HOW IT ACTUALLY WORKED



Peter Searle

Gilts market changes: by Graham Bowley

## Troubled road to reform

The Treasury is believed to have been the driving force behind the UK's introduction of repos

Once the decision was made to introduce an open gilts repo market, reform has come breath-takingly quickly.

But why did it take so long for that decision to be made - more than six years after most other European countries introduced repo in their own bond markets and 10 years since Big Bang deregulation

swept through the rest of the City of London?

Some blame the Bank of England for the delay, some blame market-makers and other privileged operators in the gilts market for resisting the forces of change.

The Bank of England has made its position clear: the existing system of stock lending and borrowing worked well and there was therefore no need to change it - the "if it ain't broke, don't fix it" argument.

In addition, the gilts market was put under severe strain to absorb huge amounts of debt

when the UK moved into large budget deficit in the early 1990s. This was then exacerbated by the worldwide bear market of 1994 which pushed bond yields sharply higher.

Furthermore, repos were seen as a risk. They had gained a bad name following a spate of highly publicised problems in the US repo market in the early 1980s. At the time of Big Bang the Bank of England decided it was easier to supervise stock lending by insisting that brokers were used rather than introducing a fully liberalised repo market.

Only now, as yields have

fallen, as the UK's public sector borrowing requirement has declined and as other repo markets have proven their reliability, has the Bank felt comfortable in turning again to structural change.

But others assign a greater role to HM Treasury as the driving force behind the reforms.

Gilts were hit particularly hard by the 1994 bear market. The sharp rise in gilt yields - at a time when the Treasury was attempting to make cost savings across the whole of Whitehall - suddenly made it very clear to the UK govern-

ment that it was paying significantly more in debt service costs than many other countries. Britain's peculiar - some said archaic - gilts market was blamed. In particular, it seemed odd that government bond markets in other countries, including the US, France and Germany, already had well-developed repo facilities. But although London had long been the European centre of non-dollar repo business, the sterling sector had lagged behind its international competitors.

The Treasury initiated a general review of debt management - under some pressure from international banks operating in the gilts market - of which the repo was only one result.

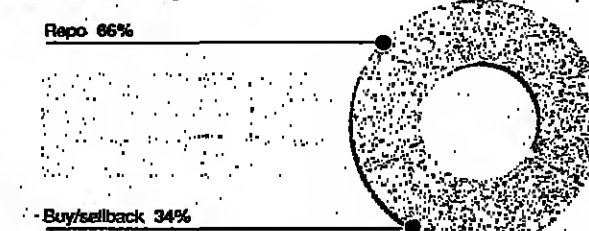
Kenneth Clarke, the UK Chancellor, finally announced the setting-up of the gilts repo market in the November 1994 Budget. At the time he said an open repo facility "should improve both liquidity and efficiency, reducing yields and hence the government's debt interest costs". He calculated that each reduction in yields of one basis point would eventually save more than £26m a year of public expenditure. The yield spread on gilts over French government bonds, for example, has tended to be more than 100 basis points. If this spread could be significantly reduced, it would represent a substantial cost saving.

The Treasury's persistence in pressing on with reform successfully overcame resistance from some gilt-edged market-makers (Gemms) and other large operators in the gilts market.

Many industry observers suspect that it was these which held up reforms for so long since they stood to lose most from any change. They wielded a strong influence within the Bank of England and used it to keep in place the existing market arrangements, which for them were hugely profitable.

Under the old arrangements just a few clearing banks dominated the short-term money markets, while stock exchange money brokers (Sembs), discount houses and Gemms enjoyed privileged lending and borrowing arrangements with the Bank of England in return for maintaining liquidity in the gilts market.

### Forms of repo



Source: Prebon Yamane (based on a survey between May 20 and June 9, 1995, of 94 banks in Amsterdam, Frankfurt, London, Luxembourg and New York)

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Germany: by Conner Middelmann

# Domestic market is struggling

### German banks are beginning to recognise the value of collateralised lending

Although the offshore market in D-Mark bond repos is one of the biggest in the world, its domestic market is still struggling to get off the ground.

Participants blame this on several factors. First, they cite the reluctance of German banks to engage in repos due to their ability to obtain attractive unsecured loans in the domestic and offshore money markets or from customer deposits.

"Due to balance sheet and capital considerations, Germany's leading banks have very good credit ratings and there exist between them unutilised interbank credit lines," says Matthew Keller, global head of repo trading at Deutsche Morgan Grenfell, one of the leading participants in the D-Mark repo market.

"In the past, domestic institutions felt comfortable lending bonds and equities on an uncollateralised basis and booking resulting exposure against interbank limits - especially as collateralised repo transactions have proved

expensive and cumbersome for existing settlement and controlling departments within some banks," he says.

However, amid increasing risk awareness in the banking industry, even the German banks are beginning to recognise the value of collateralised lending, dealers say.

"Domestic institutions are increasingly interested in reducing their inter-bank exposure and using collateralised money market products, which can reduce exposure and have a positive impact on capital requirements," says Mr Keller.

If, for example, a bank executes reverse repos in OECD sovereign, government guaranteed or EU supranational paper, a zero-risk weighting applies under the Bank for International Settlements' guidelines.

With bonds issued by EU public entities, international development banks and OECD banks, a 20 per cent weighting applies. For non-OECD sovereign issuers, banks and corporates, a 100 per cent weighting is called for. Thus, repos are a lot more capital efficient than inter-bank business, where operators take up to a 100 per cent hit.

Another culprit is seen to be the Bundesbank's minimum-reserve requirement, which

makes German banks uncompetitive in any transaction that requires them to take a cash deposit.

The rule requires any liability taken by a German bank from a non-bank investor or a foreign bank must be secured by a deposit in a non-interest-bearing account at the Bundesbank.

Thus the German bank is not receiving interest on the whole

### D-Mark repos should not be confused with the Bundesbank's weekly open-market intervention

of the deposit, which means that the rate a German bank can quote its counterpart as a receiver of cash is not competitive with a bank that does not operate under the requirement.

The Bundesbank has cut the reserve requirement in recent years, and in August lowered it to 2 per cent across the board, from 5 per cent for sight liabilities of up to 31 days and 3 per cent for time liabilities of any

thing over that period. Still, this has done little to help the repo market, and many dealers hope that in the run-up to European Monetary Union the requirement will be abolished altogether.

"If you're doing an unsecured transaction with a customer, holding a minimum reserve against that risk is laudable," comments a London repo trader. "But when it's a collateralised transaction, the requirement is a bit draconian," he adds.

"The trend in the minimum reserve is clearly downwards, and many participants expect that it will eventually be abolished," says Mr Keller. "As and when that happens, it is likely that the bulk of money-market-related dealing activity, hitherto restricted to dealing in London or Luxembourg, will move back onshore."

Simultaneously, he predicts, "it is likely that repos will also shift back towards the domestic environment from a counterparty, booking vehicle and settlement perspective."

Incidentally, the D-Mark repos transacted between banks and other market participants should not be confused with the Bundesbank's weekly open-market intervention, also called "repos". Under this facility, banks

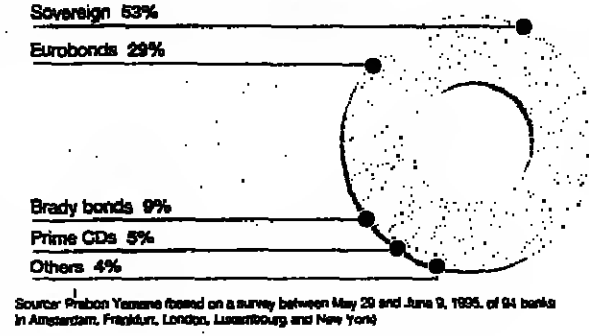
borrow money in return for collateral they deposit with the central bank; the volume of outstanding Bundesbank repos stands at present at around DM130bn.

The Bundesbank uses this facility to control the amount of short-term money in circulation, thereby steering short-term interest rates. The operation has become a key monetary policy tool in recent years and the repo rate is now a more important benchmark of short-term German interest rates than the Bundesbank's Lombard or discount rates.

Another factor that has slowed the growth of a domestic repo market is the reluctance among many German fund managers to get heavily involved in the market - partly because they are under little pressure to boost their performance, some say.

"Too many people in Germany are not performance-oriented," grumbles a US investment banker. "If they really wanted to maximise their returns, they would get more involved in this market." In addition, he says, prohibitive transaction costs deter many from getting more involved in the repo market. "If you have to pay an 1/2 point for every transaction, you won't do that for long. The cost structure in

### Types of instrument repoed



Source: Phobos Yessens based on a survey between May 20 and June 2, 1995, of 94 banks in Amsterdam, Frankfurt, London, Luxembourg and New York

Germany is such that it encourages fund managers to buy and hold."

Another deterrent to the development of a liquid domestic repo market is the absence of a legal framework to govern domestic repo transactions. However, spurred by the Association of German Money Market Traders' repo sub-committee, participants are working on a standard agreement that will cover the domestic repo market, based on the FSA/Isma master agreement that governs the London-based repo markets where the bulk of non-dollar repo business is transacted.

Meanwhile, the offshore market has been blossoming. It really got going around 1988, when the London International Financial Futures and Options Exchange (LIFFE) launched a German government bond futures contract. This provided the first accessible and liquid

bonds, and the last two World Bank D-Mark global issues are particularly actively traded due to a repo market-making facility that was launched in May last year.

The presence of large non-German investment banks with their experience in repo trading made London a logical place to trade D-Mark repos.

There is a clearly defined split of participants operating in the off-shore repo market: the net providers of liquidity - usually European commercial banks with huge deposit bases and central banks - and net providers of collateral, mostly investment houses. The former usually put their cash to work by executing so-called reverse repos, where they lend out their cash and receive bonds in return as collateral. The latter either raise cash to fund their long positions, using their bond holdings as collateral, or borrow bonds to cover their short positions.

However, "being a serious operator in the DM repo markets requires more strategy than just investing surplus liquidity or a desire to finance long positions at attractive rates compared with internal or external funding levels," says Mr Keller. "Ideally, a bank or securities house should be able to integrate both elements of liquidity and securities into a fully blown matched-book repo trading operation," he says.

Repos and regulation: by Norma Cohen

# Learning lessons from the US

### Failures in America during the 1980s concentrated the minds of central bankers

The absence for so long of a system of repurchase agreements for gilt-edged securities in the UK can be blamed on events in the US.

In 1985, several small US government securities businesses collapsed while holding millions of dollars of securities under customer repurchase agreements. When the dust settled, it emerged that not only did these companies hold their customers' securities, they held the collateral as well. Still worse, it later emerged, these organisations had offered the same collateral to each of many clients, and then, as a special favour, offered to safekeep it on their behalf.

In exasperation, the Federal Reserve Bank in New York issued a pamphlet entitled "It's 3pm, do you know where your collateral is?"

The 1985 affair was not the first significant fiasco involving repurchase agreements in the US. In May 1982, Drysdale Government Securities collapsed, sending shock waves through the US banking system. It had been borrowing US Treasury bonds at a time when

imity to the problems in the US which deterred us," he said. Bank of England officials were keen to ensure that the UK repo market would avoid the spectacular failures of the US market.

Fortunately, the Bank has not needed to tinker with the UK regulatory framework. Repo is an activity governed by the Financial Services Act and only those authorised by regulatory bodies are allowed to participate.

But to ensure that everyone played by the right rules, the Bank has taken three steps. First, it established a working party to draw up a clear legal agreement which, among other things, would address the legal ambiguities which hit Lombard-Wall's customers 10 years ago.

The document is similar to that drawn up in the US by the Public Securities Association and the International Securities Markets Association. However, it differed from the US version by stating that a repurchase agreement was an outright sale and that legal title to the securities actually passed to the borrower. Thus, in the event of a default the lender's collateral is unencumbered because it is treated as the proceeds of a sale rather than as collateral. Next, the Bank established a committee with the International Securities Markets Association (ISMA) to ensure that settlement practices were uniform. Third, with ISMA it developed a code of best practice. While it cannot insist that the rules are followed it urges participants to deal only with counterparties which abide by the code of practice.

Parts of the code are straightforward recommendations on general good business practice. For instance, counterparties shall keep each other's names confidential; participants must accept responsibility for the actions of their staff, and, where conflicts of interest cannot be avoided, market professionals should ensure fair treatment for their clients.

In addition, the code stipulates that counterparties should ensure that adequate credit checks are conducted before entering into an agreement, and that participants should ensure that both they and their counterparty clearly understand terms for lending. While these conditions seem patently obvious, it was their absence which helped to create spectacular failures in the US.

Ms Catherine Bennett, head of the repo desk at Salomon Brothers International and head of the ISMA committee which helped draft the code, notes that there are certain recommended practices designed specifically to avoid the conditions that had allowed some US organisations to offer the same collateral to several counterparties. "We have a hold-in-custody rule saying that if you are to allow the borrower of your securities to hold your collateral as well, then the regular know-your-customer applies."

The gilt repo market is still too new and too small to know with any certainty that it will avoid the US-type clashes of the last decade. But at least regulators and market participants have highlighted those activities most likely to cause damage and have taken steps to address them.

### UK regulators have taken steps to avoid US-type failures

Interest rates were close to 14 per cent. The collateral that it provided to its counterparties did not include enough to cover the interest which was accruing while the bonds were out on loan. Banks lost hundreds of millions of dollars.

Later, a government bond firm, Lombard-Wall Securities, collapsed while holding customer securities under a repurchase agreement arrangement. Following legal procedures it emerged that the organisation's customers were not fully protected even though they held collateral against the securities they had loaned to Lombard-Wall. The courts ruled that those which had loaned securities to the organisation ranked no higher than any other secured creditor and that collateral had to be put into a general pot to cover repayments to all other secured creditors.

These shocks to the system in a three-year period concentrated the minds of market participants. They also made a tremendous impression on central bankers around the world not least of which was the Bank of England. The Bank was then implementing significant reforms to its own gilt market.

However, repurchase agreements, the primary mechanism for financing holdings of US Treasury securities, would not emerge in the UK for another 10 years.

"The view was only three miracles at a time," said one former Bank official. He explained that the Bank believed that too many innovations at the same time would swamp the market's capabilities. "But also, it was the prox-



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4 INTERNATIONAL REPO MARKETS

US: by Christine Moir

# Consolidation on the cards

The continued squeeze on margins may lead to a shakeout over the next two years

The US repo market - by far the most mature of any in the world - may be at the start of a period of consolidation. High profile scandals, such as the bankruptcy of Orange County as a result of its treasurer's investment strategies, plus the continued squeeze on margins has caused some participants to question whether they should remain in the market. Appetites for more exotic instruments have certainly been curbed.

Lou McCrimmisk, a repo specialist with Salomon Brothers, is dismissive of the "knee-jerk" reaction to the losses at Orange County which induced the market briefly to declare repos as unsafe strategic instrument.

"Orange County's losses did not reflect anything inherently wrong with the repo market, but rather Robert Citron's over-leveraged exposure to the highly volatile interest rate sensitive securities that he was financing," says Mr McCrimmisk.

He insists that the market is too important to quit. "A company of Salomon Brothers' size requires access to an efficient source of funding: repos give us this". Other traders agree that the leading US houses will continue to support the market but are concerned at the low levels of returns available in

what is a demonstrably mature market. It remains a natural market for hedge funds which must find ways of financing their short positions.

What the hedge funds think is crucial to the future of the repo market. In the mid-1980s only about 100 of them were to be seen in the US repo market. By 1990 their number had risen to 400. Today there could be as many as 4,800.

And some of them are very large indeed. Hedge fund managers, such as George Soros, the Hungarian financier, and Julian Robertson of the Tiger Fund, have sufficient financial muscle to drive the cash market in bonds by their moves in the repo market.

Hedge funds are still nervous after the bloodbath in global bond markets in February 1994 when most misread the direction of currencies and interest rates and their complex derivative strategies, even supported by repo and securities lending buttresses, failed to protect them from painful losses.

Although the hedge funds returned to profit last year, investors no longer believe that managers can devise effective strategies to shield them from losses if they take huge punts on the direction of markets or interest rates, according to London-based Tass Management which monitors the performance of hedge funds worldwide.

Most have adopted more cautious investment strategies, concentrating on securities lending based on individual stocks in which they have personal expertise.

This extra scrutiny may be just what the market needs to resume growth if it refocuses attention on the twin virtues of repos as a source of finance: namely, that the funds are dou-

bly protected by the underlying instrument - sovereign debt - and a good-quality counterparty's desire to maintain its credit rating.

These virtues are the strength of the repo market for both borrower and lender. They are also what makes it so efficient - and consequently low yielding.

High volume is the classic compensation for meagre margins. If the market is in for a period of low growth some will get hurt.

Brokers are thought to be the most vulnerable group. Sucked into the burgeoning market in their droves, competition among them is already fierce.

Now they face the extra assaults of less dizzy levels of demand and a squeeze on fees which must be paid for out of the lender's lower interest rate yields.

On top of this they face a further consequence of the repo market's continuing maturation: disintermediation.

Increasingly lenders and borrowers have done business together before and have no need of a broker's introduction. Disintermediation in turn might reinforce another consolidating factor already apparent in the market: its concentration into fewer and larger hands.

Borrowers are already turning just to the most prime covenants as their lender of choice. Before long, some observers have said, the class of lenders will have shrunk to a self-limiting oligarchy.

That time is not yet and it may be permanently averted by the inevitable extra factor. The US repo market may be fully, even over-mature. But the money market is a truly global one and repo centres elsewhere are just emerging.

Lehman's Mr Huber predicts that Asia, Central and Eastern Europe and even Latin America could become the next repo centres if conditions get too tight in the US market.



Judy Mabry: "The repo market is highly efficient, which explains the narrow margins"

Picture: Three Humpsters

France: by Andrew Jack

# More liquid than London

Concentrating on government bonds, Paris is now one of Europe's most important centres

Among the success stories of the Paris financial markets in the last few years, the development of repos in France is one of the most impressive. From modest beginnings in the late 1980s, it has rapidly grown into one of the most important centres in Europe.

The idea is simple. As in other markets, treasury bonds, bills and gilts - as well as theoretically other forms of securities - are offered as collateral against cash, and then "repurchased" at a future date for the same sum plus an additional interest payment.

In France, the market is very largely concentrated in government bonds, and most deals are of short duration, with many geared to overnight money market rates and some three-quarters expiring in less than three days.

The market is concentrated in government bonds, and most deals are of short duration

The country's domestic market has become so large that - alone in Europe - it is more liquid than the international cross-border market principally centred in London.

Figures show that the volume of transactions has exploded: from a daily average of FF200m in 1990 to one of more than FF450bn in 1994, with the total outstanding FF1,000bn at the end of 1994.

"The market is more liquid than in other countries," says Ludovic Pias of UBS. "Without any chauvinism, France is the market of reference and technically in advance."

Thomas Morand of Credit Lyonnais says that the market fluctuates considerably. "A lot of players have been badly beaten by the volatility of the

market. They have become a lot more cautious about it."

That is one reason why a bank is often very active for a period of several months, and then may reduce its positions, he says. However, Credit Lyonnais made profits of FF10m in January alone from the French market. "The repo market is the big market for the future," he says.

The French market began to develop pragmatically largely from 1987, using conventions under the *remise* system, governed by the jurisdiction of a 19th century law which permitted the option to sell and then buy back securities.

It operated relatively effectively until 1990, when a German bank decided not to honour the buy-back clause - as it was legally entitled to do under the law - hence throwing the market into confusion.

A lengthy battle in the courts followed, and the government embarked on defining a series of steps to help clarify the market for the future, culminating in a new law at the end of 1993.

The result is the clearly and legally defined *prestation libre* under which repo transactions in France are now carried out. It is supported by a compensation system agreed during summer 1994.

Mr Pias says part of the explanation for the size of the French market is that there are no limitations on the size or duration of contracts. There is also a structural factor: the huge amount of business from the substantial French money market funds, which have little choice but to carry out repo operations as part of legal obligations concerning the risk profile of their investments.

He says that the high degree of transparency and liquidity in the market can also pose problems. He highlights the attack on the French franc during the European monetary crisis in 1993.

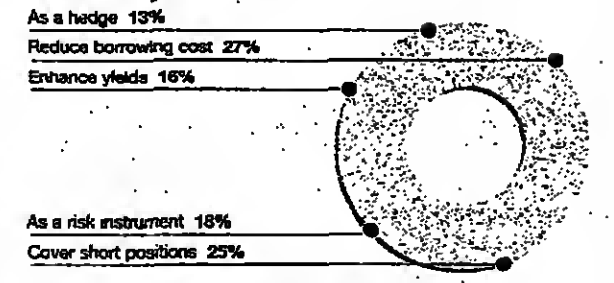
"You can sell repos with no constraints," he says. "Non-residents mobilised very important sums."

Equity, he says the lure of business in Paris has led to rising competition from market makers, which has helped considerably to cut margins. "It was the first market in Europe, and became it *in modis*," he says.

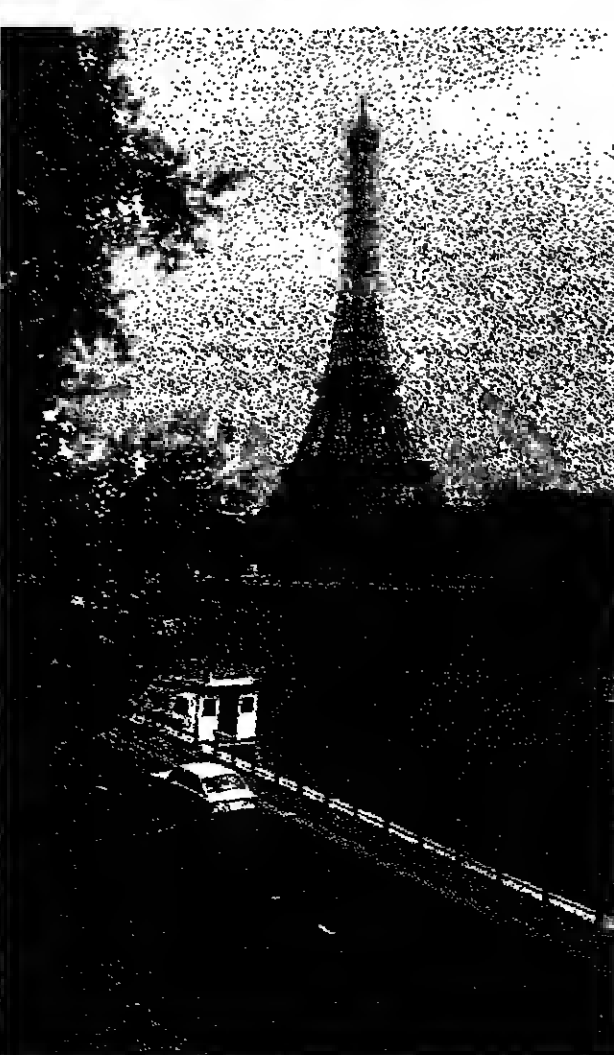
SOMEHOW THE IDEA OF ENTERING INTO A 'TRUST ME' REPO AGREEMENT WITH THAT MAN FILLS ME WITH MISGIVINGS



Uses for repo



Source: Prabon Yamano based on a survey between May 22 and June 6, 1995, of 94 banks in Amsterdam, Frankfurt, London, Luxembourg and New York



Repo is one of the success stories of Paris's financial markets

Japan: by Emiko Terazono

# Move to create a new market

The missing links in the Japanese financial system are likely to be in place by April

Japan's finance community is scrambling to piece together a framework for a new bond repurchase agreement market due to be launched in April which could handle an estimated ¥210,000bn (\$1,961bn) outstanding government bonds.

The need for more risk-free bond settlements and a repurchase market increased in the wake of the collapse of Barings, which had borrowed a large amount of bonds from Japanese banks. The Bank of Japan is also looking for ways to diversify its money market operations.

The country's bond traders deal in two markets which are in effect similar to the western repo market. One is the *gensaki* market, which is an over-the-counter repo market in that borrowing is effected by selling a bond for a fixed period of time with an agreement to buy the bond back at a specified price.

The borrowers in the market are bond dealers at banks and other financial institutions who use the market to finance their positions, while the main lenders are businesses and investment trusts which need to invest their cash. The Bank of Japan also uses the *gensaki* market as a means of controlling liquidity in the money markets.

The *gensaki* market used to be important as the leading market in which interest rates were set freely without the control of the Bank of Japan, but the liberalisation of other money markets has lessened

its significance. The downside to the market is also that the borrower of securities cannot specify which bond is wanted, making the *gensaki* a general collateral market. The *gensaki* transactions are also subject to a securities transaction tax, which the seller of a bond - in this case both the borrower and the lender - is required to pay.

The second type of transaction through which bonds are borrowed and lent, is the bond borrowing, or *tanshaku* market. Although it is also loosely called the repo market, it is different from a "real" repo market in western terms since only a fee is paid to use the bond rather than the borrower exchanging money equivalent to the value of the bonds.

This is a result of the limited settlement dates of the Japanese government bond market, where bonds are settled on the 5th, 10th, 15th, 20th, 25th and 30th of each month. Settling of bond transactions therefore



The Tokyo financial community is applauding the creation of the new repo market in April

takes seven to 11 business days after the actual deal is made. Since the borrowing and return of a bond is likely to be finished before the settlement date arrives, the borrower simply pays the lender a fee for the bond. Because the bond borrower does not pay for the bond, the transaction is exempt from the securities transaction tax.

Although lending can take place either against cash collateral or unsecured, most transactions done directly with lenders are unsecured. While this has minimised back-office work for the lenders, it has increased the lender's risk.

When Barings collapsed last year, the banks and institutions which had lent bonds to its Japanese arm for a fee faced losses. Although the banks were reimbursed, there were calls for a more efficient and risk-free settlement system.

In a related move, bond market participants want the settlement period shortened in line with the Eurobond market, where transactions are settled three days after a deal.

Many bond market participants applauded the creation of the new repo market. "It will put in the missing links in the Japanese government bond market in line with world practices," says Marshall Gittler, bond analyst at Merrill Lynch in Tokyo. He points out that a more efficient repo market will allow easier shorting of the bond market which helps to reduce anomalies in bond prices.

The new repo market is likely to be a combination of the *gensaki* and the bond borrowing markets. Like the *gensaki*, it is likely to involve an exchange of money approximately equivalent to the value of the bonds.

However, since the transaction will not legally be a sale of the bond, a transaction tax will not be required. The lender acquires short-term funds and

receives a lending fee when the bonds are returned. Analysts expect the liquidity and the size of the new repo market to result in the Bank of Japan using it for its money market operations. Rates of participating in the new market are likely to be cheaper than in the *gensaki* market due to the lack of transaction taxes, and since the rates are quoted as interest rates as opposed to a lending fee, the rates will be comparable with other market rates making arbitrage easier.

One concern the authorities have is the fraudulent use of

the new repo market by bond holders who want to avoid paying the securities transaction tax.

The ministry of finance had initially required borrowers in the bond borrowing market to pay a fee of over 100 basis points over the overnight call rate in order to prevent such cases.

However, this has been abolished recently since 100 basis points is unrealistically high at a time of record low interest rates. The ministry says it has yet to find a method to prevent illegal use by such market operators.

REPO		REPO and reverse repo		REVERSE	
Value date	Repo counterparty	CASH	COLLATERAL	Reverse repo counterparty	
Termination date	Repo counterparty	CASH	REPO RETURN	Reverse repo counterparty	
Example:			COLLATERAL		
Trade date	June 8				
Value date	June 12				
Termination date	June 12				
Seller	Securities House				
Buyer	Bank				
Term	Overnight				
Security	Bund 7.5% 11/11/04				
Nominal amount	DM 10,000,000				
Clean price	106.00				
Accrued interest	4.38833				
Dirty price (rounded)	110.40				
Cash payment (purchase price)	DM 11,040,000				
Repo rate	4.5% p.a.				

Source: Hartwell Markets Handbook of International Repo

In this classic repo, Bank agrees to deliver to Securities House DM11.04m cash in exchange for collateral in the form of DM10m of a 7.5 per cent coupon Bund maturing November 11, 2004 with accrued interest of DM43,958. The cash amount reflects the market value of the collateral, and a return on the repo monies at a rate of 4.5 per cent per annum will be paid to the cash supplier. On value date, Bank pays DM11.04m to Securities House, which in turn transfers Bunds with a nominal value of DM10m to Bank.

The next business day, Bank returns the Bunds to Securities House and Securities House repays to Bank the original cash amount of DM11.04m plus one day's return on that cash at the agreed repo rate of 4.5 per cent per annum. The return is calculated as:

DM11.04m x 4.5/100 x 1/360 = DM1,380

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Equity repo: by Brian Bollen

# Baby with a big future

This money market instrument is still in its infancy, but could offer a good risk-reward ratio

Could equity repo be the next big money market instrument? Although it is still very much in its infancy and could take time to become a household name, some say this new kid on the financial block could offer the best risk-reward ratio over the next few years.

"With London as the hub of activity, equity repo is picking up a head of steam worldwide. It's a major education process," says Mark Harrison, an executive director at Morgan Stanley in London. "But the US houses are looking to finance their inventory, and this develops into a financing business in its own right."

Equity repo represents another step in the market's journey along the collateral quality spectrum, from US Treasury bonds, through European sovereign and eurobond repo, to Brady bonds and tri-party structures. Such progress has been driven partly by the liberalisation of markets, partly by the constant desire to develop new premium-priced products and partly by the drive to make as many assets as possible pay their way. There are strong indications that after taking into account all the constraints and caveats, market professionals in the UK have decided to grasp the nettle and do their best to establish a viable equity repo market within the existing legal and fiscal framework.

In most important respects, equity repo is identical to fixed income repo. On one side are firms such as Goldman Sachs, Lehman Brothers, Morgan Stanley, Salomon Brothers and Merrill Lynch seeking to finance their long equity positions. On the other side are cash-rich investors, for whom equity repo offers a higher yield for lower risk using a straightforward mechanism; the collateral aspect means business can be done with a wider range of counterparties who might not qualify under normal credit criteria.

There are a number of fiscal, philosophical and practical reasons why repo is only now extending to equities. It is very easy to do a repo

on a bond, partly because the cash flows are known in advance; this is not the case with equity.

While bonds do not fit in the main experience corporata actions, equities are quite frequently subject to stock splitting, rights issues or other events which can affect the original value dramatically.

Equities are intrinsically less liquid and more volatile than bonds (which results in bigger haircuts - the amount by which the market value of the securities repoed exceeds the cash amount involved - than in fixed income repo).

Narrow spreads mean it can often be cheaper and easier to

At this early stage - equity repo as a product has been around for little more than a year or two - there are vast differences in volume between it and fixed income repo: deal tickets are smaller and terms are shorter. Deals also tend to be more opportunistic than in fixed income. "There's a lot of talk, but not much action," remarks Brion Dry, head of securities lending at Royal Bank of Scotland. "A big trade in equity can be a small ticket in fixed income," says Mr McManus.

The greater diversity and volatility of the underlying collateral are also, it has to be admitted, something of a negative. "If you had the choice between AAA-rated government bond collateral and unrated corporate collateral, which would you choose?" asks Mr McManus. "The strength of the credit and the typically higher yield over traditional money market instruments are what clinch the argument," he continues, answering his own question.

Other factors hindering the development of the equity repo market include the lack of standardised documentation. "Repo documentation is for securities paying interest on a gross basis, not dividends on a net basis, so you have a documentation issue straight away," says Rod Barr, manager of Salomon Brothers' securities lending desk in London. "You have to have your own, and that can take months."

Standardised documentation is essential for repo, a high-volume low-margin business. "We don't want to repeat the early days of securities lending when everyone was using different documents and paying lawyers a lot of money," says one banker.

Under the auspices of the London Investment Bankers Association, a working group is now working positively towards a market standard, which will essentially be an amendment to the standard PSA/ISMA master agreement used for fixed income repo.

The industry wants to avoid making the mistakes that occurred with securities lending, and the enthusiasm evident among the principal parties involved makes a quick move to industry-standard documentation more likely. This can only help the market's further evolution and development.

## UK market professionals are trying to establish a viable equity repo market within the existing framework

borrow a stock than to repo it.

Problems arise, too, from anti-tax-avoidance legislation which was originally written for other purposes. UK tax legislation - designed to prevent dividend washing, for example - makes it very unfavourable to repo an equity over the dividend date. In an extreme case, argue bankers, dividends could end up being taxed twice. The convention of the market, unless otherwise agreed, is thus to call equities back over the dividend date. This severely reduces the flexibility of the equity repo product and its strategic possibilities.

"It's not a pair of handcuffs, but it's like putting a couple of rocks in your pocket," says Joseph McManus, an executive director at Goldman Sachs International. "It slows you down."

Even the very term equity repo is in dispute, being seen as something of a generic term for equity financing. "The financing takes four forms, repo itself, buy/sell-back, equity swap and the zero-strike option," says Mr Harrison. "All achieve the same net effect."

PROFILE: NatWest Markets

# Trying to be a little different

In the right hands, it seems, repo is no longer just about the lowest cost; it is maturing and becoming more sophisticated. Traditional repo is essentially a high volume, low margin commodity product, identical from bank to bank and selling purely on price. This can make it extremely difficult for an institution to offer a product which is different from the rest of the pack.

and two on proprietary trading, plus support staff. Like most repo desks, the mixture is one of home-grown staff and talent recruited from elsewhere to plug specific gaps. Una van Dorssen, Stuart Neie and Ian Lincoln have all arrived over the past few months, from SG Warburg, Swiss Bank Corp and TSB respectively, to join Danny

on its use. The last quarter of 1995 could prove in the long term to be almost as important as the first quarter of 1996 for repo operations at NatWest Markets.

It was then that as part of its ambitions to be a top 10 global investment bank, the company brought under common management the debt securities business transacted in NatWest Capital Markets with the Treasury business.

"Two markets are moving closer together - bond markets and money markets," says Brian Larkman, the head of UK money markets at NatWest.

"This merger has essentially cleared reporting lines to enable those businesses to relate very openly and naturally to each other. It reflects the integration of the markets themselves and the needs of the customer base."

"Repo bridges the gap between bond markets and money markets, and is a strong integrating influence," says Mr Larkman.

"It is appropriate that it should be situated in a way that services the bond business and relates directly to the existing money businesses; we can do that more easily having changed our structure. The merger will have quite profound benefits for the longer term potential of the business."

"We find there is a lot in common with other money market products," says Mr Corrigan. "Each repo trade can either be cash-driven or bond-driven. As the barriers between the banking and secu-

rities businesses are broken down, repo will settle either more towards traditional money market operations or more towards bond operations, depending on the institution. Traders at other companies will welcome clarification.

NatWest's involvement in the run-up to the introduction of gilt repo puts it in a good

made it an active participant in, and arranger of, conferences and seminars. The company has even produced a text book on gilt repo and is satisfied with both the early progress since the market was launched and the prospects for future development.

While size is an undoubted factor - if only because it helps make assembling teams of experts affordable - there is more to it than simply being very big. Agility, flexibility, responsiveness and systems count, too.

"We've developed our own in-house system to support and extend our capabilities in bonds and repo," says Mr Larkman. "The demands of dealers for management information are always growing, and one of the strengths in the system is it can be adapted and extended effectively to cater for these growing demands."

NatWest does not envisage much of a delay in pressing ahead with the expansion of its repo coverage. "Merging repo with money markets will enable the existing money markets business to participate more fully in the repo product in those currencies in which we already have a substantial presence in the inter-bank market," concludes Mr Larkman. "We have to complete this merger as a first step to make sure we are extracting maximum value from our gilt repo operations; we will be ready to broaden the currency range later in the year."

Brian Bollen



Danny Corrigan: a long-time advocate of gilt repo



Brian Larkman: bond and money markets are moving closer

Corrigan, a long-time advocate of gilt repo. The desk is structured in two parts, one responsible for servicing customers and financing the company's own gilt-edged market-making position, the other for proprietary activities.

NatWest not only provides clients with up-to-the-minute information on events, trends and developments in the market, it also aims to educate clients about repo and provide them with strategic guidance

PROFILE: Mick Chadwick of UBS

# More essential than ever

"Don't look at what a repo desk gives you; look at what the lack of a repo desk denies you." This is maybe not quite US presidential rhetoric, but the point, as made by Mick Chadwick, the evangelical senior repo trader at Union Bank of Switzerland, is clear. Repo not only lives, it is possibly more essential than ever.

Repo and other sophisticated financial instruments might have been expected to suffer from the series of high-profile financial disasters and scandals over the past few years - from Maxwell to Daiwa via Barings and Orange County - but, argues Mr Chadwick, "when the fundamental product is sound, markets bounce back better than ever."

Repo has been unfairly blamed to a number of cases. Repo was not the problem; it was the use to which it was put. One of the benefits of doing repo in Europe today is that we can draw on years of experience in the US. "Repo is important as a product in its own right, but just as significant is its importance for a wider variety of trading structures. You couldn't have an options business without a repo desk; you couldn't have proprietary trading without a repo desk; you couldn't provide derivatives or undertake any form of relative value trading without a repo desk."

There is at least one other significant benefit of repo trading. Fund managers who keep their lending and financing operations at arm's length will find their market intelligence is inevitably diluted. It seems that the closer the repo business is to the bond business, the better for everybody.

Mr Chadwick identifies three important variables that determine repo rates when repo is used as a money market instrument (otherwise known as the general collateral market). First, the counterparty risk; second, collateral; and, third, (often overlooked) the mechanics of delivery. Each of these has a simple key. In the first, it is "know your

customer". In the second, "liquidity is more important than creditworthiness". In the third, "possession is nine-tenths of the law".

Know your customer is a phrase which he repeats as something of a mantra.



Mick Chadwick: "rules one, two and three are know your customer"

"Rules one, two and three: know your customer." This drives home the message that even though the fully collateralised structure of repos enables lenders to do business with a wider range of counterparties, it does not remove the need for good old-fashioned credit assessment. Very traditional bankers and modern repo traders do have something in common after all.

That repo can enable lenders and borrowers to carry on doing business with one another in otherwise impossible circumstances was amply demonstrated in the wake of the Mexican peso crisis. Normal, unsecured commercial lending to certain parties was not; repo was certainly in.

Opportunities and dangers go hand in hand in the repo market, says Mr Chadwick. Growth in emerging markets business and the increasing use of derivatives - if not properly understood, monitored and controlled - provide two examples.

The emergence of more intelligent and creative people, with new toys to play with, is another, and reinforces the need for effective monitoring and control procedures.

The repo market is today moving on to a much more

professional footing, he argues, with the qualities required of repo staff changing as the product moves out of the back office. Settlement, which ultimately drives the repo transaction, requires a certain set of skills. But the narrowing of margins and increasing technicality of the business demand that today's successful repoists be masters of several trades. "You have to know about money markets, about settlement, about bonds, derivatives, credit and the law," he says. Not to mention being able to envisage the broader canvas.

The nostalgia for the market's good old days - all of five or six years ago - is almost tangible.

UBS, which functions as a borrower, lender and intermediary in the market, will be focusing closely on two important growth areas for repo in the near future. The first is gilts, reflecting the bank's status as a gilt-edged market maker and as an active participant in all the sterling markets.

The second is emerging markets, where the last surviving significant expansion and wider margins are to be found.

"You can no longer make a living out of the bid-offer spread in the major G7 government bond markets," says Mr Chadwick. "Conceptually it's possible to repo any security, and the US and European markets are so efficient that anomalies have been arbitrated out." So far, the search for a higher payback has mostly taken UBS into repoing Brady bonds for Latin American names. It is also starting to do business in eastern Europe, Russia and South-East Asia.

Mr Chadwick concludes with another mantra: ETLIC, or remember tender loving care. R is for regulatory, T is for tax, L is for legal, C is for credit.

"Do proper due diligence in these areas, and repo is intrinsically one of the safest vehicles around."

Brian Bollen

# "London braces itself for a repo revolution."

Financial Times, 3 January 1996

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6 INTERNATIONAL REPO MARKETS

Tri-party repos by Brian Bollen

# Europe takes to tri-party

The advantages are a lower cost of funding, ease of collateral movement and reduced administration

International tri-party repo is becoming fashionable in Europe. Average daily outstandings, estimated at \$30bn to \$35bn, are forecast to continue growing to \$35bn-\$50bn by the end of the year. This is still low compared with other forms of repo, but the prospects for further, exponential growth are seen as brighter than might have been the case just six months ago.

The Bank of New York in London - one of the three leading multicurrency tri-party custodians along with CedeL and Euroclear - says it has seen its volume of outstandings more than double in the past year. "There is a greater understanding of repo and what it can do for you," says Chip Davy, vice-president and product manager for repo services at Bank of New York. "Business with existing customers has risen, and large multinational corporations are coming in as investors of cash. They bring to the relationship a range of currencies, and are attracted by the combination of a collateralised investment and the higher return."

"The market has had its share of false starts since the first publicised tri-party repo arrangement was put in place, between Swiss Bank Corp and the EBRD," says Saheed Awan, manager, repo products, at CedeL Bank in London. "The agreement - signed in September 1992 with CedeL Bank as custodian - was greeted with a great deal of enthusiasm by the broker-dealer community. They saw tri-party repo as a new way to bring extra and fresh sources of cash into the markets."

After a promising start, tri-party repo suffered along with the rest of the fixed income markets throughout 1994; staff charged with its marketing have found the teething problems frustrating because they regard the product as virtually faultless.

Tri-party repo is an agreement between a bank, a client

and a third-party clearing house or custodian bank. The third-party clearing house or custodian bank agrees to assume the administrative pressures involved in repo. This includes handling all operational tasks, including marking to market, ensuring that collateral meets eligibility criteria and safeguarding the securities in a segregated account. Custodians also handle the movement of securities and cash between counterparties.

From the investor point of view, tri-party repo is claimed to be the easiest and safest way for clients requiring delivery of collateral to enter the repo or the secured pledge markets. Advantages to the cash investor include incremental income and an increase in returns coupled with a reduction in risks and costs. Documentation is written to protect fully the cash investor's right to the collateral in the event of counterparty insolvency. In addition to commercial banks, the main cash investors include central banks looking for a secure and liquid money market alternative, and a growing number of corporates seeking liquidity and yield-enhancement.

For dealer-brokers, the advantages include a lower cost of funding, ease of collateral movement and reduced administration. "Given the size of our balance sheet, tri-party repo is a necessity," says Lou McCrimlik, European product manager for finance products at Salomon Brothers, one of the biggest users globally of tri-party repo products. "Operational support is worth its weight in gold."

Although tri-party repo is not a panacea - credit risk, collateral risk, market risk and operational risk will grow as the universe of counterparties and securities deemed eligible expands and diversifies - it is obviously safer than hold-in-custody repo.

Tri-party is thus beginning to achieve the recognition its advocates feel it deserves. "Tri-party repo has won over the constituency it was aimed at," says Peter D'Amarlo, head of repo marketing at BZW. "Once you explain it to corporate treasurers, they understand



Saheed Awan: a new way to bring fresh cash into the markets

the added value. It gives them the simplicity of bank deposits plus collateral and a yield pick-up with no more work other than setting up the agreement."

The only apparent losers are commercial banks who are missing out on cheaper cash deposits and more remunerative unsecured inter-bank lending, but what they lose on these swings they gain on the roundabouts. As principal cash investors, commercial banks themselves benefit from tri-party repo's greater security and ease of use.

If anything, tri-party repo's promise of greater security and a higher return can at times seem too good to be true, but

the growing acceptance of the standard repo product has paved the way for the important international breakthrough which looks to have been made, and the two are linked in a virtuous circle. "The growth of tri-party repo will be linked to the growth of repo, and the growth of repo will be helped by tri-party," says Ms Christine Kamil, vice-president in collateral management services at Euroclear, who reports current outstandings of around \$15bn. "Tri-party repo is an elegant solution to the complexities of efficient collateral management: it combines the safeguards of delivery repo with the ease and flexibility of hold-in-custody repo."

The renewed enthusiasm for the tri-party product forms part of a growing trend in banking towards collateralised relationships, after Barings and Orange County. The publicity surrounding the opening of the gilt repo market has provided further impetus; the broader interpretation is that the Bank of England has effectively given its blessing to repo in all its forms as a concept. Technical changes including the approval of the international clearing of gilts from March 4 can only help.



The market for repos: by Antonia Sharpe

# The haves and the have-nots

The demarcation between the two camps is expected to disappear gradually

Broadly speaking, the big operators in Europe's fast-growing repo markets are divided into two camps: the haves and the have-nots. The haves are the big banks which set their excess liquidity to work in the repo markets through "reverse repos" - that is, they lend their cash and receive bonds in return as collateral.

The biggest operators in this camp are Europe's big universal banks, notably the triple-A rated Deutsche Bank and Union Bank of Switzerland with their huge depositor bases. They are being joined by the big UK clearing banks now that repo is allowed in the UK government bond (gilts) market.

European and Scandinavian central banks are also large providers of liquidity to the repo market, which they use to increase the return on their foreign exchange reserves.

Bankers marketing repo to institutional investors and corporate treasurers as an alternative to the money markets are delighted that central banks are so active in repo. "The fact that so many central banks engage in repo has given the market respectability and that is a great selling point," says one banker.

The have-nots are the investment banks which need the repo market to finance their trading positions in the bond markets. They do this by either rais-

ing cash using their bond inventory as collateral to fund their long positions or by borrowing stock to cover their short positions. According to market estimates, funding long positions accounts for 70 per cent of repo transactions while the remainder is to cover shorts.

Since repo began in the US in the mid-1980s, the big US investment banks had a head start when repo started in Europe. Although individual markets have their local characteristics, the methodology is based on US practice. As a result, Goldman Sachs, Salomon Brothers, CS First Boston, Lehman Brothers, Merrill Lynch and Morgan Stanley are all active operators.

Also in the "have-nots" camp, are the so-called "leveraged customers", more commonly known as hedge funds. They typically repo out their bond inventory as many as 100 times to get maximum exposure to the bond markets. In 1993, when bond markets around the world were rallying, hedge funds were big users of the repo market to fund their long positions. Since 1994, when the sudden fall in bond markets caught them out, they have been less active.

Then there are the specialist brokers which have carved out a niche for themselves between the two camps. Since they trade as principal, they provide much-needed anonymity to borrowers and lenders in the repo market.

"If you want to repo a sensitive position, such as funding a long position or covering a short position, then you don't want the whole market to know about it," says one dealer.

When the Bank of England gave the green light to gilt repos, many believed that the big banks would squeeze out the Stock Exchange Money Brokers (SEMBs), the traditional lenders of stock to the gilts market.

For those without critical mass, such an end is probably inevitable. However, some are seeking expertise in other markets to make up for the greater competition in the gilts market. Also, since they can have long-standing relationships with institutions which lend out stock, they have one advantage over the new entrants - they know where to go for "special issues," that is when the market goes short of a certain stock.

A less obvious, but vital participant in the repo market is Euroclear, the Brussels-based bond clearance system. Repo operators have an account with Euroclear so that their repo transactions can be settled automatically. Of Euroclear's total turnover of \$25,000bn in 1995, settlement of repo transactions accounted for one-third.

Euroclear also offers a fully-automated service for tri-party repo, that is when the dealer and the cash lender enter into a repo and use a third party to monitor the trade. Last year, Euroclear's average daily turnover of tri-party repo was about \$10bn a day, though it rose to an average of \$14bn in January.

One large but as yet untapped group of participants in the European repo markets is Europe's corporate treasurers. They have traditionally deposited their excess cash with their bankers or in the

money markets. In the US, corporate treasurers are more pro-active than their European counterparts when it comes to cash management, perhaps spurred on by the fall in confidence in the US banking system. They have become regular users of repo in recent years.

While confidence in Europe's banking system is firm, recent events such as the collapse of BCCI and Barings have shaken that confidence.

Repo operators believe that corporate treasurers will seek alternative markets to place their cash. "As liquidity improves in the repo market and treasurers become more aware, then more cash will go into repo than in the money markets," predicts one dealer.

The UK clearers must believe that such a prediction is likely to come true. BZW and NatWest, which between them control the rates in the UK money markets, have both set up repo desks ahead of gilt repo so that they do not lose their existing investor base for unsecured deposits.

However, according to market estimates the more efficient foreign banks have amassed a greater share than their UK competitors in the gilt repo market since it began in January. Deutsche Bank is believed to conduct about one-quarter of gilt repo transactions.

In the long run, the demarcation between the two camps in the repo market is expected to disappear gradually. For now, the European banks seem to be in a stronger position than their US counterparts because they have the excess liquidity in a market where cash is king.

Money markets: by Philip Gawith

# Gilt repo may hasten change

Observers believe the Bank should move towards using a more successful intervention instrument

The introduction of a gilt repo market has been accompanied by a deluge of publicity, most of it about stock lending. But repo bridges the gap between bond and money markets, and it may be that the more enduring legacy of the gilt repo proves to be its evolution into the Bank of England's daily instrument of intervention in the sterling money market.

This has long been one of the more obscure provinces of the City, effectively out of bounds to most foreign companies, but the advent of the gilt repo market could well change this. In recent years, three aspects of the sterling money market have attracted short comment. First, UK short rates have often been much more volatile than in other leading markets. Second, and related, the Bank of England has had far fewer counterparties through which to implement its monetary policy than is the case in other markets. In particular, two clearing banks, NatWest and Barclays, have been most of the eligible bills of exchange, and this has given them considerable influence in determining short-dated cash rates.

Third, the Bank of England's money market operations stood out from those of the US Federal Reserve, Bundesbank and Banque de France which were conducted less frequently, utilised only repurchase transactions, and were spread over a wide range of financial institutions. Many observers believe that the Bank of England should move towards using the repo on the grounds that it is a more successful intervention instrument. But there is a further reason, too; it is most likely to be the modus operandi of a future single European central bank, and the UK will want, as far as possible, to harmonise its practices with Europe. Discussing the intervention policies of the future European central bank, Hans Tietmeyer, the Bundesbank president, said last week that "a leading role will be played by open-market policy in the form of repo operations. It combines its proximity with flexibility of use."

The Bank of England has so far been non-committal about its intentions. When the market opened, it said that "it did not have plans to change the form of its money market operations", but that the development of gilt repo trading "could make it sensible to contemplate change later".

This approach is to be expected, as the Bank wants the market to take the lead, not the other way round. Put differently, if the gilt repo market becomes very liquid, then it would make sense for the Bank to use repo as a means of inter-

vention. But the Bank of England does not want to pre-empt this outcome - which is what would happen if it declared itself in favour of repo, because liquidity would then inevitably switch to this market.

Market participants believe it is a question of when, not if, the switch towards repo is made. One market participant takes informal soundings on the question as early as the end of the second quarter. At the moment the Bank is keeping in close contact with traders about how the market is behaving.

It is also requiring repo participants to provide fairly detailed reports of the business they are doing, under such headings as outstandings, volume, counterparties, and classic repo vs buy/sell-back.

From the perspective of Paul Tucker, the man responsible for the Bank of England's

money market activities, the repo market's development is likely to be assessed as "promising, but could still do better". Liquidity is the key issue, and this embraces such various benchmarks as the volume of repo traded, the number of counterparties and the tightness of the spreads.

On many of these counts progress has been quite good. In terms of volume, the gilt repo market is estimated to have grown to around £30bn-40bn outstandings. Although this is small compared to the volume of total gilt issues outstanding, it is perhaps twice the size of the and-of-day liquidity available in the cash market.

The number of counterparties remains fairly limited, with anecdotal evidence suggesting the market is still dominated by around 20-25 institutions - mostly the gilt-edged market-makers (Gemms), other intermediaries from the gilt

market and institutions with prior experience of the international repo market. US investment houses have been cited as particularly active participants, especially in pursuit of cheaper funding.

Bid-offer spreads, however, of around five basis points, are quite tight, and the market is quite actively traded.

But by some other frames of reference, the market shows its youth. It is not yet, for example, being used by corporates with surplus cash available in preference to the deposit markets. Traders also say that it has yet to become the market in which people choose to express their interest rate expectations. "The majority of interest rate views will still be taken in the cash market," says one. The repo rate is still a "passive" rate, priced off other rates in the cash market, rather than a primary objective of attention itself.

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